

Behavioral Health Services Advisory Council
OMH Project Review Agenda
September 22, 2021

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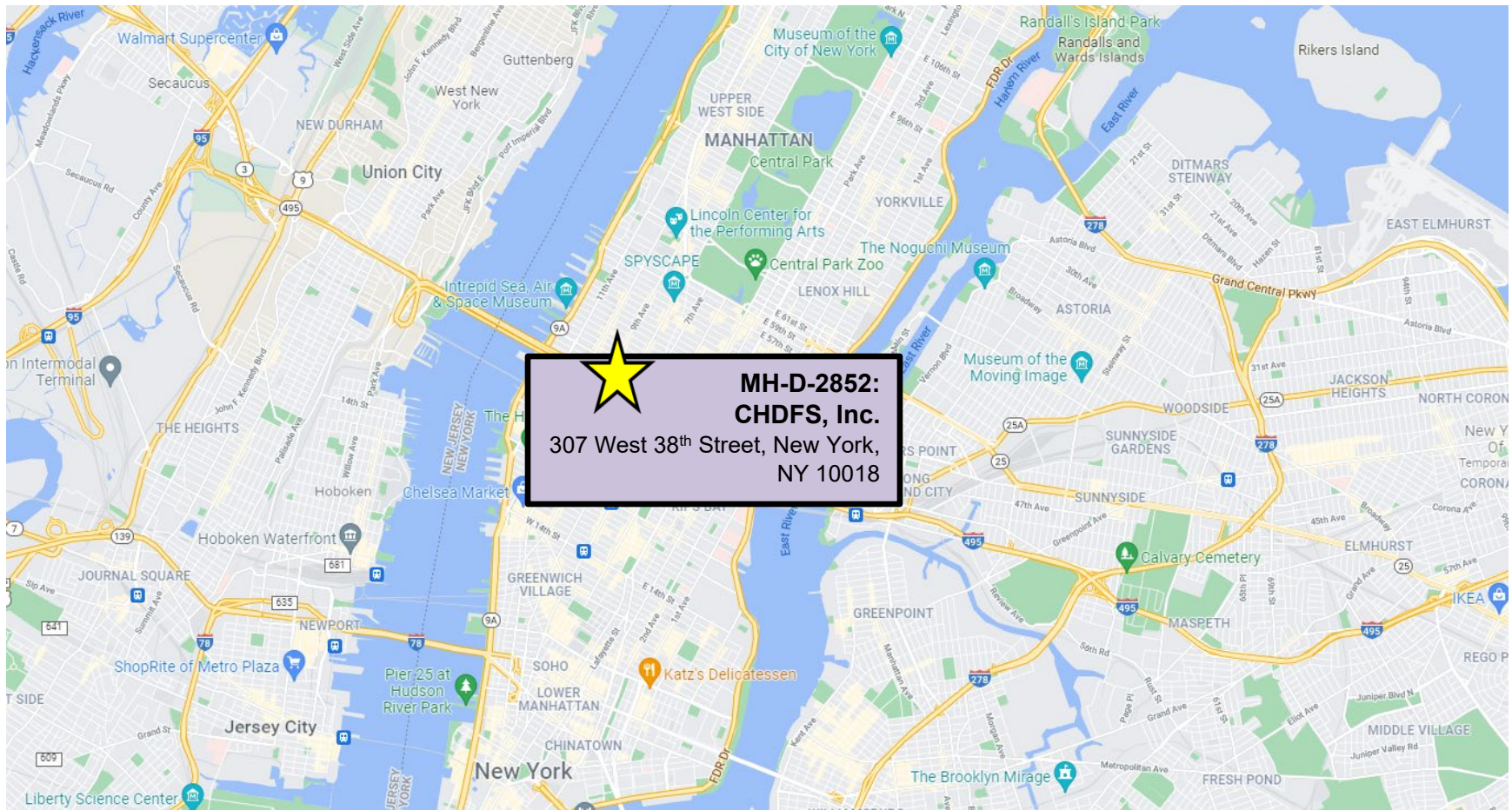
BHSAC – Project Summary Form			
Review Date:	9/22/2021	Agency:	Center for Human Development and Family Services, Inc.
Project #:	MH -D-2852	Project Type:	Establish a new program
Project Description			
Provider:	CHDFS, Inc. (Center for Human Development and Family Services, Inc.)		
Business Type:	Not-For-Profit Corporation		
Program Type:	CFTSS/CMHRS		
Address:	307 West 38th St, New York, NY 10018		
Counties to be served:	Bronx, Kings, New York, Queens, Richmond, Dutchess, Orange, Putnam, Rockland, Westchester		
Population to be served:	<input checked="" type="checkbox"/> Children	<input checked="" type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults
Proposed Effective Date:	8/1/2021		
Applicant's Request:	CHDFS is requesting to establish a licensed Children's Mental Health Rehabilitation Services Program to serve the five boroughs of New York City and five additional counties in the lower Hudson Valley.		
Background			
<p>The Center for Human Development and Family Services, Inc. (CHDFS) is a non-profit organization founded in 2002 and dedicated to assisting individuals and their families through direct care interventions, advocacy, socialization, community integration, individualized treatment, and education. CHDFS provides several programs and services through which individuals and families can learn and develop to their fullest potential. Specifically, CHDFS operates an Early Intervention Program (EIP) for infants and toddlers (birth to age three) who have developmental disabilities. Since January 2019, has been operating a CMHR program having been designated as a provider for such by OMH and having received OMH waiver approval to provide Other Licensed Practitioner (OLP) and Community Psychiatric Supports and Treatment (CPST) services to operate without a certification.</p>			
Need			
<p>There is a great need for these services as evidenced by the lack of advocacy available for many families with language barriers. CHDFS has received, and continues to receive, many referrals from other agencies that cannot provide services in Spanish and French Creole. CHDFS has a long history of providing culturally competent services to the community. They have developed strong relationships. The waiver has ensured continued access to services and continuity of care to families and has enabled CHDFS to receive the designation required to provide CMHR services in accordance with all State-issued guidance and manuals until OMH</p>			

regulations were promulgated. From 2/1/2019 through 8/29/2021 CHDFS has provided services to approximately 303 PSR and CPST clients.			
Character and Competence			
Applicant operates programs licensed by OMH	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
The applicant is in substantial compliance with other Government agencies	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	
CHDFS operates programs overseen by the Office of Children and Family Services (OCFS) and waiver services for the Office for People With Developmental Disabilities (OPWDD). Both agencies report that CHDFS is in substantial compliance with regulations and/or standards.			
Staffing			
Staffing Impact:	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	
Clinical Staff Titles		Credentials	FTE
Clinician		LMSW, LMHC	2.00
Therapist		LCSW	2.00
Rehab Specialist		CRC	3.00
Clinical Manager		LMSW	0.50
Financial Case Manager		Administrative LMSW	0.25
Director – Behavioral Health Services		Ph.D.	0.25
Family Specialist		LCSW	1.00
Youth Peer Advocate		Bachelor’s degree	0.20
Total FTEs:			9.20
Staffing Comments:			
LCSWs determine medical necessity and provide treatment planning and clinical supervision. LMSWs and LMHCs provide direct care.			
Caseload Capacity			
Other Outpatient Programs			
Annual Caseload: 300		Clinical Staff/Caseload Ratio: Click to enter text.	
Fiscal Information			
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	851,314.00	Staff Salaries:	495,000.00
Medicare:		Fringe Benefits:	123,750.00
Commercial Insurance:		Administrative Costs:	67,775.00
Grants:		Rent/Mortgage:	30,000.00
Other:		OTPS:	25,000.00
Specify:			
Total Revenue:	\$ 851,314.00	Total Expenses:	\$ 741,525.00
Surplus:			\$ 109,789.00
Reviewer Recommendations			
Reviewer		Recommendation	
Dept of Health & Mental Hygiene (DOHMH) – NYC:		Approve with Conditions	
Westchester County		Approve	

Rockland County	Approve
Orange County	Approve
Dutchess County	Approve
Putnam County	Approve
Field Office – New York City	Approve with Conditions
Field Office – Hudson River	Approve with Conditions
OMH Central Office Program:	Approve with Conditions
OMH Central Office CBFM:	Approve

Reviewer’s Comments and Conditions:

1. Specify the resources, training, and supports provided for staff in order to support the skills associated with serving the birth to age 21 population. This would relate to treatment practices and trainings that address practitioner competencies to service the breadth of need and developmental range within the identified population, and not just proprietary models.
2. For counties without agency-owned or operated space, describe the plan to provide traditional, therapeutic space if clinically indicated or requested.
3. Resubmit the floorplans for the proposed spaces at 307 West 38th Street (14th floor) in Manhattan and 1840 Grand Concourse in the Bronx, clearly indicating room dimensions for staff/clinical offices.
4. Contact Dwayne Fortune at the NYC Field Office (Dwayne.Fortune@omh.ny.gov) to schedule a pre-occupancy visit for the spaces at 307 West 38th Street and 1840 Grand Concourse.

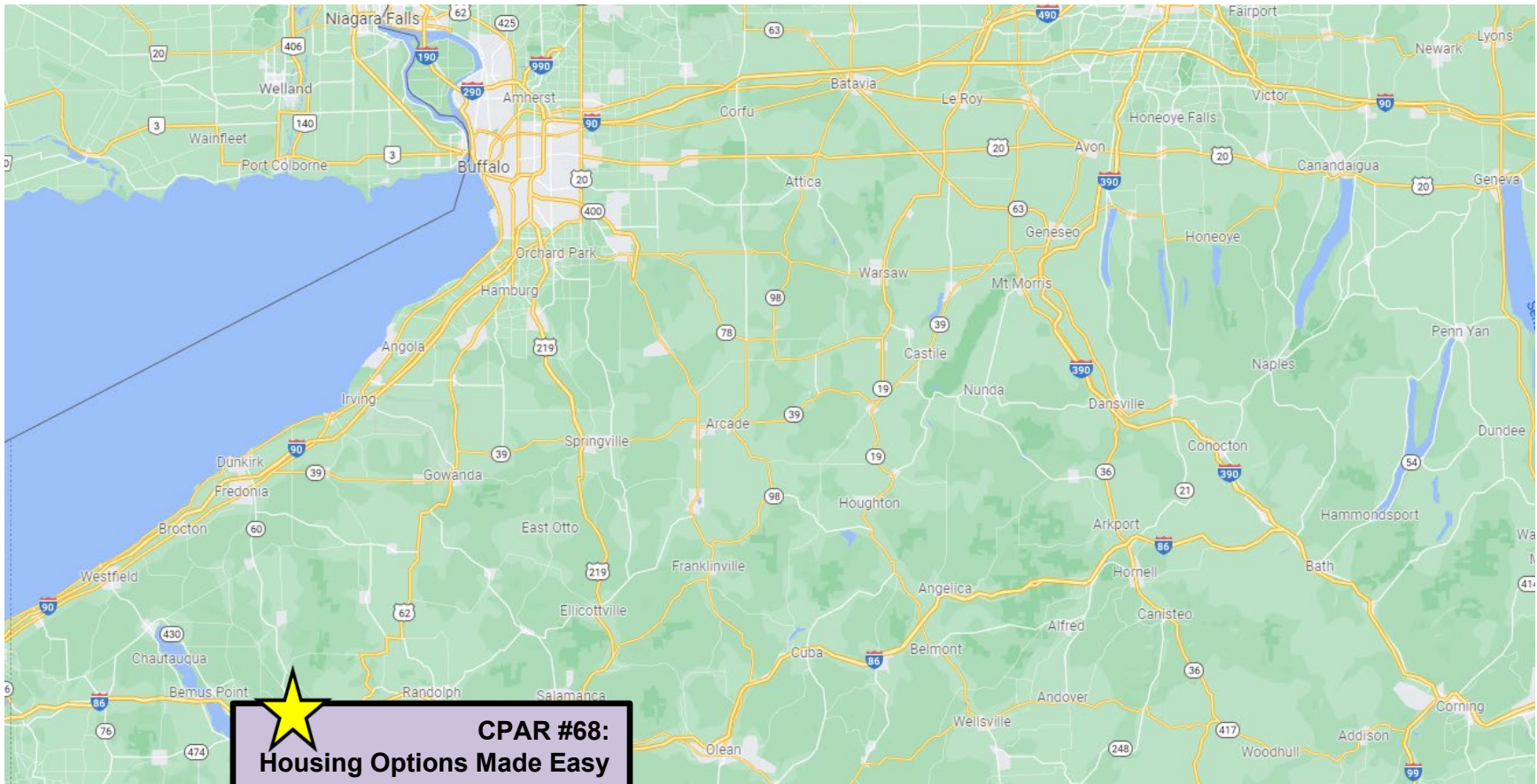


BHSAC – Project Summary Form			
Review Date: 9/22/2021	Agency	Housing Options Made Easy, Inc. d/b/a Recovery Options Made Easy	
Project #: CPAR #68	Project Type:	Establish new programs	
Project Description			
Provider: Housing Options Made Easy, Inc. d/b/a Recovery Options Made Easy			
Business Type:		Not-For-Profit Corporation	
Program Type:		Residential	
Address: Refreshing Waters, 2969 Main St, Buffalo Eagle's Nest, 532 E. Second St, Jamestown			
Counties to be served:		Erie and Chautauqua	
Population to be served:		<input type="checkbox"/> Children	<input type="checkbox"/> Adolescents <input checked="" type="checkbox"/> Adults
Proposed Effective Date:		10/1/2021	
Applicant's Request:		Establish a 5-bed MHL Article 31 licensed Crisis Support Program to serve adults in Erie County, and a 4-bed MHL Article 31 licensed Crisis Support Program to serve adults in Chautauqua County. The Chautauqua program will also serve individuals from Cattaraugus County.	
Background			
<p>Housing Options Made Easy, Inc. d/b/a Recovery Options Made Easy (ROME), is a not-for-profit supported housing and community support services agency incorporated over 30 years ago. It is a peer-run organization and was developed and operated by those who have lived through the recovery process. They have tailored their programs and services to directly benefit participants in mental health services.</p> <p>ROME is committed to decreasing stigma by increasing awareness of mental health and substance use challenges through information, education, and advocacy. They focus their efforts on participants, family members, community members, and mental health professionals in twenty counties across western New York.</p> <p>The programs for which ROME is requesting licensure have been operated by the agency as unlicensed, short-term crisis respite programs for the past six years. ROME employs several licensed staff who are familiar with operating licensed programs.</p> <p>There are many other mental health services in the vicinity of each of these programs. Both are close to a variety of licensed Clinic Treatment, ACT, PROS, inpatient, and housing programs as well as advocacy and respite services.</p>			

Need		
<p>Both programs have been operated as hospital diversion programs, filling a gap for those individuals who otherwise may need a higher level of care. The programs assist people to manage mental health crises, develop a plan for future crises, and learn skills for crisis avoidance through evidence-based interventions like Wellness Recovery Action Plan (WRAP). The programs assist individuals to maintain connections, including work, through a less traumatizing experience than hospitalization. Post discharge, follow-up occurs for 180 days with a 95% success rate. ROME believes the non-institutional setting these programs offer is important to the recovery process.</p>		
Character and Competence		
Applicant operates programs licensed by OMH	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
The applicant is in substantial compliance with OMH standards and expectations for HCBS programs and unlicensed housing.	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
<p>ROME operates several OMH unlicensed housing and HCBS programs. Per OMH staff who monitor these programs, there are no concerns with the agency. ROME had a full Adult BH HCBS Oversight Monitoring review, initiated on 11/13/2020, that included review of policies and procedures, staffing and supervisory plans, required trainings, chart reviews, staff interviews, client interviews, as well as the education and credentials of each direct service staff. A summary of findings was issued on 2/25/2021 and their Corrective Action Plan and Required corrections were accepted on 3/30/2021. In addition, ROME has operated one HUD program in Cattaraugus County for over 20 years.</p>		
Staffing – Refreshing Waters		
Clinical Staff Titles	Credentials	FTE
Director	Bachelor's and peer certification	0.3
House Manager	HS diploma and peer certification	1.0
Peer Companion III	HS diploma and peer certification	1.0
Peer Companion II	HS diploma and peer certification	2.0
Peer Companion	HS diploma and peer certification	3.5
Peer Advocate	HS diploma and peer certification	4.5
Total Clinical FTEs:		12.3
Staffing – Eagle's Nest		
Clinical Staff Titles	Credentials	FTE
Director	Bachelor's and peer certification	0.3
House Manager	HS diploma and peer certification	1.0
Peer Companion III	HS diploma and peer certification	1.0
Peer Companion II	HS diploma and peer certification	1.0
Peer Companion	HS diploma and peer certification	3.5
Peer Advocate	HS diploma and peer certification	4.5
Total Clinical FTEs:		11.3

Staffing Comments:			
The Peer Companion (PC) III oversees the PC I and II on shifts. The PC III may also facilitate groups or trainings. The PC II and III also do outreach in the community. The Peer Advocate and PCs report to the House Manager; The House Manager reports to the Director; the Director reports to the Chief Operating Officer.			
Caseload Capacity			
Inpatient/RTF/Residential			
Proposed Bed Capacity: Refreshing Waters – 5; Eagle’s Nest – 4			
Fiscal Information – Refreshing Waters			
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	244,725.00	Staff Salaries:	357,028.00
Medicare:		Fringe Benefits:	71,548.00
Commercial Insurance:		Administrative Costs:	72,197.00
Grants:		Rent/Mortgage:	26,250.00
Other:			
Specify: State Aid	362,726.00	OTPS:	57,171.00
Total Revenue:	607,451.00	Total Expenses:	584,194.00
Surplus:			23,257.00
Fiscal Information – Eagle’s Nest			
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	163,150.00	Staff Salaries:	326,315.00
Medicare:		Fringe Benefits:	65,394.00
Commercial Insurance:		Administrative Costs:	65,811.00
Other Revenue- Cattaraugus Co.	50,316.00	Rent/Mortgage:	6,000
Other:			
Specify: State Aid	323,562.00	OTPS:	48,421.00
Total Revenue:	537,028.00	Total Expenses:	511,941.00
Surplus:			25,087
Reviewer Recommendations			
Reviewer		Recommendation	
County – Erie:		Approve	
County – Chautauqua		Approve	
Field Office - Western New York:		Approve with Conditions	
OMH Central Office Program:		Approve with Conditions	
Reviewer’s Comments and Conditions:			
1. Submit evidence of staff clearances which should include SEL clearance, SCR clearance, and CBCs.			

2. Contact the WNYFO to schedule a call for preliminary review of the programs' policies and procedures.
3. Contact the WNYFO to schedule a pre-occupancy walk-through of both sites.



BHSAC – Project Summary Form			
Review Date: 9/22/2021	Agency:	Mental Health Association of the Southern Tier, Inc. (MHA ST)	
Project #: C PAR #: 66	Project Type:	New provider to establish an OMH Certified Program	
Project Description			
Provider:	Mental Health Association of the Southern Tier, Inc.		
Business Type:	Not-For-Profit Corporation		
Program Type:	Residential Crisis Support Program		
Address:	295 Clinton Street, Binghamton, NY, Broome County		
Counties to be served:	Broome		
Population to be served:	<input type="checkbox"/> Children	<input type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults
Proposed Effective Date:	10/1/2021		
Applicant's Request:	<p>The applicant seeks OMH approval to establish an article 31 6-bed Residential Crisis Support Program. The target population are, primarily, Broome county residents, 18 and over, experiencing a mental health crisis. When availability allows, services may also be offered to individuals in the surrounding counties of Chenango, Delaware, Otsego, Tioga, and Tompkins.</p>		
Provider's Background			
<p>MHAST is a private not-for-profit organization founded in 1927 and is the oldest continuously operating Mental Health Association in New York State. MHAST is a United Way agency and an affiliate of the National and New York State Mental Health Associations and is one of 300 Mental Health Associations nationwide.</p> <p>MHAST currently provides various services in Broome County, including a crisis respite residence as an alternative to more intensive levels of care, such as CPEP and inpatient care. The residence is staffed with a network of peers from the County and provides a safe, home-like environment to allow individuals to recover from a crisis and return to their homes thereafter. Among the organization's goals is to reunify individuals with their families and support network through advocacy, educational and referral services. Among many of its services, MHAST provides training to first responders for crisis situations involving the mentally ill. With a strong community partnership between law enforcement, mental health providers, and emergency services personnel, the program diverts individuals experiencing a mental health crisis away from the criminal justice systems and into the behavioral health system where they may obtain more suitable support.</p>			

Peer Support Services, a Home and Community Based Services program, is another of their programs which provides peer experienced staff to reduce the isolation and loneliness faced by many individuals recovering from mental illness. This program recruits and trains community volunteers who are matched with community residents to provide friendship, expand support network, and improve participation in the local mental health support system. It targets individuals and families of Broome County.

Its Mobile Crisis Service also provides prevention and intervention services to children and their families when faced with a crisis. All programming is family driven, community based, team supported, and is culturally competent.

The following is a list of MHASt services:

Referral and follow ups

Training for Healthcare professionals and community organizations

Mental Health Evaluations and Counseling at local mental health facilities

Interventions at local Hospital Emergency Departments

Mobile Crisis for all individuals, including Children and Families

Crime Victims Services

Coordination of services with various providers in the County network

These services are provided with the funding and support from Local, County, and community grants.

Need

Current services and this application to expand services to the communities of Broome County have been in response to the Delivery System Reform Incentive Payment (DSRIP) Program. DSRIP is the main mechanism by which New York State will implement the Medicaid Redesign Team (MRT) Waiver Amendment. DSRIP's purpose is to fundamentally restructure the health care delivery system by reinvesting in the Medicaid program, with the primary goal of reducing avoidable hospital and emergency department use by 25% over 5 years.

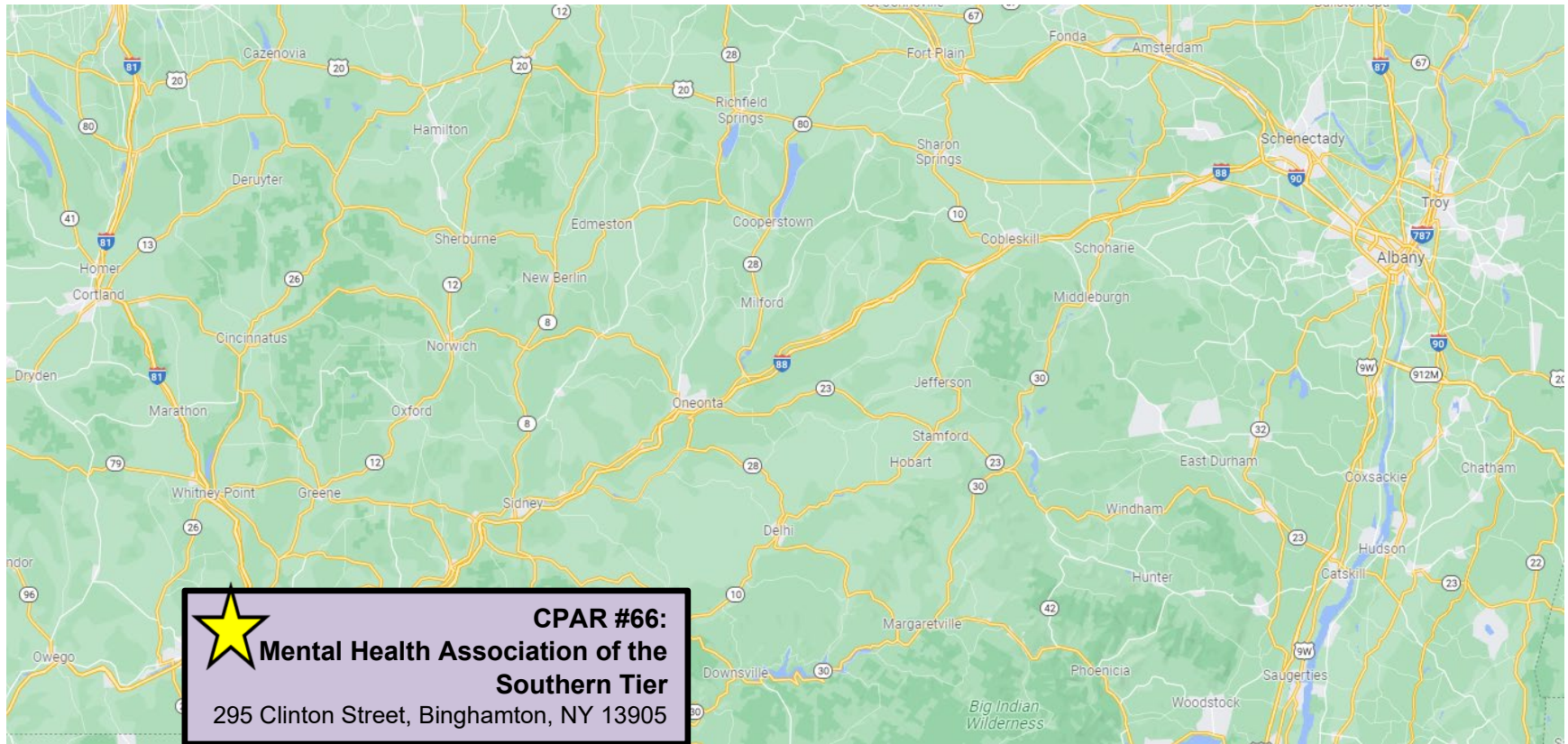
The County has also identified a need for acute mental health crisis services and indicates that the proposal would support the overall Mental health Crisis Response system of Broome County.

Character and Competence

Applicant operates programs licensed by OMH	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
The applicant is in substantial compliance with other Government agencies	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No

The County reports that MHASt is very trusted and valued partner in the provision of mental health crisis services in the County and is an active participant in county mental health planning.

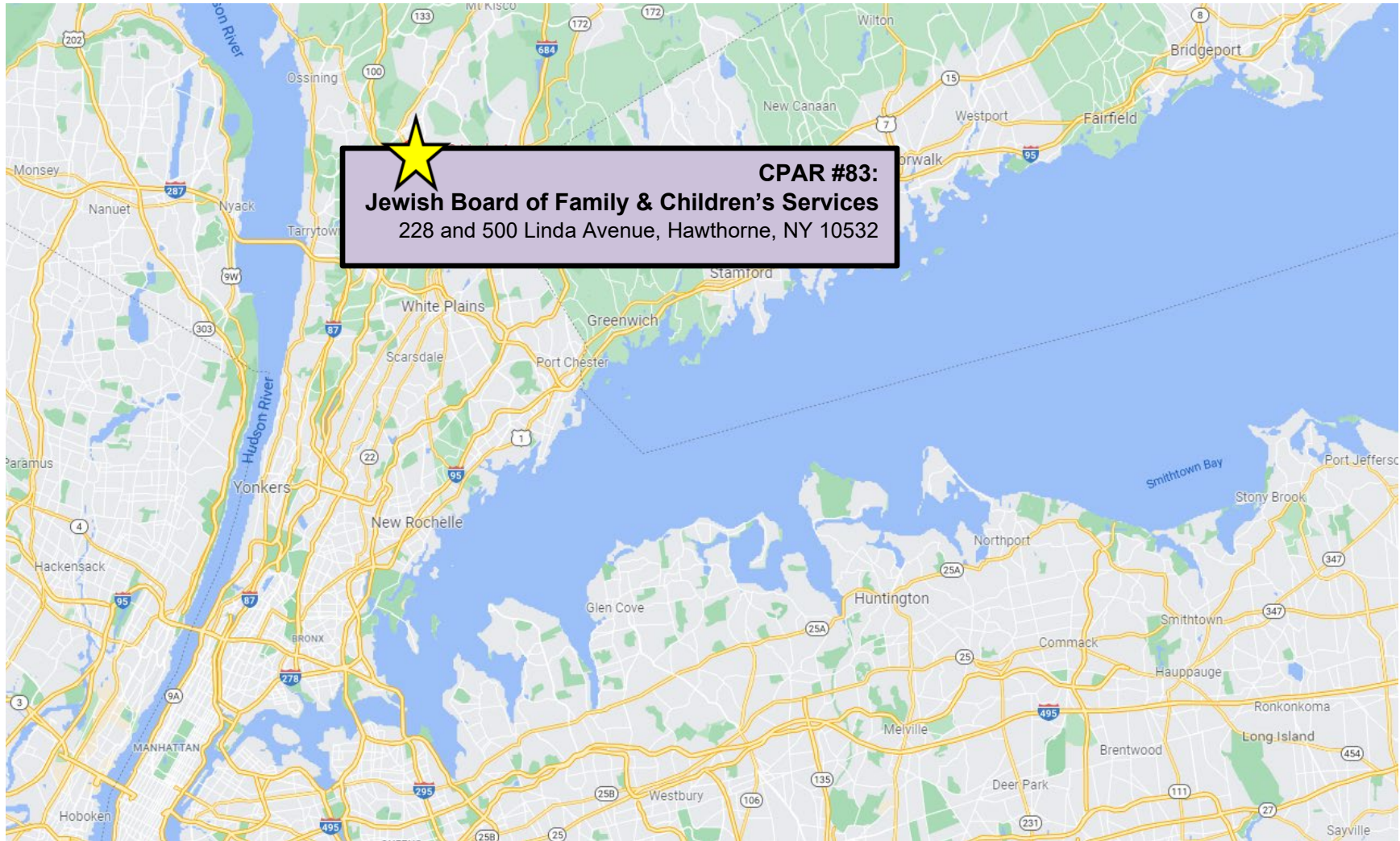
Staffing				
Clinical Staff Titles		Credentials (e.g. LCSW, HS, BA, etc.)		FTE
Team Lead		QMHS		1.0
Senior Peer Specialist (OMH Certified)		QMHS		1.0
Peer Specialist		QMHS		6.11
Total FTEs:				8.11
Capacity				
6 Residence Beds		Clinical Staff/Caseload Ratio: 1:.70		
Fiscal Information				
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses		
Medicaid:	\$ 150,000	Staff Salaries:	\$ 322,324	
State Aid	\$ 420,000	Fringe Benefits:	\$ 64,474	
		Administrative	\$ 66,066	
		Rent/Mortgage:	\$ 53,806	
		OTPS:	\$ 63,330	
Total Revenue:	\$ 570,000	Total Expenses:	\$570,000	
Surplus/Deficit:			\$ 0	
Reviewer Recommendations				
Reviewer		Recommendation		
County - Broome:		Approve		
Field Office - Central New York:		Approve with Conditions		
OMH Central Office Program:		Approve with Conditions		
Reviewer's Comments and Conditions:				
Field Office approves with the following conditions:				
<ol style="list-style-type: none"> 1. Grievance P&P states MHA may discharge client for filing grievance in bad faith. Explain. Note, it should include contact information for NYS Office of Mental Health Customer Relations Line. 2. The Incident Management Policy is not described per 14 NYCRR Part 524. Revise. 3. Provide a Quality Assurance & UR P&P that identifies an individual or group with overall responsibility for monitoring and evaluation of the crisis support program. 4. A satisfactory pre-occupancy report from the Central NY Field Office. 				



BHSAC – Project Summary Form			
Review Date:	9/22/2021	Agency:	Jewish Board of Family & Children's Services
Project #:	CPAR # 83	Project Type:	Close three (3) Residential Treatment Facilities (RTF)
Project Description			
Provider:	Jewish Board of Family & Children's Services		
Business Type:	Not-For-Profit Corporation		
Program Type:	Residential Treatment Facility (RTF)		
Address:	Goldsmith Center for Adolescent Treatment (GCAT) 228 Linda Avenue, Hawthorne, NY 10532-2018 Sally & Anthony Mann Center (Mann) 500 Linda Avenue, Hawthorne, NY 10532-1409 Henry Ittleson Center RTF (Ittleson) 5050 Iseline Avenue, Bronx, NY 10471-2996		
Counties served:	Bronx, Dutchess, Kings, Nassau, New York, Orange, Queens, Richmond, Rockland, Saratoga, Schenectady, Suffolk, Ulster, Warren, Washington, Westchester		
Population to be served:	<input checked="" type="checkbox"/> Children	<input checked="" type="checkbox"/> Adolescents	<input type="checkbox"/> Adults
Proposed Effective Date:	9/30/2021		
Applicant's Request:	Jewish Board of Family and Children Services, Inc. is proposing to transition to a community-based model of care which includes the closure of their three RTF programs. This includes Henry Ittleson Center RTF, located in the Bronx, Goldsmith Center for Adolescent Treatment, and Sally & Anthony Mann Center, both located in Westchester County.		
Background			
<p>The Jewish Board of Family and Children Services (JBFCS) serves over 43,000 clients in New York City and Westchester within various programs and settings, including shelters, clinics, residential treatment, PROS, ACT, and services for those with intellectual disabilities. The Henry Ittleson Center RTF, in operation since 1984, has a current capacity of 32 and treats children ages 5 through 12. The Sally and Anthony Mann Center and the Goldsmith Center for Adolescent Treatment, in operation since 1993, have current capacities of 30 and 31, respectively, and treat youth ages 12 through 21.</p> <p>JBFCS is requesting to close their three RTF programs in an effort to transform the continuum of care and address several challenges the programs have faced. The agency has notified all stakeholders, staff, youth, and families of their plans to close the facilities. The Office of Mental Health (OMH) and JBFCS staff have been working closely to develop a transition plan for the closures and ensure all youth are discharged safely with the appropriate services. OMH and JBFCS have engaged Transition Coordinators to provide additional support to youth and families for six months after the programs are closed.</p>			

Need			
<p>Over the past five years there has been a steady decline in the RTFs' census. As a result, the agency has decreased the bed capacity at Mann from 64 beds, in 2018, to 30 beds in 2020 and at GCAT from 50 beds, in 2019, to 31 beds in 2020. In addition to the decreasing census, staffing challenges, cost to maintain and repair the facilities, and annual budget deficits the three RTF programs have faced additional challenges. Some of these programmatic concerns include a high rate, excessive duration, and lack of physician involvement in restraints; ongoing serious incidents including AWOL youth; youth in the community; allegations of abuse; and medication and consent practices. Due to these concerns and JBFCS' strength in outpatient programs, the decision was made to close the three RTF programs and focus on providing high quality evidence-based services to children and families in their homes and communities.</p> <p>In addition to their clinic treatment, school-based satellites, Children and Family Treatment Services and Support (CFTSS), Crisis Intervention, Mobile Crisis, and Health Home programs, JBFCS is expanding their array of services by establishing two Youth Assertive Community Treatment (ACT) teams, that will serve youth in Queens and the Bronx who are transitioning from inpatient and residential settings.</p>			
Character and Competence			
Applicant operates programs licensed by OMH		<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Indicate the number of licensed programs	23 Outpatient	0 Inpatient	25 Residential
The applicant is in substantial compliance with OMH regulations		<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
The applicant is in substantial compliance with other Government agencies (OCFS)		<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
<p>Explain items marked no, include sanctions imposed by governing agencies: As mentioned above the three RTF programs have faced challenges related to high rates of restraint, allegations of abuse, AWOL youth, maintaining adequate staffing, and medication and consent practices.</p>			
Staffing			
Staffing Comments:			
The staffing plan will change as the census decreases as outlined in the transition plan below. JBFCS will offer internal transfers, severance packages, and stay bonuses to ensure staff are retained until all youth are safely discharged.			
Caseload Capacity			
RTF Transition Plan and Capacity			
Program	Licensed Capacity	Date Range	Census Range
GCAT	31	1/1/21 – 4/5/21	28 – 19
		4/6/21 – 7/18/21	19 – 10
		7/19/21 – Closure	10 – 0
Mann	30	1/1/21 – 5/18/21	27 – 19
		5/19/21 – 7/25/21	19 – 10
		7/26/21 – Closure	10 – 0

Ittleson	32	1/1/21 – 8/16/21 8/17/21 – Closure	24 – 20 20 – 0
Fiscal Information			
Fiscal Comments: The programs have struggled to maintain census at their licensed capacity for several years which has led to annual budget deficits in addition to growing costs to maintain and repair the facilities.			
Reviewer Recommendations			
Reviewer		Recommendation	
County - Westchester:		Approve	
County - DOHMH:		Approve	
Field Office - Hudson River:		Approve	
Field Office - New York City:		Approve with Conditions	
OMH Central Office Program:		Approve with Conditions	
OMH Central Office CBFM:		Approve with Conditions	
OMH Central Office Consumer Affairs:		Approve	
OMH Central Office Cultural Competence:		Approve	
Reviewer's Comments and Conditions:			
<ol style="list-style-type: none"> 1. Provide a finalized aftercare and disposition plan once all youth have been safely discharged. 2. To calculate the M/C FTE reimbursement rate, provide a finalized staffing plan, budget, and budget narrative. 3. Provide a budget that details the expenses for six months after the RTFs close, during which time the transition coordinators will provide support to youths and families. 			



Goldsmith Center for Adolescent Treatment (GCAT) is located at 228 Linda Avenue

Sally & Anthony Mann Center (Mann) is located at 500 Linda Avenue

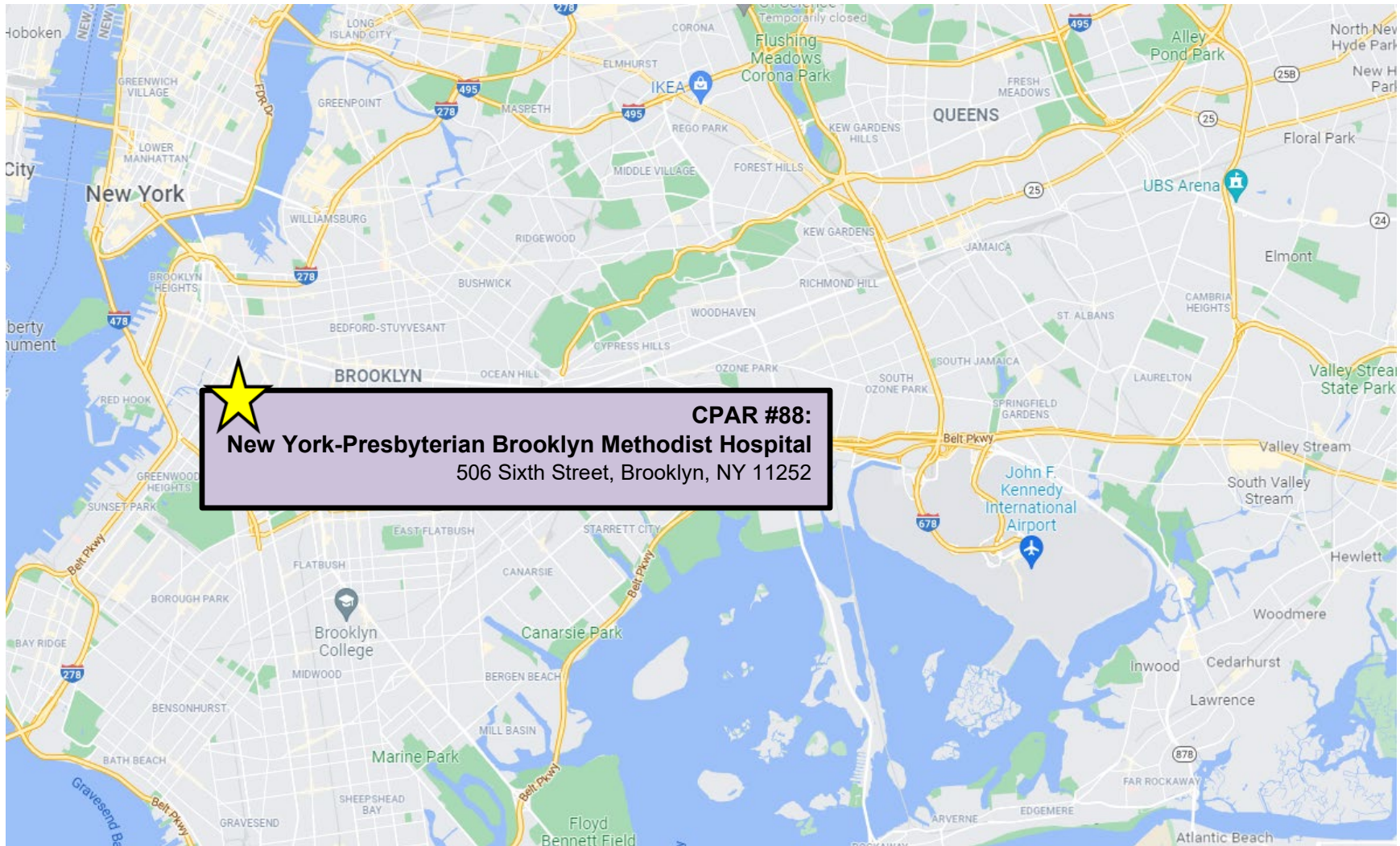


BHSAC – Project Summary Form			
Review Date:	9/22/2021	Agency:	NYP Community Programs, Inc.
Project #:	C PAR #: 88	Project Type:	Capital Project with Bed Capacity Reduction
Project Description			
Provider:	New York-Presbyterian Brooklyn Methodist Hospital		
Business Type:	Not-For-Profit Corporation		
Program Type:	Inpatient Psychiatric Unit		
Address:	506 Sixth Street, Brooklyn, NY 11215		
Counties to be served:	Kings		
Population to be served:	<input type="checkbox"/> Children	<input type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults 18-21
Proposed Effective Date:	10/1/2021		
Applicant's Request:	<p>The applicant seeks OMH approval of a capital project for renovation of an existing inpatient psychiatric unit at Methodist Hospital. The unit is located on the 6th floor in the South wing of the hospital and has a capacity of 25 adult beds. Due to the renovations and building restrictions, however, the unit will be reduced to 24 adult beds.</p>		
Provider's Background			
<p>NYP Community Programs, Inc. is a not-for-profit corporation and active corporate parent of New York-Presbyterian Brooklyn Methodist Hospital, a voluntary, article 28 acute-care teaching hospital, serving the communities of Brooklyn and its surrounding areas. It is affiliated with Weill Cornell Medicine — an ivy league medical school that is among the nation's best in patient care, medical education, and research.</p> <p>The hospital's inpatient psychiatric program is currently licensed for a capacity of 50 beds: the unit described above and a 25-bed unit on the 6th floor of the North wing. However, in response to the State of Emergency due to the pandemic, the hospital converted all 50 psychiatric beds to medical/surgical beds in preparation for an increased need for these types of beds. During this time the inpatient psychiatric program had also been operating at a 54% capacity. After an assessment of current needs, the hospital has elected to reactivate 24 of the 25 beds in the 6-South Unit.</p> <p>While the hospital considers this project to be part of a broader project that would see an increase in outpatient care and indicates it will submit a separate proposal to establish outpatient care, there is currently no specific plan for the other 25 inactive beds in 6-North. Therefore, this review which includes a reduction in bed capacity, will only consider a reduction by 1 bed. A separate application will be required should the provider want to reduce capacity further.</p>			
Need			

The hospital's assessment also presented an opportunity for the hospital to renovate the unit. Patient rooms on the unit will be a mix of private and semiprivate rooms, each upgraded to meet the current NYSDOH and OMH 24th Edition of Patient Safety Guidelines for patient care standards. The renovations are also in keeping with the 2019-2024 New York State Prevention Agenda and the state's goal to promote health equity with a focus on physical health, mental health, and social determinants of health. Improvements to the unit will include the following:

- Standardized suicide screening and assessment processes for both initial evaluations and ongoing care across all levels of care;
- Enhanced patient safety through improved processes to reduce ligature risks and implementing patient specific checklists for environmental safety; and
- Implementation of the Falls Tailored Interventions for Patient Safety (TIPS) for psychiatry.

Character and Competence			
Applicant operates programs licensed by OMH	<input checked="" type="checkbox"/>	Yes	<input checked="" type="checkbox"/> No
The applicant is in substantial compliance with other Government agencies	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/> No
The hospital is accredited by the Joint Commission and OMH considers this program to be operating in good standing.			
No Impact on Staffing Caseload Capacity			
Current: 50	Proposed: 49		
Fiscal Information			
Project Funding		Project Cost	
NYP Funds	\$ 13,271,881	Staff Salaries:	\$13,271,881
Surplus/Deficit:		\$ 0	
Reviewer Recommendations			
Reviewer		Recommendation	
County – NYC DOHMH		Approve with Conditions	
Field Office - New York City:		Approve with Conditions	
OMH Central Office Program:		Approve with Conditions	
Reviewer's Comments and Conditions:			
<ol style="list-style-type: none"> 1. Submit a plan for the 25 beds located on 6-North. 2. Respond to current and all architectural review issues raised. 3. Submit the architect's attestation of completion. 4. A satisfactory pre-occupancy report from the NYC Field Office. 			



BHSAC – Project Summary Form			
Review Date:	9/22/2021	Agency:	Exodus Transitional Community, Inc.
Project #:	C PAR #: 2845	Project Type:	New provider to establish an OMH Certified Program
Project Description			
Provider:	Exodus Transitional Community, Inc.		
Business Type:	Not-For-Profit Corporation		
Program Type:	Clinic Treatment Program		
Address:	2277 3 rd Avenue, New York, NY 10035		
Counties to be served:	Manhattan, Kings, Queens, Bronx, Richmond		
Population to be served:	<input checked="" type="checkbox"/> Children	<input checked="" type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults 18-21
Proposed Effective Date:	10/4/2021		
Applicant's Request:	<p>The applicant seeks OMH approval to establish an article 31 clinic treatment program, operating from Monday through Friday, 9AM to 6PM for adults, specifically targeting those with criminal justice system involvement and incarceration within the NYC 5 boroughs. The majority referrals are expected from Criminal Justice agencies such as parole and probation departments, criminal legal services and courts.</p>		
Provider's Background			
<p>Exodus Transitional Community, Inc. is a not-for-profit organization, 501 (c)(3), operating since 1999 when it began providing supportive services to justice involved individual and those reintegrating to society after incarceration.</p> <p>Exodus has focused on addressing a need area which it identifies as one of the most rampant social epidemics which involves criminal justice populations which are vulnerable to high incidence and prevalence of destructive behaviors due to the overwhelming stress they experience from stigmatization from previous offender status, incarceration, poverty, minimal support resources, and marginalization that can result in recidivism, homelessness, and hopelessness.</p> <p>Exodus has since expanded services in the community to reach a greater portion of this population. In 2015 it achieved certification from OASAS to serve those in need of treatment for alcohol and substance use and prevention. Exodus also has DOH certification to operate an Opioid Overdose Prevention Program. This proposal would allow Exodus further expand services to those experiencing mental illness.</p>			
Need			
<p>Through its various other programs, Exodus' experienced clinicians have identified a high number, roughly 150, of individuals experiencing symptoms of mental illness and who meet the definition of severely and persistently mentally ill (SPMI). While some treatment can be provided to some of these clients with a dual diagnosis, many are referred to other</p>			

providers in the area. With OMH Certification, Exodus would be able to provide a broader array of mental health services to the population it serves. Treatment to those identified as also having mental health symptoms would be facilitated by the relationships already established with these individuals.

Character and Competence

Applicant operates programs licensed by OMH	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/>	No
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The applicant is in substantial compliance with other Government agencies	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
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Currently, OASAS reports that the program is in good standing.

Staffing

Staffing:		Total Program FTE 7.37
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Clinical Staff Titles	Credentials	FTE
Psychiatrist	Bd. Certified	0.6
Therapist	LCSW	4.17
RN/NP	RN	0.6
Social Work Interns	LCSW Candidates	2.0
Total FTEs:		7.37

Caseload Capacity

Annual Caseload: 270	Clinical Staff/Caseload Ratio: 1:50
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Fiscal Information

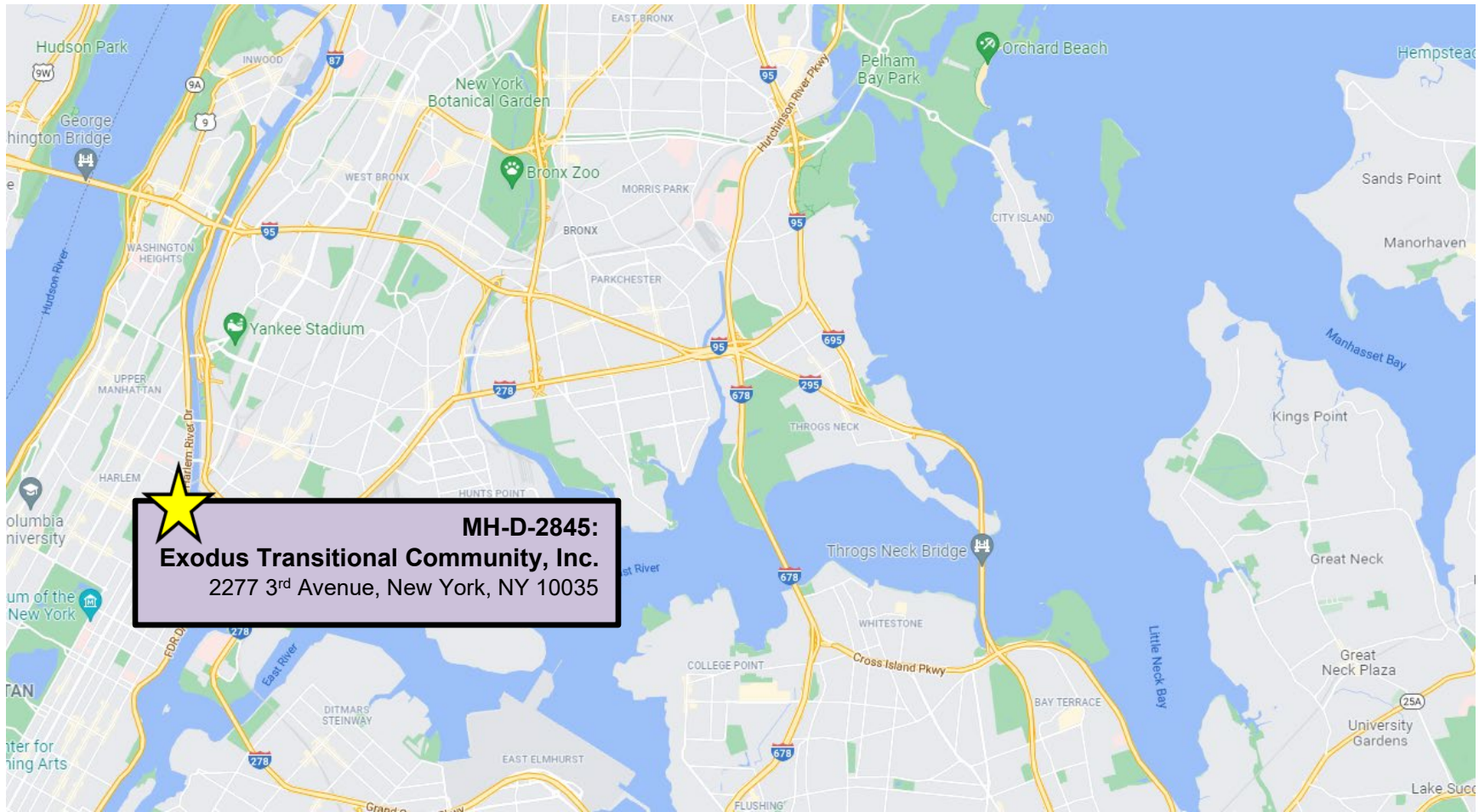
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	\$1,187,323.02	Staff Salaries:	\$ 733,995.80
Medicare	\$24,252.75	Fringe Benefits:	\$ 91,000
3 rd party	\$40,420	OTPS:	\$ 72,399
Other (Low/No Pay)	\$13,473.75	Rent/Mortgage:	\$ 100,000
		Administrative	\$ 133,109
Total Revenue:	\$ 1,265,469.52	Total Expenses:	\$ 1,130,503.80
Surplus/Deficit:			\$ 134,965.72

Reviewer Recommendations

Reviewer	Recommendation
County – NYC DOHMH :	Approve with Conditions
Field Office - New York City:	Approve with Conditions
OMH Central Office Program:	Approve with Conditions

Reviewer’s Comments and Condition:

1. A satisfactory pre-occupancy site visit report from the NYC Field Office.



BHSAC – Project Summary Form			
Review Date:	9/22/2021	Agency:	Outreach Development Corporation
Project #:	MH-D-2855	Project Type:	Establish a new program
Project Description			
Provider:	Outreach Development Corporation		
Business Type:	Not-For-Profit Corporation		
Program Type:	Clinic Treatment Program		
Address:	117-11 Myrtle Avenue, Richmond Hill, NY 11418		
Counties to be served:	Queens		
Population to be served:	<input type="checkbox"/> Children	<input type="checkbox"/> Adolescents	<input checked="" type="checkbox"/> Adults
Proposed Effective Date:	12/1/2021		
Applicant's Request:	Outreach Development Corporation (ODC) requests approval to establish a MHL Article 31 Clinic Treatment Program to serve adults in Richmond Hill, Queens and the surrounding neighborhoods.		
Background			
<p>Outreach was established as a not-for-profit corporation in 1979. The Outreach Project, which eventually became the Outreach Development Center, was founded with a \$60,000 grant at the site of a former candy store in Glendale, Queens. The focus in the beginning was on providing assessments and referrals to the community. Its mission was to encourage local residents to engage in treatment for Substance Use Disorders.</p> <p>That mission and presence has brought about the evolution of the organization to meet the current needs of the communities served. Adolescents, adults, and families are inspired to achieve their potential through customized SUD services, evidence-based treatments, and CASAC training programs. The agency serves communities throughout Queens, Brooklyn, and Long Island with a variety of treatment and training.</p>			
Need			
<p>Outreach has identified a need for community-based mental health services in Southeast Queens through community needs assessment reports, DSRIP Performing Provider Systems (PPS) survey reports, community meetings, and other resources. They report a lack of nearby OMH licensed clinics in the proposed catchment area as well as the ongoing challenges of stigma. These challenges have resulted in continued use of emergency department visits and hospital readmissions for instances that would traditionally be addressed through regular and routine treatment. A 2017 Community Needs Assessment Report from the Nassau Queens PPS reported that nearly 75% of those instances where an individual was treated and released in an Emergency Department were avoidable; and that psychiatric and substance use disorders were apparent in several readmissions. NYS OMH data also support that</p>			

between 2014 and 2018 approximately 20% of hospital readmissions and 29% of ER returns remained steady.

The closest OMH licensed clinic in the proposed catchment area is 1.5 miles away, with no locations to the west or north of the proposed site. Most of the licensed clinics in Queens are concentrated in high-need neighborhoods and leave a geographical gap in clinical services for the rest of central Queens.

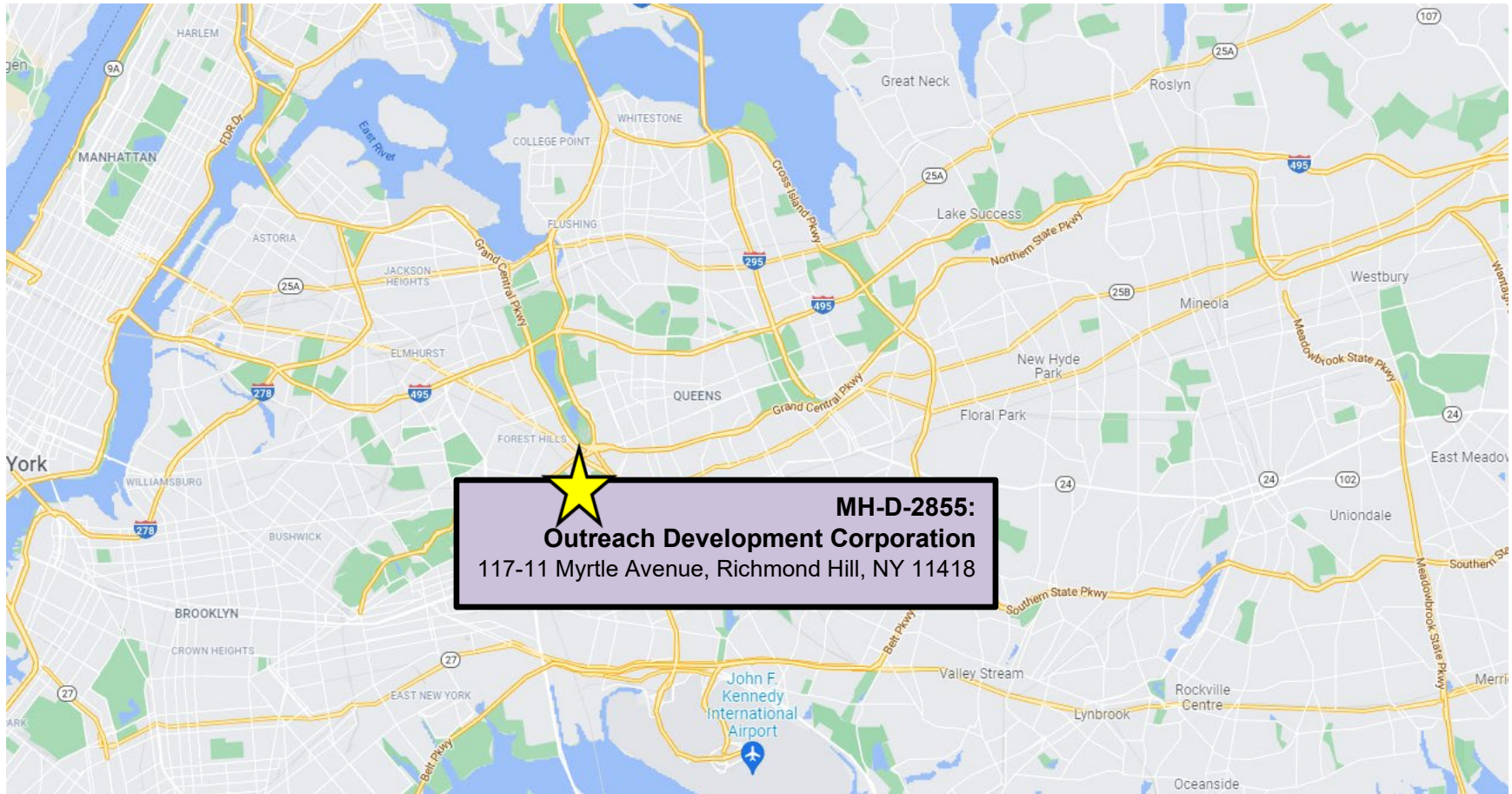
Outreach contacted eight (8) licensed clinics closest to the proposed site and encountered recurring themes of:

- Lack of availability for an immediate appointment (even Telemental health).
- Lack of evening and weekend appointments/availability.
- Lack of Spanish-speaking therapists to accommodate the language preference needs of the community.
- Peak time crisis calls going to voice message systems. This determination was based on data collected by Outreach.

Outreach has identified a need for accessible, community-based mental health services. It has a solid history in the community, experience in treatment of substance use disorders, and can meet the needs of Spanish – speaking individuals and families.

Character and Competence			
Applicant operates programs licensed by OMH	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	
The applicant is in substantial compliance with other Government agencies	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No	
Outreach operates Article 32 programs and is in good standing with the Office of Addiction Services and Supports (OASAS).			
Staffing			
Clinical Staff Titles	Credentials		FTE
Clinical Supervisor	LCSW		1.00
Clinician	LCSW		3.00
Nurse	RN		0.04
Psychiatrist	MD		0.14
Non-clinical Titles			
Program Director			0.50
Support Staff			0.80
Total FTEs:			5.48
Caseload Capacity			
Clinic			
Units of Service: 3,755		Annual Caseload: 131 (first full year)	
Fiscal Information			
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	346,358	Staff Salaries:	271,380
Medicare:	7,125	Fringe Benefits:	70,559

Commercial Insurance:	25,308	OTPS	68,300
Grants:	-0-	Rent/Mortgage:	-0-
Self-pay:	238	Admin Overhead	41,024
Contribution from OPI	75,000		
Total Revenue:	\$ 454,029	Total Expenses:	\$ 451,263
Surplus:			2,766
Reviewer Recommendations			
Reviewer	Recommendation		
County – NYC DOHMH:	Approve with Conditions		
Field Office - New York City:	Approve with Conditions		
OMH Central Office Program:	Approve		
OMH Central Office CBFM:	Approve		
<p>Reviewer Comments and Recommendations:</p> <ol style="list-style-type: none"> 1. Submit evidence of staff clearances which should include SEL clearance, SCR clearance, and CBCs. 2. Submit a filing receipt from the NYS Department of State regarding the amended Articles of Incorporation. 3. Submit a finalized Policy and Procedure manual for review by the NYC Field Office. 4. Contact the NYC Field Office to schedule a pre-occupancy walk-through of the site. 			



BHSAC – Project Summary Form			
Review Date:	9/22/2021	Agency:	The Healing Connection Residential Treatment, Inc.
Project #:	MH-A-2856	Project Type:	Establish a new program
Project Description			
Provider:	The Healing Connection Residential Treatment, Inc. (THCRTI)		
Business Type:	Not-For-Profit Corporation		
Program Type:	Community Residence for Eating Disorder Integrated Treatment (CREDIT)		
Address:	651 Mendon Road, Pittsford, NY 14534		
Counties to be served:	Alleghany, Broome, Cattaraugus, Cayuga, Chautauqua, Chemung, Chenango, Cortland, Erie, Genesee, Jefferson, Lewis, Livingston, Madison, Monroe, Niagara, Oneida, Onondaga, Ontario, Orleans, Oswego, Schuyler, Seneca, Steuben, St. Lawrence, Tioga, Tompkins, Wayne, Wyoming, and Yates		
Population to be served:	<input type="checkbox"/> Children	<input checked="" type="checkbox"/> Adolescents	<input type="checkbox"/> Adults
Proposed Effective Date:	5/1/2022		
Applicant's Request:	The Healing Connection Residential Treatment, Inc. is requesting to establish a CREDIT program that will serve cisgender females, transgender, and non-binary adolescents, ages 12 – 18.		
Background			
<p>THCRTI is a new subsidiary of The Healing Connection, Inc. (THCI) and has not operated any mental health programs previously. However, THCI has operated an OMH licensed partial hospitalization program (PHP) that specializes in serving adolescents and adults with eating disorders since 2014. Additionally, they have operated an intensive outpatient and clinic treatment programs for adolescents and adults since 2016.</p> <p>Many of the members of THCRTI's board of directors have served on the THCI's board for over three years. All the members have extensive experience with eating disorder treatment, which includes lived experience, providing care to patients and families, developing systems of care, and/or providing training to professionals and students. The THCRTI's board secretary, Mary Tantillo, PhD has extensive experience working with The Office of Mental Health, Department of Health and the continuum of care throughout NYS for eating disorders as the Director of the Western New York Comprehensive Care Center. In this role she has implemented the CCCED work plan to provide transitional services for clients and families, establish a Project ECHO for Eating Disorders, and a tele-mentoring resource to educate students and providers about eating disorders.</p> <p>THCRTI has established linkage agreements with Strong Memorial Hospital, Rochester Regional, GCH Child and Adolescent Eating Disorder Programs, and Western New York CCCED. The WNYCCED will provide transitional services to</p>			

youth and families while they navigate the continuum of care, including care management, parent peer mentoring, peer mentoring, and life coaching. In addition to GCH offering inpatient and outpatient eating disorder treatment, they will provide medical services to youth on site at the CREDIT program. THCRTI is also working to establish linkage agreements with Metro CCCED, Northeast CCCED, and BOCES for daily tutoring.

Need

THCRTI will serve cisgender girls, transgender, and non-binary adolescents from ages 12 to 18. THCRTI is focused on this population because approximately 80% of adolescents with anorexia nervosa and bulimia nervosa are females. Additionally, the onset of eating disorders most commonly occurs during adolescence. Based on the 2010 US Census data and the eating disorder diagnosis group prevalence there were more than 162 adolescents that needed residential care in Monroe County. Based on data collected five eating disorder treatment programs that serve Western and Central New York, they have collectively referred over 150 youth to residential treatment programs just in the last year.

The program will be crucial for adolescents stepping down from an inpatient setting or stepping up from an outpatient or partial hospitalization setting. There are several adolescent medical and psychiatric eating disorder programs in the Western New York region (e.g., Oishei Children’s Hospital in Buffalo, Narin’s Eating Disorder Center in Buffalo, Upstate Eating Disorder Services in Syracuse, etc.) which work closely with the Western New York Comprehensive Care Center. However, the closest adolescent CREDIT program is over five hours away in the Hudson River region. This lack of residential treatment options has created challenges for continuous, comprehensive, and coordinated care for youth and families.

Based on the needs assessment and above-mentioned data there is a demand for residential eating disorder services. This upstate CREDIT program would allow adolescents to receive more comprehensive and integrated care, closer to their families, community and other supports.

Character and Competence

Applicant operates programs licensed by OMH	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
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Explain items marked no, include sanctions imposed by governing agencies: THCRTI is a new subsidiary of THCI. TCHI operates OMH clinic treatment and partial hospitalization programs. Both programs are in good standing with operating certificates that renew on January 31, 2023.

Staffing

Clinical Staff Titles	Credentials	FTE
Clinical Director	Prefer PhD or Doctoral Degree Minimum master’s degree	1.00
Therapists	LCSW, LMSSW, LMFT, LMHC	3.00
Group Therapist	LCSW, LMSW, LMFT, LMHC, or Licensed Creative Arts Therapist	0.50
Registered Professional Charge Nurse	RN (prefer bachelor’s or master’s)	1.00

Registered Professional Nurses	RN (prefer bachelor's, minimum associate's)	3.20	
Registered Dietitian	RD with bachelor's or master's	1.00	
Residential Counselors	Prefer bachelor's in human services field. Must be 21 years old with HS Diploma or GED.	5.875	
Intake Coordinator	Bachelor's degree or equivalent experience in business or health care management	1.00	
Cooks	Prefer associates degree in culinary arts. HS Diploma or GED required.	1.50	
Psychiatrist (Consultant)	Prefer Board Certified MD with experience or certification treating adolescents or eating disorders	0.125	
Psychiatric Nurse Practitioner (Consultant)	Prefer NP with experience treating adolescents	0.125	
Licensed Creative Arts Therapist (Consultant)	Licensed Creative Therapist	0.037 (1.5hr/wk)	
Yoga/Movement Therapist (Consultant)	Prefer master's degree in yoga therapy or MH discipline (e.g., social work or MH counseling)	0.037 (1.5hr/wk)	
On-call Psychiatrist (pro-bono)	Board Certified MD Psychiatrist with forensic and eating disorder experience	On-call	
Total FTEs:		18.399	
Staffing Comments: The staffing plan includes 5 hours per week of both psychiatric and psychiatric nurse practitioner (NPP) services. There will be an RN on each shift as well as on-call support from the Clinical Director. There will likely be minimal need for additional evening or night-time psychiatry consultation. The founder's husband will provide pro bono on-call psychiatric support as needed.			
Caseload Capacity			
Inpatient/RTF/Residential			
Proposed Bed Capacity:	10		
Fiscal Information			
First Full Year of Anticipated Program Revenue		First Full Year of Anticipated Program Expenses	
Medicaid:	223,007.00	Staff Salaries:	701,215.00
Medicare:		Fringe Benefits:	128,083.00
Commercial Insurance:	805,262.00	Administrative Costs:	210,171.00
Grants:		Rent/Mortgage:	243.00
Other:		OTPS:	139,709.00
Patient Fees	56,158.00		
Foundations	100,000.00		

Total Revenue:	\$1,184,427.00	Total Expenses:	\$1,179,421.00
Surplus/Deficit:			\$5,006.00
Fiscal Comments:			
Fundraising for this project has generated approximately \$475,000 to assist with the cost of renovations, equipment, and furniture for the facility. After these expenses there will be approximately \$100,000 available for initial operating needs. This revenue is included under foundations in the budget above.			
Reviewer Recommendations			
Reviewer		Recommendation	
County - Monroe:		Approve	
Field Office - Western New York:		Approve with Conditions	
OMH Central Office Program:		Approve	
OMH WNYFO Fiscal:		Approve	
OMH Cultural Competence:		Approve	
OMH Consumer Affairs:		Approve	
Reviewer's Comments and Conditions:			
<ol style="list-style-type: none"> 1. Provide construction documents outlining the proposed renovations of the space for review by OMH's consultant architect. 2. Complete Staff Exclusion List (SEL), Criminal Background Check (CBC), and State Central Registry (SCR) clearances for all staff. 3. Once the construction is near completion provide a valid Certificate of Occupancy and a letter of substantial completion from the project architect. 4. Successfully complete a pre-occupancy visit with the Western New York Field Office. 			

