

Round 3 Grants 2014 – 2016

The third round of service demonstration program grants continued to focus on health integration. The Office of Mental Health (OMH) solicited new proposals in August 2013 to integrate physical and behavioral health care for older adults in either behavioral health care settings (Model 1) or physical health care settings (Model 2). Because previous rounds of geriatric health integration projects demonstrated that collaborative partnership models of integrated health care increased the probability of creating and sustaining effective programs, applicants were required to engage in at least one formal internal or external agency partnership in order to assure the on-site provision of integrated services.

A total of ten awards were made throughout the State for these three-year service demonstration projects, which are expected to utilize Core Implementation teams, fast-track pre-implementation and program installation tasks, and be sustainable and fiscally viable without OMH support by the end of the grant period.

1. **Catholic Charities Neighborhood Services** (Model 1) – Award over 3 years: \$490,995
Catholic Charities initially partnered with the Joseph Addabbo Family Health Center to provide integrated physical and mental health care for individuals living in Far Rockaway, Queens. For a target population of mostly older adults receiving services at its Rockaway Mental Health Services clinic and Rockaway PROS program, Catholic Charities is currently concluding negotiations with a local medical group as a partner that will expand the on-site hours and availability of primary care staff and services, as well as opportunities to work more closely with behavioral health staff to provide better integrated services
2. **Central Nassau Guidance and Counseling Services** (Model 1) – Award over 3 years: \$370,250
For a population of new and existing older adults in its outpatient mental health clinic in Hicksville, New York, Central Nassau initially partnered with Nassau Medical Associates – which was subsequently assimilated by Long Island Federally Qualified Health Center (LIFQHC) – to increase access and utilization of needed physical health care services, diagnose and treat physical health conditions, and produce better health outcomes. The project is now integrating behavioral health treatment services with on-site primary care provided by a physician and supported by a medical assistant from LIFQHC. Other services include management of identified health problems, referral, and care coordination.
3. **Citizen Advocates** (Model 2) – Award over 3 years: \$395,500
Citizen Advocates, Inc., North Star Behavioral Services has been partnering with Alice Hyde Medical Center to integrate behavioral health screening, assessment, and treatment services for older adults in health centers in northern Franklin County located in Malone, Chateaugay, Moira, Fort Covington, and St. Regis Falls. Using a coordinated care model, the plan has been for two licensed clinical social workers to provide on-site behavioral health services as part of an integrated care team. One social worker has been retained to date, making the project currently operational at two of the five sites.
4. **Equinox** (Model 1) – Award over 3 years: \$500,000
Equinox and its partner, the Whitney M. Young, Jr. Community Health Center, planned to provide integrated health care primarily for older adults in Equinox's outpatient mental health clinic and PROS programs in Albany, New York. A part-time physician's assistant

from Whitney Young was to conduct physical exams, provide routine and emergent physical health care, and make referrals for more specialized care. However, efforts to obtain the regulatory approval required to provide on-site services as planned were unsuccessful and led to a decision to limit participation in the service demonstration program to first two years of the grant.

5. **Erie County Medical Center Corporation** (Model 1) – Award over 3 years: \$185,447
For a target population of older adults with serious mental illness in Buffalo and Erie County, Erie County Medical Center and its partner, the State University of New York at Buffalo's School of Medicine and Biomedical Sciences Department of Internal Medicine, planned to address unmet needs for primary care services in two of the hospital's mental health clinics. Physical health care was to be provided by an on-site primary care physician and a nurse. However, changes at the hospital led to a series of implementation delays and a decision to limit participation in the service demonstration program to the first year of the grant.
6. **Jewish Board of Family and Children's Services** (Model 2) – Award over 3 years: \$441,592
JBFCFS assumed responsibility for this health integration project (originally involving Federation Employment and Guidance Service and its partner, Maimonides Medical Center) in June 2015. The goals of the project with Maimonides remain the same, i.e., to identify and treat behavioral health disorders among older adults, implement a fully integrated care model, and reduce or stabilize the severity of chronic medical conditions exacerbated by behavioral disorders. A newly hired social worker and care coordinator are helping to integrate behavioral health with physical health care at Maimonides' Geriatric Outpatient Practice in Southwest Brooklyn.
7. **Glens Falls Hospital** (Model 2) – Award over 3 years: \$500,000
Glens Falls Hospital's Behavioral Health Services is internally partnering with the hospital's Adirondack Medical Services to integrate behavioral health care for older adults at its rural health centers in Washington County located in Greenwich and Granville. The project is currently operational at the Greenwich site, where integration is improving direct access to care and communication among providers. The hospital anticipates a significant amount of Delivery System Reform Incentive Payment (DSRIP) program monies for capital projects to support enhancement of the Greenwich facility and facilitate the replication of its health integration model in Granville and two other regional locations.
8. **Liberty Resources** (Model 1) – Award over 3 years \$500,000
To introduce and integrate primary care in the agency's Brownell Center for Behavioral Health – an outpatient mental health clinic in Syracuse, New York – Liberty Resources recently established an Article 28 diagnostic and treatment center for Brownell Center patients and their families at the same location. Joining the project will be Syracuse Jewish Family Services, whose staff are to conduct or coordinate PEARLS (the Program to Encourage Active Rewarding Lives) depression screens for older adults at the Brownell Center, as well as in their places of residence and at identified community locations such as senior centers and geriatric housing programs.
9. **Niagara Falls Memorial Medical Center** (Model 2) – Award over 3 years: \$500,000
Niagara Falls Memorial, in partnership with its Department of Psychiatry and The Dale Association, continues to improve clinical outcomes and quality of life for older adults by integrating physical and behavioral health care and senior services at one of the facility's primary care settings in Wheatfield, New York; notably, the project includes a part-time senior advocate, whose services are intended to address the psychosocial needs of older patients through linkages and other resources in the community. Hospital leadership is planning to expand their integrated care model to three other outpatient primary care settings as part of the state's DSRIP program.
10. **Odyssey House** (Model 2) – Award over 3 years: \$249,387
Through an internal partnership, Odyssey House placed a social worker at its Article 28 diagnostic and treatment center in East Harlem to facilitate the integration of behavioral

health care in a physical health care setting. The target population is older adults who access primary care services at the center and have substance use disorders or co-occurring mental health and substance use disorders. Working as a member of the medical team, the social worker provides screening, assessment, and brief intervention services and serves as a behavioral health care manager to ensure appropriate referrals for treatment.