

## Behavioral Health Services Advisory Council

### OMH Project Review Agenda

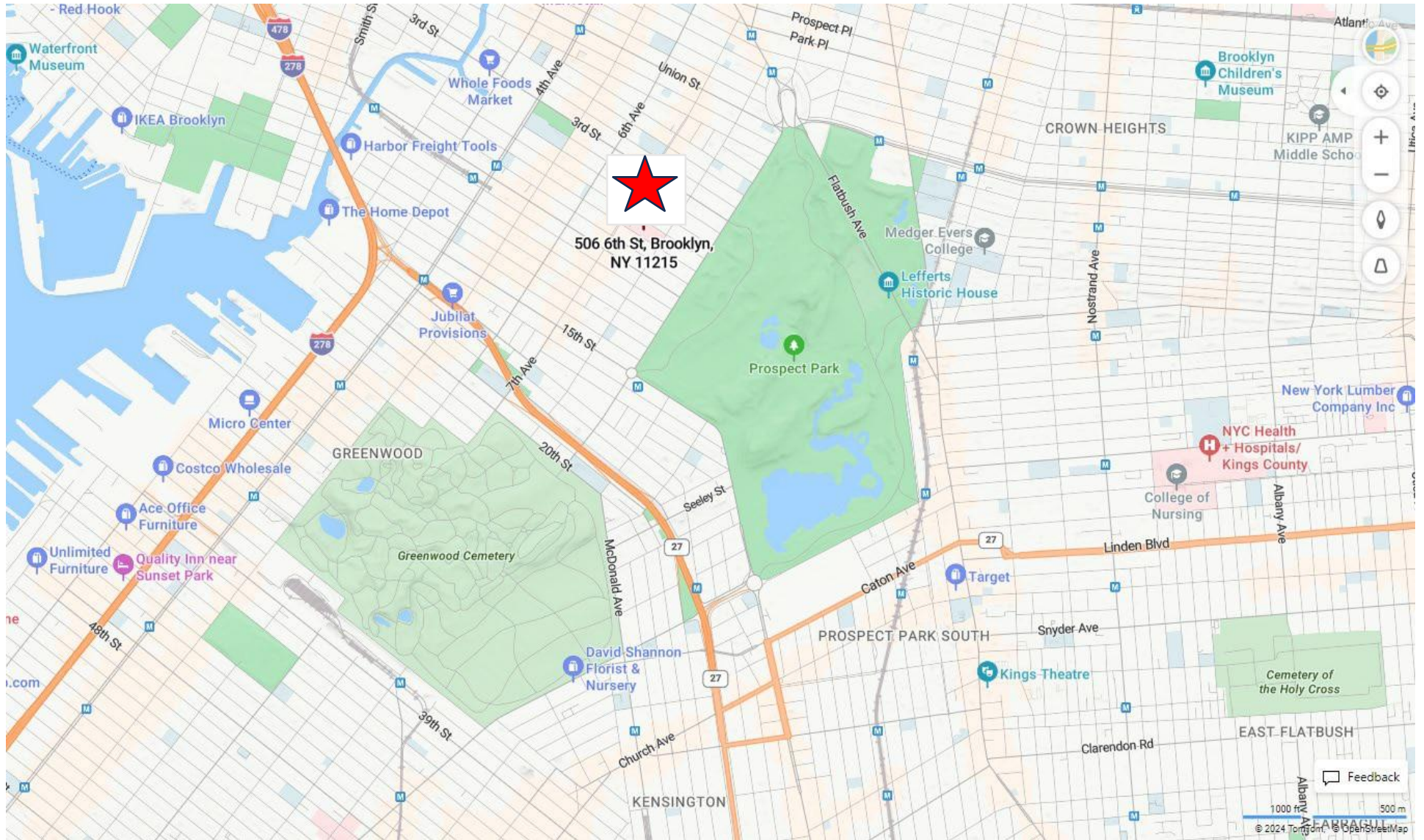
**May 1, 2024**

Applicant Name/Project #	Project Type	Program Type	Project Manager	Page #
<b>The New York and Presbyterian Hospital</b>				
<b>CPAR 153</b>	Capital Project Reduce Capacity	Inpatient	Rudy Arias	2
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<b>CPAR 155</b>	Capital Project Reduce Capacity	Inpatient	Rudy Arias	6
<b>Jemcare, LLC</b>				
<b>CPAR 141</b>	Establish New	CMHRS	Rudy Arias	10
<b>Equinox, Inc.</b>				
<b>CPAR 144</b>	Capital Project	MHOTRS & PROS	Tiffany Mott	14
<b>Tulip Behavioral Health</b>				
<b>MH-D-2902</b>	Establish New	MHOTRS	Bernadette Mueller	18
<b>The Lesbian, Gay, Bisexual, Transgender and Questioning (LGBTQ) Community Services Center of the Bronx, Incorporated</b>				
<b>MH-D-2890</b>	Establish New	MHOTRS	Amber Piejko	22

<b>BHSAC – Project Summary Form</b>		
Review Date: 5/1/2024	Agency: The New York and Presbyterian Hospital	
Project #: C-PAR 153	Project Type: Capital Project with Bed Capacity Reduction	
<b>Project Description</b>		
Provider:	The New York and Presbyterian Hospital (NYP) - Brooklyn Methodist Hospital (Brooklyn)	
Business Type:	Not-For-Profit Corporation	
Program Type:	Inpatient Psychiatric Unit	
Address:	506 Sixth Street, Brooklyn, NY 11215-3609	
Counties to be served:	New York	
Population to be served:	<input type="checkbox"/> Children	<input type="checkbox"/> Adolescents <input checked="" type="checkbox"/> <b>Adults</b>
Proposed Effective Date:	4/30/2025	
Applicant's Request:	<p>Applicant seeks OMH approval of a capital project for renovations of an OMH licensed inpatient psychiatric unit at NYP/BMH. The program has two units located on the 6th floor, one in the North Wing and one in the South Wing, with a licensed for a capacity of 49 adult beds. The program, however, ceased operation at the start of the covid 19 pandemic when it was converted into two critical care units to support the urgent need for beds. The South Wing, with 24 beds, reopened in September 2022. Upon completion of the renovations, the North Wing unit will reopen with a reduced capacity from 25 to 12 beds and a new total program capacity of 36.</p> <p>The unit space will be renovated in accordance with 2018 FGI Guidelines and the 30th Edition of the NYSOMH Patient Safety Standards Guidelines. The 12 private patient rooms will be organized in two pods of 6 beds each, utilizing the existing wings of the floor. One pod will model a Psychiatric Intensive Care Unit (PICU) with 6 beds to be tailored to treat patients with an increased risk for violence. The unit will feature new social, clinical support, and staff work areas that will span between the two patient pods. This will allow for noisy and quiet social activities, group therapy, visitor/consult, quiet room, seclusion, nurse stations, staff offices, treatment planning, and a staff lounge/locker room with staff toilets, new sallyport access, anteroom access to patient toilets and ADA accessible patient toilet rooms.</p> <p>The proposed start of renovations is in May 2024 with completion in April 2025. The space is currently vacant and therefore suitable for renovation work.</p>	

<b>Provider's Background</b>	
<p>BMH is one of the seven hospitals that comprise The New York-Presbyterian Hospital, a not-for-profit corporation, article 28 acute-care teaching hospital. BMH primarily serves the communities of Brooklyn, NY. The inpatient unit first opened in 1988 and has been in good standing.</p>	
<b>Need</b>	
<p>The new floor layout will provide 12 single-bedded rooms and required patient and staff support spaces while implementing best practice design standards and safety standards for inpatient behavioral health. Applicant indicates it will employ patient-focused care and enhance patient experience.</p> <p>The 6-bed PICU will employ modern techniques for violence reduction/prevention. This is a great concern as Health-care professionals experience higher workplace assault and violence compared to all other health care professions. The last decade has seen an overall increase in the incidence of violence and aggression towards inpatient care staff. New York City, for example, experienced a post-pandemic spike in violent incidents and arrests of people with mental health issues. Implementing new safety standards and creating single-bedded rooms will enhance the patient's treatment experience as well as implement best practices to mitigate the risk of harm to both patients and health care staff.</p> <p>The 6-bed PICU, limitations of square footage, floor layout, and building infrastructure (plumbing risers serving the patient toilet rooms) in the previous 25-bed unit are the main reasons for why the space will only allow for the creation of 12 beds instead of 25. The previous design also included three 3-bedded rooms and bathrooms that no longer comply with ADA standards, posed ligature risks, and limited patient support spaces. One example of limitations of the current space is the requirement of at least 160 square feet for double-bedded rooms. The 8 larger rooms in the current design are 150 square feet.</p> <p>Since its re-opening in 2022, the South Wing has consistently operated at a rate of 95% and 100% occupancy. The new 12-bed unit will address the demand for increased inpatient care at the hospital and the local mental health system.</p>	
<b>Character and Competence</b>	
Applicant operates programs licensed by OMH	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
The applicant is in substantial compliance with other Government agencies	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
<p>The hospital is accredited by the Joint Commission and OMH considers the applicant to be in good standing.</p>	
<b>Staffing</b>	
Clinical Staff Titles	FTE
Psychiatrist	4.4
Recreation Therapist	1
Medical Hospitalist – Day	2.0

Psychologist			1.0
Social Worker			3.0
Case Manager			1.0
Quality and Patient Safety Specialist			0.5
Pharmacist			0.5
Registered Nurse			12.0
Clinical Nurse Manager			2.0
Nurse Technician			6.9
Administrative Coordinator			1.0
<b>Total FTE</b>			<b>35.3</b>
<b>Capital Project Funding</b>			
Cash			\$12,787,008
<b>Inpatient Bed Capacity</b>			
Current: 49		Proposed: 36	
<b>Fiscal Information</b>			
Operating Revenue		Operating Expenses	
Inpatient Services	\$5,638,933	Staff Salaries:	\$3,956,561
		Fringe	\$1,361,057
		Medical & Surgical Supplies	\$178,008
		Depreciation	\$1,247,297
<b>Total Operating Revenue</b>	<b>\$5,638,933</b>	<b>Total Operating Costs</b>	<b>\$6,742,923</b>
<b>Surplus/Deficit:</b>			<b>\$ -1,103,990</b>
<b>Reviewer Recommendations</b>			
Reviewer		Recommendation	
County – NYC DOHMH		Approve	
Field Office - New York City:		Approve with Conditions	
OMH Central Office Program:		Approve	
Reviewer's Comments and Conditions:			
<ol style="list-style-type: none"> <li>1. Respond to current and all architectural review issues raised.</li> <li>2. Submit the architect's attestation of completion.</li> <li>3. Approval of the corresponding DOH Certificate of Need (CON).</li> <li>4. A satisfactory pre-occupancy report from the NYC Field Office.</li> </ol>			



**The New York and Presbyterian Hospital**  
C-PAR #153  
506 Sixth Street, Brooklyn, NY 11215

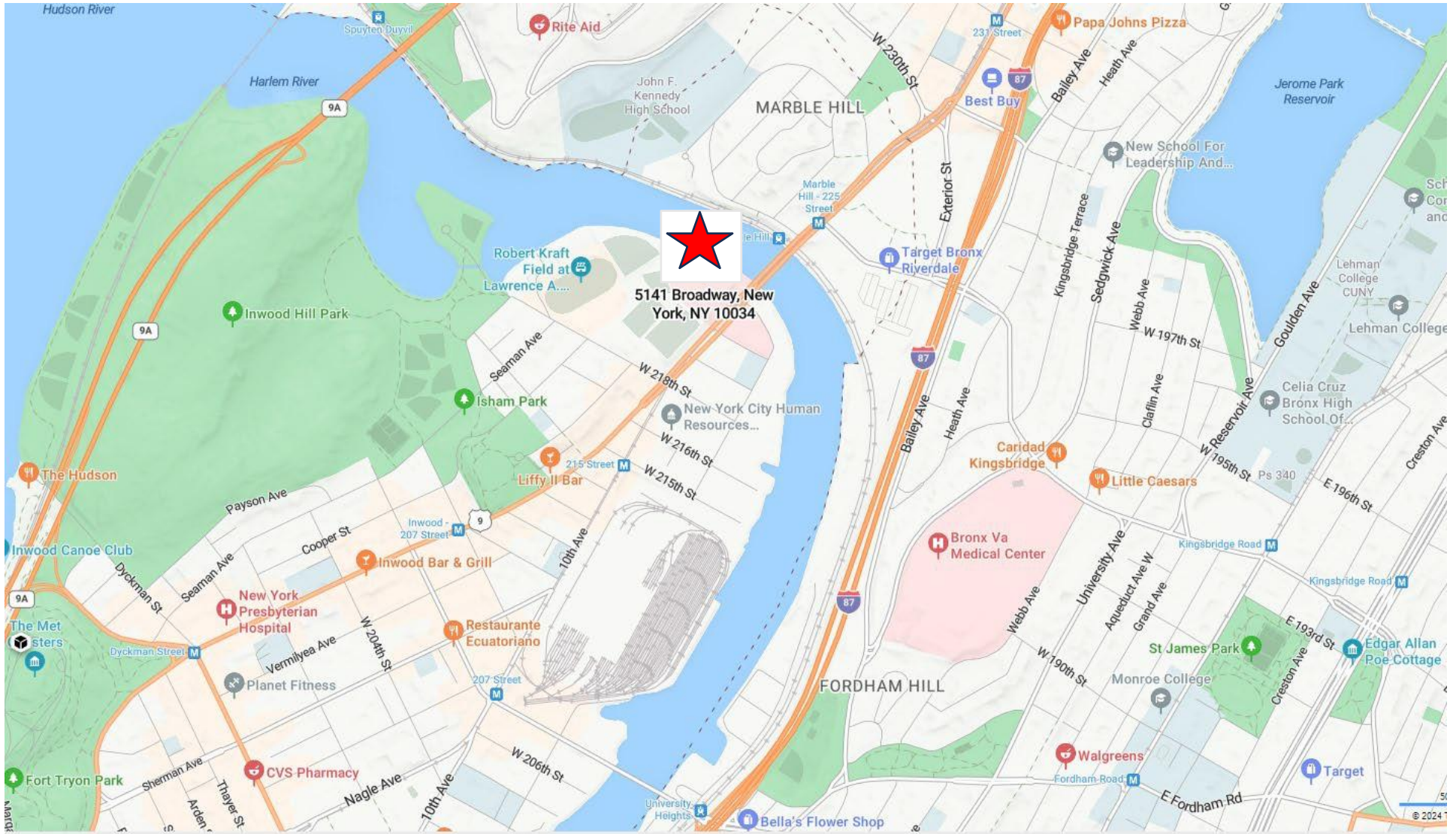


BHSAC – Project Summary Form			
Review Date:	5/1/2024	Agency:	The New York and Presbyterian Hospital
Project #:	C-PAR 155	Project Type:	Capital Project with Bed Capacity Reduction
Project Description			
Provider:	The New York and Presbyterian Hospital (NYP) - The Allen Hospital (Allen)		
Business Type:	Not-For-Profit Corporation		
Program Type:	Inpatient Psychiatric Unit		
Address:	5141 Broadway, New York, NY 10034		
Counties to be served:	New York		
Population to be served:	<input type="checkbox"/> Children	<input type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> <b>Adults</b>
Proposed Effective Date:	4/30/2025		
Applicant's Request:	<p>Applicant seeks OMH approval of a capital project for renovations of an OMH licensed inpatient psychiatric unit at The Allen Hospital (NYP/Allen). The unit, known as 3RE, is located on the 3<sup>rd</sup> floor and is licensed for a capacity of 30 adult beds. The unit has not been in operation since the start of the covid 19 pandemic when it was converted into a critical care unit to support the urgent need for medical beds. At that time, individuals in need of inpatient psychiatry services began to be diverted to NYP/Columbia University Irving Medical Center (NYP/Irving). Upon completion of the renovations, 24 of the 30 beds will be restored to unit 3RE. 3 beds are proposed to be permanently relocated to NYP/Irving and 3 beds to be decertified.</p> <p>The unit space will be renovated in accordance with 2018 FGI Guidelines and the 30th Edition of the NYSOMH Patient Safety Standards Guidelines. The unit will include 12 private rooms and 6 semi-private rooms. 4 of the private rooms will be equipped with secured medical headwalls for patients with medical comorbidities and will feature ADA-accessible patient toilet rooms with showers. The unit will also feature modernized social spaces, clinical support spaces, and staff spaces. The unit will be accessed by a modernized sallyport with visitor lockers and security space. The space is currently vacant and therefore suitable for restoration. Target start of construction date is May 1, 2024, and a completion date of April 30, 2025.</p>		

<b>Provider's Background</b>	
<p>Allen Hospital is one of the seven hospitals that comprise The New York-Presbyterian Hospital, a not-for-profit corporation, article 28 acute-care teaching hospital. Since opening in 1988, NYP/Allen has been serving the communities northern Manhattan, including the Washington Heights and Inwood neighborhoods, as well as Riverdale and the Bronx. Prior to disruptions of the pandemic, the hospital had successfully maintained certification of the inpatient psychiatric unit through continuous re-certification periods since 1998, when the unit first opened.</p>	
<b>Need</b>	
<p>NYP recent assessments indicate that NYP/Irving is no longer able to absorb inpatient admissions that would normally have been referred to NYP/Allen. NYP/Irving, which also operates a CPEP, estimates that roughly 200 prospective admissions monthly cannot be accommodated at NYP/Irving due to its small capacity of 25, and are diverted to other area hospitals.</p> <p>The restoration of the inpatient psychiatric unit at NYP/Allen will address the demand for increased inpatient care services and improve access to inpatient psychiatric care throughout the system.</p> <p>The 30-bed floor plan is outdated and presents several compliance challenges. Specifically, the unit included three 3-bedded rooms, bathrooms that did not comply with ADA standards, ligature risks, and limited patient support spaces. Restoration of the inpatient psychiatric unit requires major capital investment and construction to create an up-to-date code-compliant unit that offers functional and modernized environments.</p>	
<b>Character and Competence</b>	
Applicant operates programs licensed by OMH	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
The applicant is in substantial compliance with other Government agencies	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
The hospital is accredited by the Joint Commission and OMH considers the applicant to be in good standing.	
<b>Staffing</b>	
Clinical Staff Titles	FTE
Management & Supervision	2
Technician & Specialist	1
Registered Nurses	22.5
Aides, Orderlies & Attendants	17.8
Physicians	4
Social Workers and Psychologist	3.5
Occupational Therapists and OT Assistants	4
Pharmacist	1.5
<b>Total FTE</b>	<b>56.3</b>
<b>Capital Project Funding</b>	

Cash		\$20,820,378	
<b>Inpatient Bed Capacity</b>			
Current: 30		Proposed: 24	
<b>Fiscal Information</b>			
Operating Revenue		Operating Expenses	
Inpatient Services	\$13,714,902	Staff Salaries:	\$4,296,764
		Fringe	\$1,289,029
		Medical & Surgical Supplies	\$2,060,121
		Purchased Services	\$877,500
		Other Direct Expenses	\$4,501,384
		Depreciation	\$1,696,103
<b>Total Operating Revenue</b>	<b>\$13,714,902</b>	<b>Total Operating Costs</b>	<b>\$14,720,901</b>
<b>Surplus/Deficit:</b>		<b>\$ -1,005,999</b>	
<b>Reviewer Recommendations</b>			
Reviewer		Recommendation	
County – NYC DOHMH		Approve	
Field Office - New York City:		Approve with Conditions	
OMH Central Office Program:		Approve	
Reviewer's Comments and Conditions:			
<ol style="list-style-type: none"> <li>1. Submit an EZPAR to increase capacity from 25 to 28 at NYP/Irving.</li> <li>2. Respond to current and all architectural review issues raised.</li> <li>3. Submit the architect's attestation of completion.</li> <li>4. Approval of the corresponding DOH Certificate of Need (CON).</li> <li>5. A satisfactory pre-occupancy report from the NYC Field Office.</li> </ol>			





**The New York and Presbyterian Hospital**  
C-PAR #155  
5141 Broadway New York, NY 10034

<b>BHSAC – Project Summary Form</b>			
Review Date:	5/1/2024	Agency:	JEMCare, LLC
Project #:	C PAR #: 141	Project Type:	Establish a new program
<b>Project Description</b>			
Provider:	JEMCare, LLC		
Business Type:	Limited Liability Company		
Program Type:	CFTSS: Children's Mental Health Rehabilitation Services (CMHRS)		
Address:	626 Sheepshead Bay Road		
Counties to be served:	Kings, Bronx, Manhattan, Queens, Richmond		
Population to be served:	<input checked="" type="checkbox"/> Children	<input checked="" type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults (ages 18-21)
Proposed Effective Date:	6/1/2024		
Applicant's Request:	<p>JEMCare seeks approval to establish a new Article 31 CMHRS program to provide Other Licensed Practitioner (OLP), Community Psychiatric Supports and Treatment (CPST), Psychosocial Rehabilitation (PSR), Family Peer Support Services (FPSS), and Youth Peer Support and Training (YPST) available to all residents of NYC. The proposed hours of operation are Monday – Friday 9am-6pm.</p> <p>Services will be available to individuals and families from all cultural and language backgrounds, a primary focus of the mission of JEMCare, which finds that language and cultural barriers make it particularly difficult for connecting mentally ill clients with suitable providers.</p>		
<b>Provider's Background</b>			
<p>JEMCare was founded by CEO Martin Itzkowitz in 2018, inspired by his own experience in navigating the healthcare system when seeking assistance for his child with special needs. Originally, as a designated provider of services through the Children's Health Home Care Management program, the agency focused on providing coordination of care for individuals transitioning out of long-term or inpatient facilities into the community, with the goal of preventing avoidable hospitalizations. Having experienced success providing services to children, JEMCare then expanded its scope to include the adult population, and now serves over 3,000 individuals through its Care Management Program. Jemcare has also achieved a specialty designation to offer both Health Home Plus for the severely mentally ill (SMI) and HIV services. Jemcare services currently include care management, respite, palliative care, prevocational/supported employment, caregiver/family advocacy and support, and HCBS services, such as day and community habilitation services.</p> <p>JEMCare's mission centers on delivering top-tier services to populations that are historically underserved or face significant cultural and language barriers to health care. JEMCare's predominantly bilingual staff, proficient in over 15 languages and dialects, enables them to effectively engage with the diverse communities of New York City.</p>			

The range of languages spoken at JEMCare include Arabic, Hindi, Urdu, Bengali, Spanish, Haitian, Creole, Wolof, and other African and Middle Eastern languages.

**Need**

JEMCare will primarily target families and children suffering from mental illness who are at risk of out-of-home placement, so that they may acquire the essential skills required to thrive within their home and community environments. This will also enhance JEMCare's goal of reducing clients' reliance on higher levels of care services, such as Emergency Rooms, Hospitals, HCBS, and potential home or family displacement.

JEMCare reports, according to the US census bureau, within the 5 boroughs, the percent of foreign born, nonnative speakers as follows: Bronx- 36%, Brooklyn- 49%, Manhattan- 37%, Queens- 51%, and Richmond- 24%. JEMCare recently surveyed services which indicated an alarming lack of bilingual providers within Medicaid service provider organizations in New York City. Providers in its survey indicated often being unable to provide evaluation services and sustained treatment to this population, specifically South Asian communities.

Through its survey, JEMCare has also identified an estimated 316 children and families in need of CMHRS services in their service area. Staffing shortages and language barriers were often cited as the most common barriers to treatment from community mental health care providers. An additional 266 children have also been identified through services it currently offers.

Also, due to a weekly influx of over 200 immigrant/asylum seekers and displaced individuals seeking refuge, whereby JEMCare has committed substantial resources towards helping them secure housing and other social services, JEMCare has identified an even greater number of children and families in need of mental health care.

JEMCare notes it remains steadfast in its mission to extend services to all individuals in need and approval of its CMHRS program represents a pivotal step toward enhancing this objective.

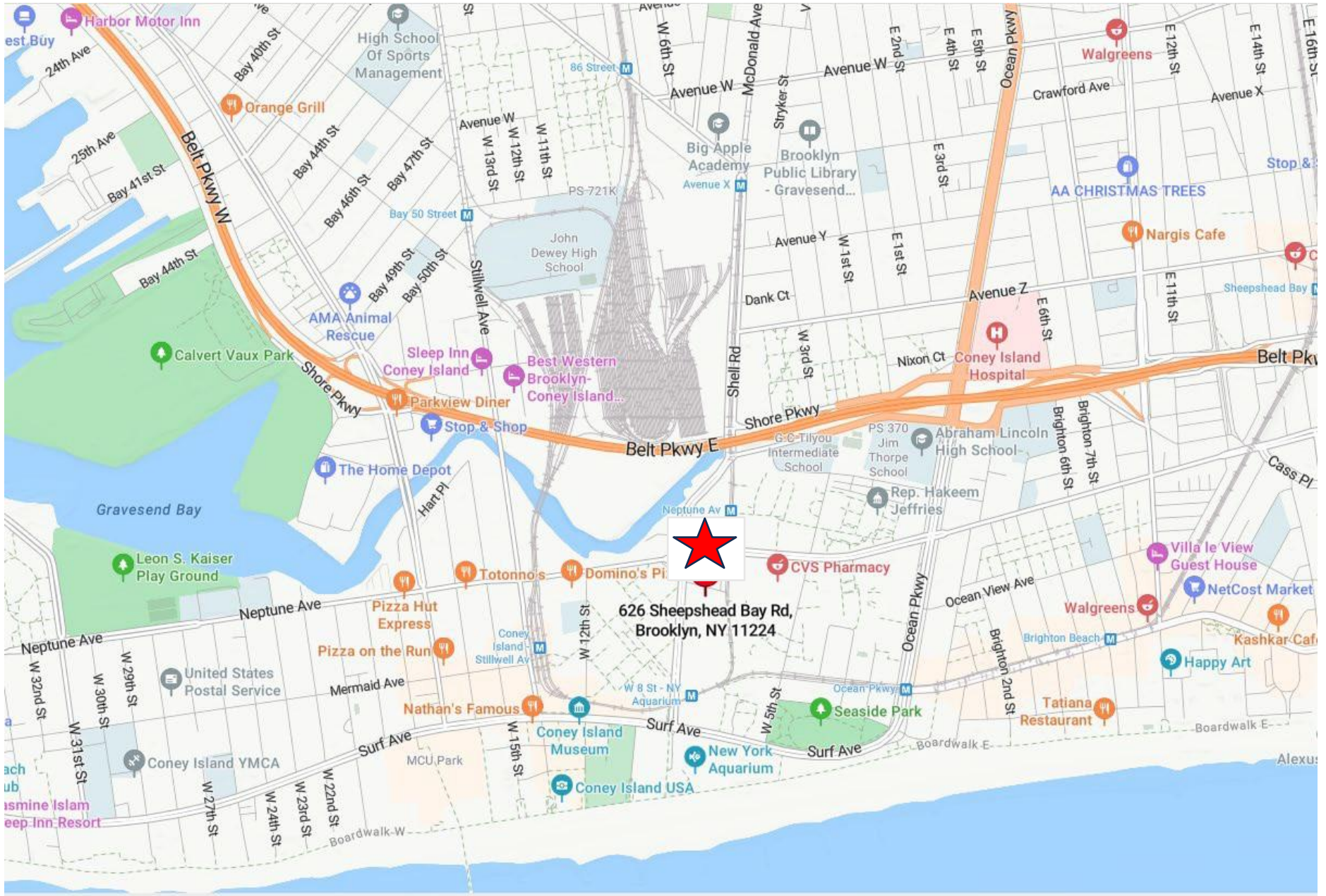
**Character and Competence**

Applicant operates programs licensed by OMH	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Compliant as HCBS provider	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No

**Clinical Staffing**

Clinical Staff Titles	Credentials	FTE
Clinical Director		1.0
CFTSS Program Director		1.0
CFTSS Supervisor		1.0
Therapist		.97
Family Specialist		.62
Youth Peer Advocate		.62
CPST In Home Interventionist		2.67

Rehab Specialist		2.67	
<b>Total</b>		<b>10.55</b>	
<b>Monthly Caseload Capacity</b>			
Proposed Caseload: 180		Caseload ratio: 1:31	
<b>Fiscal Information</b>			
Operating Revenue		Program Incremental Operating Expenses	
Medicaid:	<b>\$ 2,124,263</b>	Staff Salaries	\$ 831,200
		Fringe Benefits	\$ 166,240
		Rent	\$ 60,000
		OTPS	\$ 70,000
		Administrative/OH	\$ 515,129
<b>Total Revenue:</b>	<b>\$2,124,263</b>	<b>Total Expenses:</b>	<b>\$ 1,642,569</b>
<b>Surplus:</b>		<b>\$ 481,694</b>	
<b>Reviewer Recommendations</b>			
Reviewer		Recommendation	
County – New York:		Approve	
Office of Mental Health:		Approve with Conditions	
Reviewer's Comments and Condition:			
<ol style="list-style-type: none"> <li>1. Establish the process for completing staff background and criminal history checks.</li> <li>2. Complete the required documentation for providing telehealth services.</li> <li>3. The A&amp;OH amount in the budget appears high. Please confirm understanding that the rate should be limited to 15% for OMH programs, adjust.</li> <li>4. Complete a satisfactory field office pre-occupancy site visit with the New York City Field Office.</li> </ol>			



**JEMCare, LLC**

C-PAR #141

626 Sheepshead Bay Road, Brooklyn, NY 11224

<b>BHSAC – Project Summary Form</b>			
Review Date:	5/1/2024	Agency:	Equinox, Inc.
Project #:	CPAR 144	Project Type:	Capital Project
<b>Project Description</b>			
Provider:	Equinox, Inc.		
Business Type:	Not-For-Profit Corporation		
Program Type:	Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS) & Personalized Recovery Oriented Services (PROS).		
Address:	500 Central Avenue, Albany, NY 12206-2213		
Counties to be served:	Albany		
Population to be served:	<input type="checkbox"/> Children	<input type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults
Proposed Effective Date:	11/30/2025		
Applicant's Request:	This is a request for a capital project to renovate four components in the century-old building at 500 Central Avenue: (1) HVAC, (2) masonry, (3) interior finishes, and (4) the driveway and parking lot.		
<b>Background</b>			
<p>Equinox plans to approach renovations in three phases, isolating construction to one floor at a time. Though specific details are still being worked out, the organization intends to start with the third floor, which houses Equinox's administrative offices. Administrative staff will be moved to another site during all three phases of construction. Once the third floor is complete, Equinox will move the PROS program from the second floor to the completed third floor while construction occurs on the second floor. The PROS program will return to their original space when renovations to the second floor are complete. Then, the MHOTRS program and substance abuse counseling center will temporarily relocate from the first floor to the third floor while renovations are completed on the first floor. The MHOTRS program will return to the first floor when construction is completed. Equinox has hired Bonacquisti Brothers Construction to serve as general contractor and project manager and Hyman Hayes Associates will provide architectural services for this project.</p> <p>Renovations will include the following four components:</p> <ol style="list-style-type: none"> <li>1. <b>HVAC:</b> The building has outdated and inefficient HVAC systems. Existing HVAC units are without replacement parts or EPA-approved freon re-charging capabilities. The units frequently break down, interrupting temperature control throughout the building and leaving clients and staff uncomfortable. The existing steam system is aggressively corroding pipes, causing water to leak into offices and program spaces. Building-wide automation is necessary to monitor the safety of gas, water and carbon dioxide levels, and detect outside temperature to more efficiently regulate interior temperatures.</li> <li>2. <b>Masonry:</b> The building's masonry is crumbling and there is a need for brick resetting and repointing. Some concrete also needs repair or replacement. The condition of the brickwork compromises the integrity of the building.</li> </ol>			

3. **Interior Finishes:** Some doors open in the wrong direction and are thus not compliant with current fire and emergency codes and need to be replaced. Some bathrooms need modernization to keep clean and sanitary. Flooring throughout the first floor and second floors are worn and discolored, with pieces missing, creating a potential safety hazard. The well-trafficked floors need to be replaced with new extremely durable and easy to maintain flooring. New lighting and paint will provide a fresh, clean, welcoming space that promotes a sense of calm and reflects Equinox’s belief that its clients deserve to be treated in a well-maintained setting.
4. **Driveway and Parking Lot:** The pavement in the parking lot and the driveway leading to it from Central Avenue is cracked and buckled in several places increasing the opportunity for accidental falls and injuries, and damage to vehicles.

**Need**

These renovations will significantly reduce maintenance costs and eliminate costly piecemeal repairs, allowing financial resources to be reallocated to services and projects which directly benefit individuals. Renovations will eliminate vulnerabilities which could expose the organization to negative safety and security events. The completion of this project will allow Equinox to maintain its current capacity, helping to address the increasing demand for outpatient behavioral health services in the community.

**Character and Competence**

Applicant operates programs licensed by OMH		<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Indicate the number of licensed programs	2 Outpatient	0 Inpatient	3 Residential
The applicant is in substantial compliance with OMH regulations		<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
The applicant is in substantial compliance with other Government agencies		<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No

**Staffing**

Staffing Impact:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
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**Caseload Capacity**

**MHOTRS/PROS**

Equinox does not expect this capital project to impact its program capacity. The services provided and the number of individuals served will remain consistent.

**Fiscal Information**

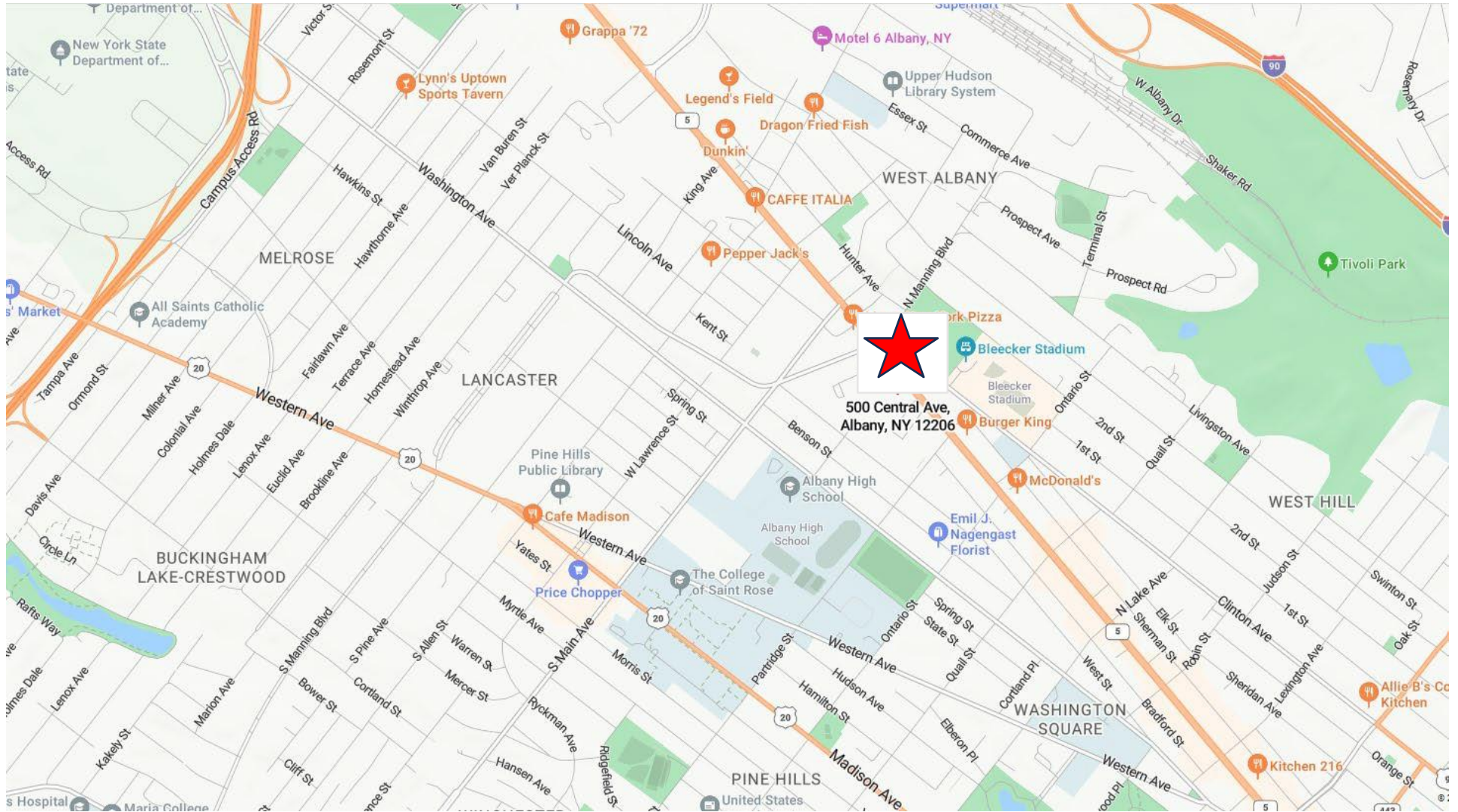
**Fiscal Comments:**

The total cost of the capital project is \$2,278,488. The project will be funded by a Statewide Health Care Facility Transformation Program 3 grant awarded by the NYS Department of Health while the remainder will be funded by a short-term bridge loan from Capital Bank to cover expenses until they are reimbursed with grant funds.

**Reviewer Recommendations**

Reviewer	Recommendation
County - Albany:	Approve with Conditions
Office of Mental Health:	Approve with Conditions
<p>Reviewer's Comments and Conditions:</p> <ol style="list-style-type: none"> <li>1. Once the renovation is complete, successfully complete a preoccupancy site visit with Hudson River Field Office, provide a copy of the architect's letter of substantial completion, and the Certificate of Occupancy.</li> </ol>	





**Equinox, Inc.**  
C-PAR 144  
500 Central Avenue, Albany, NY 12206

<b>BHSAC – Project Summary Form</b>			
Review Date:	5/1/2024	Agency:	Tulip Behavioral Health, LLC
Project #:	MH-D-2902	Project Type:	Establish a new program
<b>Project Description</b>			
Provider:	Tulip Behavioral Health LLC		
Business Type:	Limited Liability Company		
Program Type:	Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS)		
Address:	649 39 <sup>th</sup> Street, Brooklyn, NY 11232		
Counties to be served:	Kings		
Population to be served:	<input checked="" type="checkbox"/> Children (ages 5 and up)	<input checked="" type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults
Proposed Effective Date:	6/1/2024		
Applicant's Request:	Establish a new Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS) program to serve Children (ages 5 and up), Adolescents, and Adults		
<b>Background</b>			
<p>Tulip Behavioral Health, LLC (Tulip) is requesting approval to establish a new Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS) program in Kings County, in particularly the Sunset Park area.</p> <p>Tulip was established in May of 2023, by members Baruch S. Halberstam, 50%; Dr. Irwin Shindler, 10%; and Yisroel Halberstam, 40%. The agency was formed to provide a comprehensive mental health outpatient program in the community to serve children (ages 5 and up), adolescents, and adults.</p> <p>Baruch S. Halberstam has backgrounds working in education and social services. His responsibilities have included those of Executive Director, Comptroller, mediator, and advocate. Yisroel Halberstam has a background training staff to work with social service organizations, record maintenance, and outreach to community services, They make up 90% of the membership of the agency and bring a total of over 55 years of experience in the fields of education and human service. They have provided services in roles such as Comptroller and Executive director for human service, and educational providers. In his role as Deputy Corporate Comptroller, Mr. Baruch S. Halberstam, has overseen the budgeting, staffing, reimbursement, and revenue enhancements of a hospital. As school administrators both members oversaw the day-to-day operations, hiring and training staff, negotiating contracts with vendors, maintained current documentation in record keeping, and assured full compliance with education regulators at city, state, and federal levels.</p> <p>Doctor Irwin Shindler (PsyD), a 10% member of the agency, has over 43 years in Human Services, education and, several years of experience operating Article 31 MHOTRS programs. He is a licensed psychologist, with over thirty years of experience. His background includes teaching, private practice, and an Executive Director of a mental health human services agency. He also holds several professional licenses and certifications; including but not limited to School Psychology, and Bilingual Yiddish School Psychologist. He has academic credentials in Multi-cultural Education, Social Sciences, Social Work, and Psychology. He is a member of the American Psychological Association (APA) and the Task Force on Children &amp; Families at Risk.</p>			

The members bring considerable knowledge and community awareness to establish a MHOTRS program that will work with the expressed needs of the community, and work to create strong and inclusive services for residents and with stakeholders.

**Need**

Based on information from the New York City Health and Hospitals Community Needs Assessment, 2022, Tulip indicates that more than one-third (35%) of adults, and 45% of young adults (ages 18-34), living in New York City demonstrate symptoms of poor mental health. More than 20% of those adults who reported symptoms, reported not being able to get an appointment with a provider in less than four weeks.

Demographic information provided for Sunset Park identified Latino (41%) and Asian (31%) as the largest groups in the community; 45% having been born outside of the United States. Tulip will hire and train staff to ensure the needs of the culturally diverse community are met. Sunset Park has a poverty rate of 23%. Tulip will use a sliding fee scale to ensure the Sunset Park community will have access to mental health services.

When contacting other service providers in the area, they found that they were either not accepting new clients, had extensive waiting lists of up to three (3) months, serve only adults, or take new referrals from outside of their hospital network. Tulip will reach out to community members, local businesses, and other mental health providers to directly inform them about the services to be provided and how they can meet the needs of the whole community. Those services will include, but not be limited to, treatment for survivors of sexual abuse, those exploring gender identity, and Maternal Mental Health. Working with residents and community stakeholders, Tulip will establish linkages with area service providers and hospitals to strengthen the continuum of care for mental health services. This plan will better solidify their commitment to the community.

**Character and Competence**

Applicant operates programs licensed by OMH	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
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**Staffing**

Clinical Staff Titles	Credentials	FTE
Psychiatrist/Medical Director	MD	0.50
Licensed Clinical Social Worker-R	LCSW-R	1.75
Licensed Master Social worker	LMSW	1.75
Licensed Mental Health Counselor	LMHC	2.00
Intake Coordinator	LMSW, LMHC, or LMFT	1.00
Clinical Director	PsyD	0.50
<b>Total FTEs:</b>		<b>7.50</b>

**Staffing Comments:** The medical director will show direct care provision of children and youth as part of their experience. They will also have Accreditation council for Graduate Medical Education (ACGME) accredited two (2) year fellowship in child psychiatry. While board certification is preferred, being at least eligible for certification will be considered.

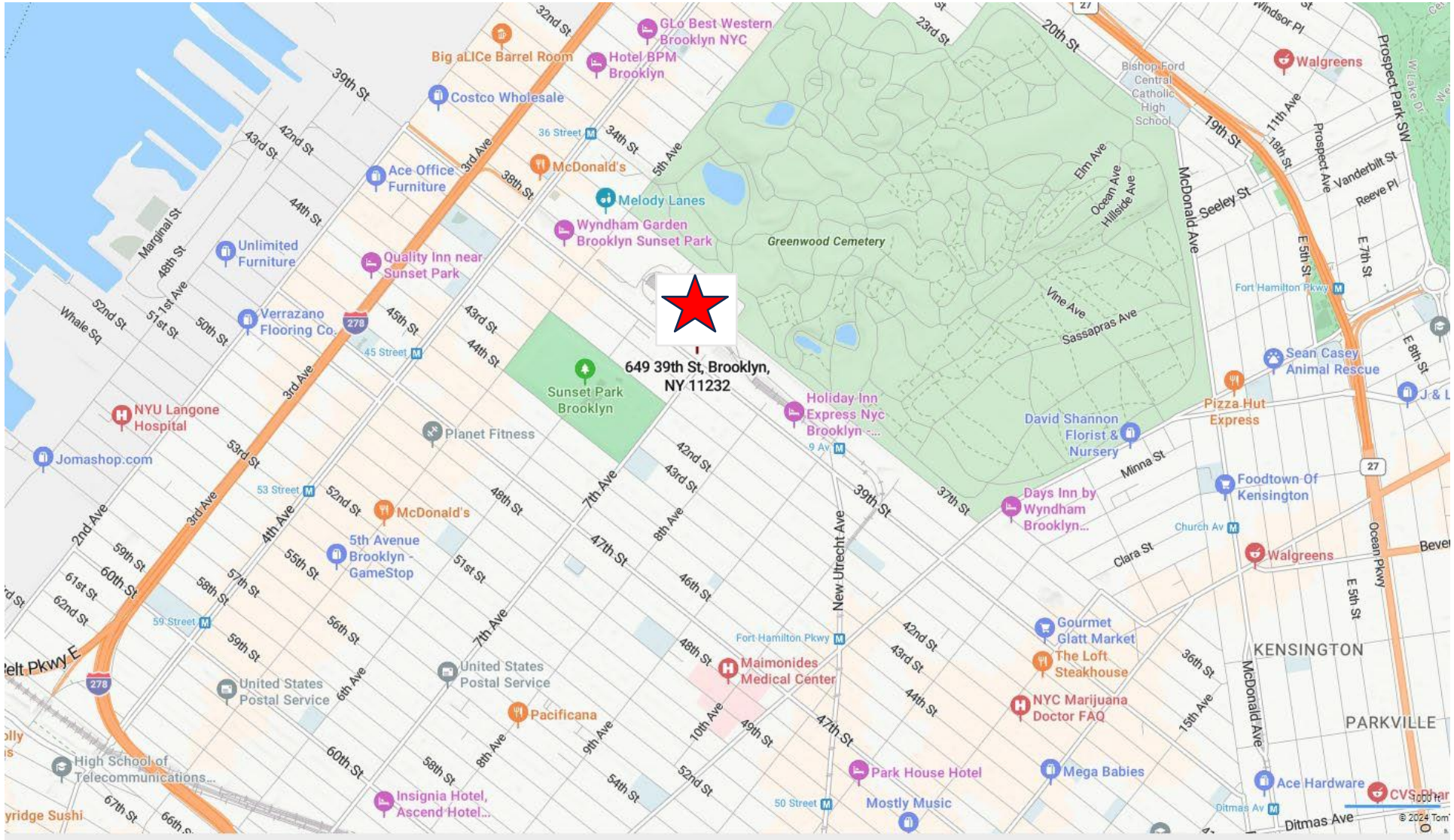
**Caseload/Capacity**

**Mental Health Outpatient Treatment and Rehabilitative Services**

Annual Caseload: 225

Clinical Staff/Caseload Ratio:1:30

<b>Fiscal Information</b>			
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	1,388,095	Staff Salaries:	1,090,395
Medicare:	-0-	Fringe Benefits:	196,271
Commercial Insurance:	197,315	Administrative Costs:	156,560
Grants:	-0-	Rent/Mortgage:	84,000
Other: Patient fees	65,772	OTPS:	122,395
<b>Total Revenue:</b>	<b>\$ 1,651,181</b>	<b>Total Expenses:</b>	<b>\$ 1,649,618</b>
<b>Surplus/Deficit:</b>			<b>\$1,563</b>
<b>Reviewer Recommendations</b>			
Reviewer		Recommendation	
County - Kings		Approve with Conditions	
Office of Mental Health:		Approve with Conditions	
Reviewer's Comments and Conditions:			
<ol style="list-style-type: none"> <li>1. Submit a copy of the filing receipt for the amended Articles of Organization.</li> <li>2. Finalize and submit:               <ol style="list-style-type: none"> <li>a. Policy for crisis interventions during business hours.</li> <li>b. 24/7 Crisis Intervention and Nonbusiness Hours Assistance Plan Policy/Procedure.</li> <li>c. Plan to work with other providers and support the continuum of care via linkage agreement.</li> </ol> </li> <li>3. Successfully complete a Preoccupancy visit with the NYC Field office.</li> </ol>			



**Tulip Behavioral Health**  
MH-D-2902  
649 39th Street, Brooklyn, NY 11232



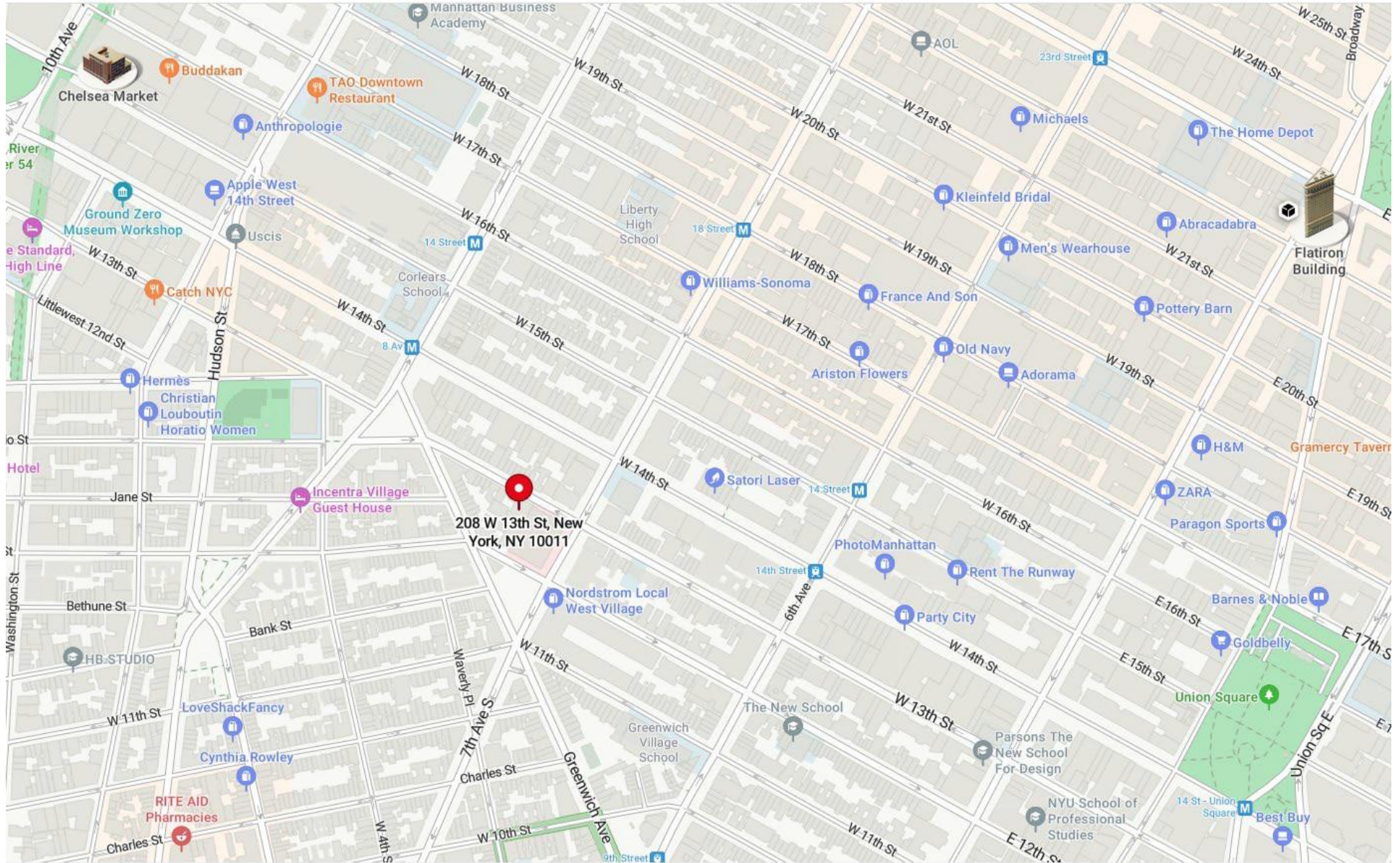
<b>BHSAC – Project Summary Form</b>			
Review Date:	5/1/2024	Agency:	The Lesbian, Gay, Bisexual, Transgender and Questioning (LGBTQ) Community Services Center of the Bronx, Incorporated
Project #:	MH-D 2890	Project Type:	Establish a new program
<b>Project Description</b>			
Provider:	Lesbian, Gay, Bisexual, and Transgender Community Center (a.k.a The Center.)		
Business Type:	Not-For-Profit Corporation		
Program Type:	Mental Health Outpatient Treatment Rehabilitative Services program		
Address:	208 West 13 <sup>th</sup> Street NY, NY 1011		
Counties to be served:	Bronx, Kings, New York, Queens		
Population to be served:	<input type="checkbox"/> Children	<input checked="" type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults
Proposed Effective Date:	9/1/2024		
Applicant’s Request:	Establish a Mental Health Outpatient Treatment and Rehabilitative Services program serving adolescents and adults (Ages 13 and older)		
<b>Background</b>			
<p>The Center has acted as a central hub for NYC’s LGBTQ+ community since its establishment in 1983. The Center delivers vital human services to approximately 6,000 members of the NYC LGBTQ+ community annually. These services include the operation of an OASAS clinic treatment program, youth prevention counseling, HIV Testing site, as well as HIV/AIDS prevention, counseling, group support, and case management. The agency has also operated a successful Youth Drop-In Center, as well as provided comprehensive community casework and career support services for LGBTQ+ individuals within their communities.</p> <p>In regard to Mental Health services, the agency currently provides unlicensed short-term counseling services. Through this work, they’ve developed referral pathways to other MOHTRS programs for individuals with longer-term needs and gained a deeper understanding of the need for mental health services across the boroughs of NYC.</p> <p>The proposed MOHTRS program will focus on youth, young adult, and adult populations. Services will be open to the entire community, providing specialized services to ages 13-22 and those identifying as LGBTQ+ struggling with mental health issues. The program will serve all five boroughs of NYC and plans to become an Integrated Outpatient Services (IOS) provider to address the needs of those with co-occurring disorders.</p>			

<b>Need</b>		
<p>LGB young adults and Transgender and Gender Nonconforming Youth (TGNC) people often experience significant amounts of trauma because of their sexual orientation, gender identity, or gender expression. This includes but is not limited to, family rejection, homelessness, and bullying. Trauma can increase risk factors and negative health outcomes, such as substance use disorder, depression, and suicide. The Center aims to provide culturally sensitive trauma informed care, as well as implement services with a wholistic approach, to meet the unmet needs of those struggling with mental illness across NYC.</p> <p>In its work providing unlicensed counseling services, the agency has worked closely with Callen-Lorde Center to meet the need for LGBTQ+ affirming mental health care in NYC. However, both agencies have recognized the demand for services has risen above the level of current capacity. Callen Lorde and many other MOHTRS programs are experiencing longer waitlists, typically exceeding 4 weeks.</p> <p>The demand for The Center’s services, especially in mental health counseling and outpatient substance use treatment, has increased by as much as 40% from pre-pandemic levels. In 2021, 26% of people under the age of 30 requesting services at The Center identified substance use as a concern. Of these, 47% of LGB youth identified substance use as a concern, with 56% of these identifying mental health disorders and/or expressed suicidality.</p> <p>In the recent “LGBTQ+ Experience due to COVID-19 in NYC (LEXICON)” report produced by ICAP at Columbia University with the support of the Rockefeller Foundation, 55% of participants screened positive for possible depression, of these, rates of depression were highest in gender minorities (63%). Fifty-seven percent screened positive for possible generalized anxiety disorder.</p> <p>Becoming a licensed MHOTRS program would allow The Center to address the growing unmet needs of individuals residing in the NYC area, especially those amongst the LGBTQ+ population in NYC receive competent mental health services and care.</p>		
<b>Character and Competence</b>		
Applicant operates programs licensed by OMH.	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
The applicant is in substantial compliance with other Government agencies.	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
<b>Staffing</b>		
Clinical Staff Titles	Credentials	FTE
Senior Director of Behavioral Health	MS, LCSW-R, CASAC	.2
Director of Mental Health Services	MS, LCSW-R	1
Director of Clinical Services	LCSW, LMHC, LMFT, LCAT	.15
Medical Director/ Psychiatrist		.50
Registered Nurse		.4

Mental Health Counselor	LCSW/LMSW or LMHC/MHC-LP	3	
Mental Health Services Manger	LCSW/LMSW, LMFT, LMHC, LCAT	.2	
<b>Total FTEs:</b>		<b>5.45</b>	
<p><b>Staffing Comments:</b> The 1 FTE Medical Director will oversee both the OASAS and OMH clinic treatment programs, split equally between the two programs. The Medical Director/ Psychiatric provider will be a Board eligible or board-certified physician in Psychiatry or a Licensed Psychiatric Nurse Practitioner with 3600 hours completed of clinical supervision after training and able to practice independently. Administrative positions and the Psychiatric Provider will be shared with the OASAS Outpatient Program. The Director of Clinical Services will not carry a caseload, however the Mental Health Services Manger will.</p> <p>The Center plans to hire a Peer Specialist/Advocate role and will assure that the proper OMH certification is in place within 12 months of employment. Significant experience working with LGBTQ+ populations, including knowledge of the spectrum of gender identity and transgender issues will be included in recruitment efforts for all direct care positions. The Center trains all staff on providing culturally competent care to different populations/demographics, including the transgender community and people of color.</p>			
<b>Caseload / Capacity</b>			
<b>Mental Health Outpatient Treatment and Rehabilitative Services (MHOTRS)</b>			
Units of Service: 7,650	Annual Caseload: 200		
Clinical Staff/Caseload Ratio: 1:30			
<b>Fiscal Information</b>			
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	\$601,606	Staff Salaries:	\$725,699
Medicare:	\$0	Fringe Benefits:	\$199,415
Commercial Insurance:	\$171,887	Administrative Costs:	\$107,222
Grants:		Rent/Mortgage:	\$0
Other:		OTPS:	\$147,102
Fundraising/Private Donors:	\$85,945		
NYS State Aid: NYS DOHMH:	\$320,000		
<b>Total Revenue:</b>	<b>\$1,179,438</b>	<b>Total Expenses:</b>	<b>\$1,179,438</b>
<b>Surplus/Deficit:</b>			<b>\$0</b>



<b>Reviewer Recommendations</b>	
Reviewer	Recommendation
County – NYC DOHMH :	Approve with Conditions
Office of Mental Health:	Approve with Conditions
Reviewer’s Comments and Conditions: <ol style="list-style-type: none"> <li>1. Confirm that the agency has authorized someone to complete requirement pre-employment checks.</li> <li>2. Complete a successful pre-occupancy site visit with the NYS OMH New York City Field Office.</li> </ol>	



**The Lesbian, Gay, Bisexual, Transgender and Questioning (LGBTQ) Community Services Center of the Bronx, Incorporated MH-D-2890**  
208 West 13th Street NY, NY 1011