

Goals and Objectives 2024-2027 Erie County Department of Mental Health

Amy Rockwood, Director of Planning and Evaluation (amy.rockwood@erie.gov)

Goal 1

Goal 1: Title OMH Housing Goal 1: Target Completion Date Dec 31, 2027 Goal 1: Description Maximize access to housing through facilitation and coordination with agencies to effectively utilize existing resources and support timely implementation of any additional housing resources.

Goal 1: OASAS? No Goal 1: OMH? Yes Goal 1: OPWDD? No

Goal 1: Need Addressed 1 Housing

Goal 1: Need Addressed 2

Goal 1: Need Addressed 3

Goal 1, Objective 1: Title Coordination of Housing resources to assist in the OMH Housing Transition of Care

Goal 1, Objective 1, Target Completion Date Dec 31, 2027

Goal 1, Objective 1, Description a) ECDMH Housing Single Point of Access (SPOA) will facilitate weekly meetings with housing agencies, Buffalo Psychiatric Center, ECDMH, and provider agencies;

b) This group will develop a transition of care plan for residents dependent on their current level of housing and community needs;

c) This group will review (Case Conference) and revise these plans as necessary based on resident's need; and

d) Use data to identify issues, facilitate discussions and find solutions in order to maximize use of available capacity.

Goal 1, Objective 2: Title Work collaboratively with the provider community to improve targeted outcomes in supportive housing

Goal 1, Objective 2, Target Completion Date Dec 31, 2027

Goal 1, Objective 2, Description a. 75% of clients will be housed within 60 days of contact with the provider;

b. The provider will spend at least to the targeted 96% but not more than 100% of their budget;

c. Occupancy will remain higher than 95%; and

d. Providers will increase their clients that have earned income by 5%.

Goal 2

Goal 2: Title SUD Housing

Goal 2: Target Completion Date Dec 31, 2027

Goal 2: Description Increase access to housing that supports recovery for individuals with SUD to include the following populations: transitional services for mothers and their children, transition from 820 residential services, those in recovery who would benefit from CD CTI supportive services, returning citizens, and those coming out of treatment and struggling with sobriety because of their housing situation.

Goal 2: OASAS? Yes Goal 2: OMH? No Goal 2: OPWDD? No

Goal 2: Need Addressed 1 Housing

- Goal 2: Need Addressed 2
- Goal 2: Need Addressed 3

Goal 2, Objective 1: Title Transitional Services

- Goal 2, Objective 1, Target Completion Date Dec 31, 2026
- Goal 2, Objective 1, Description Evaluate the impact of the new transitional services that have been implemented.

Goal 2, Objective 2: Title Housing Inventory

- Goal 2, Objective 2, Target Completion Date Dec 31, 2026
- Goal 2, Objective 2, Description Continue to monitor and expand the housing inventory list.
- Goal 2, Objective 3: Title Additional SUD Housing Resources

Goal 2, Objective 3, Target Completion Date Dec 31, 2027

Goal 2, Objective 3, Description Continue to work to identify additional housing resources for individuals with SUD.

Goal 3 Goal 3: Title OPWDD Housing Goal 3: Target Completion Date Dec 31, 2027 Goal 3: Description Increase access and availability of housing for OPWDD recipients and the supports and services required. Goal 3: OASAS? No Goal 3: OMH? No Goal 3: OPWDD? Yes Goal 3: Need Addressed 1 Housing Goal 3: Need Addressed 2 Goal 3: Need Addressed 3 Goal 3, Objective 1: Title Support and Advocate Goal 3, Objective 1, Target Completion Date Dec 31, 2027 Goal 3, Objective 1, Description Support and advocate for implementation of housing related proposals by community providers, to the extent possible. Goal 3, Objective 2: Title Collaboration with OPWDD Goal 3, Objective 2, Target Completion Date Dec 31, 2027 Goal 3, Objective 2, Description Convey findings and recommendations to OPWDD regarding the needs and next steps. Goal 4 Goal 4: Title Workforce Goal 4: Target Completion Date Dec 31, 2027 Goal 4: Description The ECDMH will support provider agencies in achieving and maintaining sufficient staffing to serve the Systems of Care in Erie County. Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes Goal 4: Need Addressed 1 Workforce Goal 4: Need Addressed 2 Goal 4: Need Addressed 3 Goal 4, Objective 1: Title New Opportunities and Strategies Goal 4, Objective 1, Target Completion Date Dec 31, 2027 Goal 4, Objective 1, Description The ECDMH will work with community providers to identify new opportunities in which the ECDMH can support recruitment and retention efforts throughout the Systems of Care. Goal 4, Objective 2: Title Career Fair Goal 4, Objective 2, Target Completion Date Dec 31, 2024 Goal 4, Objective 2, Description The ECDMH will assess the effectiveness of the 2023 Behavior Health and Human Services Career Fair to determine next steps Goal 4, Objective 3: Title Workforce Survey Goal 4, Objective 3, Target Completion Date Dec 31, 2027 Goal 4, Objective 3, Description The ECDMH will conduct a follow up Workforce Survey in 2024 to assess the impact of interventions and whether or not there are fewer vacancies in the system of care with the goal of reducing vacancies for direct care positions by 10% annually. Goal 4, Objective 4: Title Training Series Goal 4, Objective 4, Target Completion Date Dec 31, 2027 Goal 4, Objective 4, Description The ECDMH will continue to facilitate the Erie County Training Collaborative to provide monthly training sessions to individuals who work in the Erie County Systems of Care with the goal of increasing participation by 10% annually. Goal 4, Objective 5: Title Advocacy for Salaries Goal 4, Objective 5, Target Completion Date Dec 31, 2027 Goal 4, Objective 5, Description The ECDMH will continue to advocate for more funding to support salaries for existing positions in the Systems of Care. Goal 5 Goal 5: Title Diversion Goal 5: Target Completion Date Dec 31, 2027 Goal 5: Description Establish and evaluate diversion services in Erie County in order to improve outcomes for clients and reduce avoidable visits to CPEP. Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? Yes Goal 5: Need Addressed 1 Other Goal 5: Need Addressed 2 Goal 5: Need Addressed 3

Goal 5, Objective 1: Title Monitor Impact of Interventions Goal 5, Objective 1, Target Completion Date Dec 31, 2027 Goal 5, Objective 1, Description Monitor and evaluate the effectiveness of the interventions to determine the number of diversions and outcomes of the interventions.

Goal 5, Objective 2: Title Community Collaboration Goal 5, Objective 2, Target Completion Date Dec 31, 2027 Goal 5, Objective 2, Description ECDMH will participate in workgroups to identify successes and challenges, work collaboratively to overcome barriers and challenges, and maximize the success of each intervention.

Goal 5, Objective 3: Title Impact on CPEP Utilization Goal 5, Objective 3, Target Completion Date Dec 31, 2027 Goal 5, Objective 3, Description ECDMH will monitor CPEP visit volume and disposition to determine changes over time and will continue to examine available data to identify other possible diversion services.

Goal 5, Objective 4: Title Solution Focused Actions Goal 5, Objective 4, Target Completion Date Dec 31, 2026 Goal 5, Objective 4, Description CPEP/Community Engagement Workgroup, inclusive of family and those with lived experience, will implement at least three (3) solution focused actions in collaboration with ECMC and other community stakeholders.

Goal 5, Objective 5: Title Decision Tree

Goal 5, Objective 5, Target Completion Date Dec 31, 2026

Goal 5, Objective 5, Description ECDMH intends to collaborate with community stakeholders to map existing diversion services and develop an electronic decision tree to assist recipients, family members, first responders and others to choose the best right path at the right time for the right individual.

Goal 5, Objective 6: Title Community Education

Goal 5, Objective 6, Target Completion Date Dec 31, 2025

Goal 5, Objective 6, Description Conduct community education about diversionary services and options.

Goal 6

Goal 6: Title Racial Equity and Diversity Goal 6: Target Completion Date Dec 31, 2028 Goal 6: Description The ECDMH will work with providers in the Systems of Care to identify and take action to address racial inequities that exist in the mental health, substance use, and developmental disability systems of care. Goal 6: OASAS? Yes Goal 6: OMH? Yes Goal 6: OPWDD? Yes Goal 6: Need Addressed 1 Other Goal 6: Need Addressed 2 Goal 6: Need Addressed 3

Goal 6, Objective 1: Title County-wide Efforts Goal 6, Objective 1, Target Completion Date Dec 31, 2028 Goal 6, Objective 1, Description The ECDMH will support and participate in broader county-wide efforts to address racial inequities.

Goal 6, Objective 2: Title Adult SPOA and Housing Goal 6, Objective 2, Target Completion Date Dec 31, 2024 Goal 6, Objective 2, Description ECDMH will conduct data analysis of the A-SPOA and housing data and develop plan for next steps.

Goal 6, Objective 3: Title Data Analysis

Goal 6, Objective 3, Target Completion Date Dec 31, 2025

Goal 6, Objective 3, Description The ECDMH will analyze the available performance reports of contracted agencies, which include race and ethnicity data related to outcomes, to better understand the impact of race on outcomes, by program type, program and agency and where appropriate, conversations with contracted providers will be facilitated. By the end of 2023 will review/analyze data for Diversion Services, Housing, and Clinics

Goal 6, Objective 4: Title Access to Services

Goal 6, Objective 4, Target Completion Date Dec 31, 2025

Goal 6, Objective 4, Description In collaboration with the Institute of Community Health Promotion Center for Health and Social Research at Buffalo State College, ascertain the extent of equitable geographic access to outpatient clinic type mental health and substance use services by comparing treatment locations to the racial/ethnic and poverty level demographic data of the City of Buffalo and Erie County.



Update to 2024-2027 Goals and Objectives Erie County Department of Mental Health

Amy Rockwood, Director of Planning and Evaluation amy.rockwood@erie.gov

Goal 1		
Title	OMH Housing	
Update		
OBJECTIVES		
Coordination of Housing resources to assist in the OMH Housing Transition of Care Ongoing		
Work collaboratively with the provider community to improve targeted outcomes in supportive housing Ongoing		
OBJECTIVE UPDATES		

Goal 2		
Title	SUD Housing	
Update		
OBJECTIVES		
Transitional Services Ongoing		Ongoing
Housing Inventory Ongoing		
Additional SUD Housing Resources Ongoing		
OBJECTIVE UPDATES		

Goal 3		
Title	OPWDD Housing	
Update		
OBJECTIVES		
Support and Advocate Ongoing		Ongoing
Collaboration with OPWDD Ongoing		Ongoing
OBJECTIVE UPDATES		

Goal 4

Title	Workforce	
Update		
OBJECTIVES		
New Opportunities and	ities and Strategies Ongoing	
Career Fair Con		Complete
Workforce Survey		Ongoing
Training Series		Ongoing
Advocacy for Salaries		Ongoing
OBJECTIVE UPDATES		

Goal #5		
Title	Diversion	
Update		
OBJECTIVES		
Monitor Impact of Interventions Ongoing		Ongoing
Community Collaboration		Ongoing
Impact on CPEP Utilization		Ongoing
Solution Focused Actions		Ongoing
Decision Tree		Ongoing
Community Education		Ongoing
OBJECTIVE UPDATES		

Goal #6		
Title	Racial Equity and Diversity	
Update		
OBJECTIVES		
County-wide Efforts Ongoing		Ongoing
Adult SPOA and Housing		Ongoing
Data Analysis		Ongoing
Access to Services		Ongoing
OBJECTIVE UPDATES		



2024 Needs Assessment Form Erie County Department of Mental Health

Housing Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Workforce Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Diversion Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Racial Equity and Diversity Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

LGU Representative: Amy Rockwood

Submitted for: Erie County Department of Mental Health



2025 Needs Assessment Form Erie County Department of Mental Health

Housing Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Workforce Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Diversion Services Yes

Applies to OASAS? No Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Racial Equity and Diversity Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Reduce Overdose Deaths Yes

Applies to OASAS? Yes Applies to OMH? No Applies to OPWDD? No Need Applies to: Both Youth and Adults Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

LGU Representative: Amy Rockwood

Submitted for: Erie County Department of Mental Health

Agency Name Baker Hall dba OLV Human Services Baker Hall dba OLV Human Baker Hall dba OLV Human Services Baker Hall dba OLV Human Services Baker Hall dba OLV Human Services

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BestSelf Behavioral Health, Inc.

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Program Name Baker Hall dba OLV Human Services CMHRS Program **Baker Victory Services RTF Case** Management **CFTSS-Community Psychiatric** Support and Treatment **CFTSS-Family Peer Support** Services Services (FPSS) **CFTSS-Other Licensed** Practitioner (OLP) **CFTSS:** Psychosocial Rehabilitation (PSR) CORE PSR (PSR) HCBS Education Support Services Services (ESS) **HCBS Habilitation HCBS** Intensive Supported Employment **HCBS Ongoing Supported** Employement **HCBS Pre-Vocational Services** Services **OLV Outpatient Clinic** Services (MHOTRS) **OLV Residential Treatment** Children & Youth Facility 2620-Health Homes Non-Medicaid Care Management c&Y Management 2730-Health Home Care Management - C&Y ACT Empower - Young Adult ACT (ACT) ACT Renew (ACT)

Abbott Corners PROS Abbott PROS Employment

Aspire

BestSelf - Lower West Side Counseling Services (MHOTRS) BestSelf - Supported Housing/S+C Transient Housing - THP, some I Rental PHP and some S+C

Program Type Name

CFTSS: Children's Mental Health Rehabilitation Services Residential Treatment Facility Transition Coordinator -**CFTSS: Community Psychiatric** Support and Treatment (CPST) **CFTSS: Family Peer Support CFTSS: Other Licensed Practitioner CFTSS:** Psychosocial Rehabilitation **CORE** Psychosocial Rehabilitation Adult BH HCBS Education Support Adult BH HCBS Habilitation Adult BH HCBS Intensive Supported Employment (ISE) Adult BH HCBS Ongoing Supported Employment (OSE) Adult BH HCBS Pre-Vocational Mental Health Outpatient Treatment and Rehabilitative **Residential Treatment Facility -**Health Home Non-Medicaid Care Health Home Care Management Assertive Community Treatment Assertive Community Treatment **Comprehensive PROS with Clinical** Treatment **PROS Employment Initiative** Assertive Community Treatment (ACT) Mental Health Outpatient **Treatment and Rehabilitative**

BestSelf Behavioral Health, Inc. BestSelf Behavioral Health. Inc. BestSelf Behavioral Health, Inc. BestSelf Behavioral Health, Inc. BestSelf Behavioral Health, Inc. BestSelf Behavioral Health, Inc. BestSelf Behavioral Health. Inc. BestSelf Behavioral Health, Inc. Brylin Hospitals, Inc. **Buffalo Federation/Neighborhood** Centers, Inc. Buffalo Federation/Neighborhood BFNC - HH NonMed CM - New Centers, Inc. **Buffalo Federation/Neighborhood** Centers. Inc. Buffalo Federation/Neighborhood BFNC Glenwood Community Centers, Inc. Buffalo Federation/Neighborhood BFNC Monroe Community Centers, Inc. Buffalo Federation/Neighborhood BFNC Supp Centers, Inc. Buffalo Federation/Neighborhood BFNC Supported Housing/Erie Centers. Inc. **Buffalo Federation/Neighborhood** Centers, Inc. Buffalo Federation/Neighborhood Buffalo Federation Treatment Centers, Inc. Buffalo Federation/Neighborhood Buffalo Federation of Centers, Inc.

BestSelf Behavioral Health - HH BestSelf Behavioral Health - HH NonMed CM BestSelf Behavioral Health, Inc. SMH CMA (AOT) BestSelf- Supported Housing/COC I - Comm. Svcs-Comm.Svcs BestSelf-Supported Housing/Erie County-Comm.Svcs.-Comm.Svcs **Disaster Recovery** Franklin Employment Initative Franklin Recovery PROS Homeless MICA Outreach Homeless Services Program **Housing Coordinator** Impact North Collins Employment North Collins PROS OnTrack@BestSelf School Based Mental Health Brylin Mental Health Program **BFNC - HH CM - New Options** Options **BFNC Fruitbelt Towers** Residence Residence Housing/Transformation SH Erie County - Comm. Svcs BFNC WESTY PDG 14 SMH CMA Apartments

Neighborhood Centers, Inc.SMH

Health Home Care Management Health Home Non-Medicaid Care Management Specialty Mental Health Care Management Supportive Housing Supportive Housing FEMA Crisis Counseling Assistance and Training **PROS Employment Initiative Comprehensive PROS with Clinical** Treatment Outreach Non-Medicaid Care Coordination Advocacy/Support Services Assertive Community Treatment (ACT) **PROS Employment Initiative Comprehensive PROS with Clinical** Treatment OnTrackNY Coordinated Specialty Care First Episode Psychosis School Mental Health Program **Private Inpatient Psychiatric** Health Home Care Management Health Home Non-Medicaid Care Management Apartment/Treatment

Congregate/Treatment

Congregate/Treatment

Supportive Housing

Supportive Housing Specialty Mental Health Care Management

Apartment/Treatment Specialty Mental Health Care Management

Buffalo Federation/Neighborhood Centers. Inc. Non-Medicaid Care Coordination Non-Medicaid Care Coordination Buffalo Federation/Neighborhood Wende Street Community Residence Centers, Inc. Congregate/Treatment **Buffalo Federation/Neighborhood** Supportive Single Room Centers. Inc. Westminster Commons ESSHI Occupancy (SP-SRO) **Buffalo Urban League Community Support Teams** Advocacy/Support Services **Buffalo Psychiatric Center Buffalo Psychiatric Center** Clinic **Buffalo Psychiatric Center Buffalo Psychiatric Center** ACT **Buffalo Psychiatric Center Buffalo Psychiatric Center** State Psychiatric Center Inpatient Brylin Hospitals, Inc. Adult and Youth Inpatient Inpatient Catholic Charities of Buffalo **Project HOPE** Advocacy/Support Services Catholic Charities of Buffalo **Promise Zone Promise Zone** Child and Family Services of Erie Child and Family Services of Erie Children and Youth Assertive County **County Youth ACT Team Community Treatment** Child and Family Services of Erie **Conners Residential Treatment Residential Treatment Facility -**Facility **Children & Youth** County Mental Health Outpatient Child and Family Services of Erie Treatment and Rehabilitative Services (MHOTRS) County Family Mental Health Unit Child and Family Services of Erie County Health Home Care Management Health Home Care Management Child and Family Services of Erie Home and Community Support **CFTSS: Children's Mental Health Rehabilitation Services** County Services Child and Family Services of Erie Home and Community Support **CFTSS: Community Psychiatric** County Services Support and Treatment (CPST) Child and Family Services of Erie Home and Community Support **CFTSS: Family Peer Support** Services (FPSS) County Services Child and Family Services of Erie Home and Community Support **CFTSS: Other Licensed Practitioner** County Services (OLP) Child and Family Services of Erie Lee Randall Jones Community **Children & Youth Community** Residence County Residence Child and Family Services of Erie **Residential Treatment Facility** County **RTF** Transition Coordinator Transition Coordinator -Specialty Mental Health Care **CINQ CARE SMH CMA** CINQ-NY, Health Home IPA, LLC Management Community Connections of NY, Advocacy/Support Services Adult System of Care Community Connections of NY, **Coordinated Children's Service** Inc. **CCNY Vendor Management** Initiative Child Wrap Reform EBP, Data and Coordinated Children's Service Community Connections of NY, Inc. QI Support Initiative Childrens System of Care Training Community Connections of NY, and Support Advocacy/Support Services Inc. Advocacy/Support Services Community Connections of NY, **Forensics Mental Health** Community Connections of NY, Advocacy/Support Services Parent App Prep Community Connections of NY, Technology (Arounja, Family Advocacy/Support Services

Community Convisor for Evend	Adult LICDS Family Support and	COPE Family Support and Training
Community Services for Every1,	Adult HCBS - Family Support and	CORE Family Support and Training
Inc.	Training	(FST)
Community Services for Every1,	Adult HCBS - Habilitation	Adult BH HCBS Habilitation
Community Services for Every1,	Adult HCBS - Intensive Supported	
Inc.	Employment	Supported Employment (ISE)
Community Services for Every1,	Adult HCBS - Ongoing Supported	Adult BH HCBS Ongoing
Inc.	Employment	Supported Employment (OSE)
Community Services for Every1,	Adult HCBS - Pre-vocational	Adult BH HCBS Pre-Vocational
Inc.	Services	Services
Community Services for Every1,		CORE Psychosocial Rehabilitation
Inc.	Adult HCBS PSR	(PSR)
Community Services for Every1,	Community Services for Every1,	Specialty Mental Health Care
Inc.	Inc. SMH CM	Management
Compeer West	Adult	Advocacy/Support Services
Compeer West	Children	Advocacy/Support Services
Compeer West	Compeer NYS	Advocacy/Support Services
Compeer West	Compeer NYS	Advocacy/Support Services
Coordinated Care Services, Inc.	Erie County Housing Coordination	
coordinated care services, inc.	, ,	Auvocacy/Support Services
Coordinated Care Complete Inc.	Erie County Community	Adverserv (Course ant Convises
Coordinated Care Services, Inc.	Integeration and Dual Recovery	Advocacy/Support Services
		Supportive Single Room
DePaul Community Services, Inc.	Apple Blossom ESSHI SMI	Occupancy (SP-SRO)
		Specialty Mental Health Care
EHS, Inc.	EHS, Inc. SMH CMA	Management
		Mental Health Outpatient
		Treatment and Rehabilitative
EHS, Inc.	Evergreen Mental Health	Services (MHOTRS)
EPIC - Every Person Influences	Parenting Support - Families in	
Children	Transition	Advocacy/Support Services
Erie County Department of	Funding support for Probation	
Mental Health	Officer (ERUS)	Non-Medicaid Care Coordination
Erie County Department of	. ,	
Mental Health	Monitoring and Evaluation - CSS	Monitoring and Evaluation, CSS
Erie County Department of		
Mental Health	Outreach - Forensic	Outreach
Erie County Department of		oureach
Mental Health	Transition Cose Management	Transition Management Convises
	Transition Case Management	Transition Management Services
Erie County Department of Senior		
Services	Services	Non-Medicaid Care Coordination
		Mental Health Outpatient
		Treatment and Rehabilitative
Erie County Medical Center	Adult & Family Clinic	Services (MHOTRS)
Erie County Medical Center	Children and Youth Support in	Advocacy/Support Services
		Mental Health Outpatient
		Treatment and Rehabilitative
Erie County Medical Center	ECMC Outpatient Clinic	Services (MHOTRS)
Erie County Medical Center	Erie County Medical Center CPEP	CPEP Crisis Intervention
	·	

Erie County Medical Center	Erie County Medical Center Department of Psychiatry	Inpatient Psychiatric Unit of a General Hospital
Erie County Medical Center Erie County Medical Center Erie County Medical Center Evans-Brant (Lake Shore) CSD Evans-Brant (Lake Shore) CSD Family Help Center	Erie County Medical Center Partial Hospital Program Extended Observation Beds Mobile Crisis Outreach Mitigating Trauma in Schools Mitigating Trauma in Schools Youth Leadership Development	Partial Hospitalization CPEP Extended Observation Beds CPEP Crisis Outreach School Mental Health Program School Mental Health Program Advocacy/Support Services
Gateway-Longview, Inc.	Community Psychiatric Supports and Treatment Services Gateway-Longview CFTSS	CFTSS: Community Psychiatric Support and Treatment (CPST) CFTSS: Children's Mental Health
Gateway-Longview, Inc.	Program	Rehabilitation Services Mental Health Outpatient
Gateway-Longview, Inc.	Gateway-Longview Clinic	Treatment and Rehabilitative Services (MHOTRS) CFTSS: Other Licensed Practitioner
Gateway-Longview, Inc.	Other Licensed Practitioner	(OLP) Coordinated Children's Service
Gateway-Longview, Inc. Greenwood Residences, Inc. Greenwood Residences, Inc.	Wrap Care Coordination Greenwood Community Greenwood Community	Initiative Congregate/Treatment Congregate/Treatment Mental Health Outpatient
Harmonia Collaborative Care, Inc.	Harmonia Collaborative Care- Main Site	Treatment and Rehabilitative Services (MHOTRS) Specialty Mental Health Care
Harmonia Collaborative Care, Inc.	Harmonia Collobrative Care	Management
Hillside Children's Center Hope of Buffalo, Inc.	Hillside SMH CMA - Western Erie Case management	Specialty Mental Health Care Management Non-Medicaid Care Coordination Mental Health Outpatient
Horizon Health Services, Inc.	Bailey Recovery Center Horizon Health Services - HH CM	Treatment and Rehabilitative Services (MHOTRS) -
Horizon Health Services, Inc.	City Market	Health Home Care Management Specialty Mental Health Care
Horizon Health Services, Inc. Housing Options Made Easy, Inc. dba ROME	Horizon SMH CMA Erie Community Reintegration Services for Long Stay BPC	Management
Housing Options Made Easy, Inc. dba ROME	Maple Street Crisis Residence	Advocacy/Support Services Residential Crisis Support
Housing Options Made Easy, Inc. dba ROME Housing Options Made Easy, Inc.	Peer Advocacy	Advocacy/Support Services
Housing Options Made Easy, Inc. dba ROME Jewish Family Service of Western	Self Help Program	Self-Help Programs
New York	GAP	Advocacy/Support Services

Jewish Family Service of Western New York	Jewish Family Services of Western New York SMH CMA	Specialty Mental Health Care Management
		Mental Health Outpatient
Jewish Family Service of Western	Psychiatric Clinic of Jewish Family	Treatment and Rehabilitative
New York	Service	Services (MHOTRS)
		Mental Health Outpatient
Kaleida Hlth dba John R Oishei		Treatment and Rehabilitative
Children's Hos	The Children's Psychiatry Clinic	Services (MHOTRS)
Living Opportunities of DePaul,	Apple Blossom Apartment	Apartment/Treatment
Living Opportunities of DePaul,	Ebenezer Square	SRO Community Residence
Living Opportunities of DePaul,	Kensington Square Community	site community residence
Inc.	Residence	SRO Community Residence
Living Opportunities of DePaul,	LO DePaul SH/OMH Transitional	
Inc.	Housing Erie Cty - Comm Svcs	Supportive Housing
Living Opportunities of DePaul,	LO DePaul SH/Transformation	
Inc.	SOCR Reduction - Comm Svcs	Supportive Housing
Living Opportunities of DePaul,	LO-DePaul SH/Erie County -	
Inc.	Comm. Svcs	Supportive Housing
Living Opportunities of DePaul,	Living Opportunities of DePaul -	
Inc.	HHCM	Health Home Care Managemer
Living Opportunities of DePaul,	Living Opportunities of DePaul,	Specialty Mental Health Care
Inc.	Inc. SMH CMA	Management
Living Opportunities of DePaul,	McKinley Square SRO	SRO Community Residence
Living Opportunities of DePaul,	Reintegration Enhanced Supports	
Living Opportunities of DePaul,	Riverside Treatment Apartment	
Inc.	Program	Apartment/Treatment
Living Opportunities of DePaul,	Rutherford Place Community	
Inc.	Residence	Congregate/Treatment
Living Opportunities of DePaul,	Seneca Street Service Enriched	SRO Community Residence
Living Opportunities of DePaul,	UB Educational Grant	Advocacy/Support Services
Main Buffalo Pediatrics, L.L.P.	Healthy Steps at Main Pediatrics	Advocacy/Support Services
MH Servs-Erie Co SE Corp V dba		
Spectrum HSvcs	Advocacy Support Services	Advocacy/Support Services
MH Servs-Erie Co SE Corp V dba		CFTSS: Mobile Crisis Intervention
Spectrum HSvcs	CARES CFTSS	(CI)
MH Servs-Erie Co SE Corp V dba	Center for Employment	
Spectrum HSvcs	Opportunities	Work Program
MH Servs-Erie Co SE Corp V dba	Crisis and Re-Stabilization	
Spectrum HSvcs	Emergency Services	Mobile Crisis Services
MH Servs-Erie Co SE Corp V dba	Crisis and Re-Stabilization	
Spectrum HSvcs	Emergency Services	Crisis Intervention
MH Servs-Erie Co SE Corp V dba		
Spectrum HSvcs	Crossroad PROS	PROS Employment Initiative
MH Servs-Erie Co SE Corp V dba	ESSHI State Contract - Forensic 10	
Spectrum HSvcs	Beds-Comm.Svcs	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Early Recognition Coordination &	Early Recognition Coordination
Spectrum HSvcs	Screening Services	and Screening Services

MH Servs-Erie Co SE Corp V dba	Genesee County Crisis	
Spectrum HSvcs	Intervention Program	Crisis Intervention
MH Servs-Erie Co SE Corp V dba	MH Servs-Erie Co/Spectrum - HH	
Spectrum HSvcs	CM	Health Home Care Management
MH Servs-Erie Co SE Corp V dba	MH Servs-Erie Co/Spectrum - HH	Health Home Non-Medicaid Care
Spectrum HSvcs	NonMed CM	Management
MH Servs-Erie Co SE Corp V dba		
Spectrum HSvcs	Non Medicaid Care Coordination	Non-Medicaid Care Coordination
		Mental Health Outpatient
MH Servs-Erie Co SE Corp V dba		Treatment and Rehabilitative
Spectrum HSvcs	South Buffalo Counseling Center	Services (MHOTRS)
MH Servs-Erie Co SE Corp V dba	Housing Options SH/Erie Co. PC	
Spectrum HSvcs	Long Stay-Comm. Svcs.	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Housing Options Supported	
Spectrum HSvcs	Housing/Erie County - Comm.	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Spectrum HS Supp Housing/RCE	
Spectrum HSvcs	Erie County SH - Comm Svcs	Supportive Housing
	Spectrum HS Supp	
MH Servs-Erie Co SE Corp V dba	Housing/Transformation SH -	
Spectrum HSvcs	Comm Svcs	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Spectrum HSvcs SH/Forensic SH	
Spectrum HSvcs	Erie County - Comm Svcs	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Spectrum HSvcs SH/Forensic	
Spectrum HSvcs	SPtoPCtoComm.Comm Svcs	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Spectrum Health and Human	
Spectrum HSvcs	Services 38 Bed Traditio-	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Spectrum Health and Human	
Spectrum HSvcs	Services BPC Long Stay B-	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Spectrum Health and Human	Specialty Mental Health Care
Spectrum HSvcs	Services Erie SMH CMA (AOT)	Management
MH Servs-Erie Co SE Corp V dba	Spectrum Human Services ACT	Assertive Community Treatment
Spectrum HSvcs	Program	(ACT)
MH Servs-Erie Co SE Corp V dba	Spectrum Human Services COC 2	
Spectrum HSvcs	Supp Housing-Comm. Svcs.	Outreach
MH Servs-Erie Co SE Corp V dba	Spectrum Human Services COC 2	
Spectrum HSvcs	Supp Housing-Comm. Svcs.	Supportive Housing
MH Servs-Erie Co SE Corp V dba	Supportive Housing Rental	Transient Housing - THP, some
Spectrum HSvcs	Assistance (HUD Funded)	PHP and some S+C
MH Servs-Erie Co SE Corp V dba		
Spectrum HSvcs	Transitional Case Management	Transition Management Services
		Mental Health Outpatient
MH Svs Erie Cnty NW Corp I dba		Treatment and Rehabilitative
Envision	Envision Clinic	Services (MHOTRS)
MH Svs Erie Cnty NW Corp I dba		Comprehensive PROS without
Envision	Envision PROS	Clinical Treatment
MH Svs Erie Cnty NW Corp I dba	Envision PROS Employment	
Envision	Initative	PROS Employment Initiative

MH Svs Erie Cnty NW Corp I dba Envision	Wellness Community CDT Program	Continuing Day Treatment
MHA Erie County dba MH Advocates WNY MHA Erie County dba MH	Adult Family	Advocacy/Support Services
Advocates WNY MHA Erie County dba MH	Advocacy - CSS	Advocacy/Support Services Family Peer Support Services -
Advocates WNY MHA Erie County dba MH	Children & Families	Children & Family
Advocates WNY MHA Erie County dba MH	MH ASSN/ERIE CO-PC & E	Advocacy/Support Services
Advocates WNY MHA Erie County dba MH	Peer Advocacy	Advocacy/Support Services
Advocates WNY MHA Erie County dba MH	Respite	Respite Services Coordinated Children's Service
Advocates WNY Mid-Erie Mental Health Services,	Too Good for Violence	Initiative
Inc. dba EHS Mid-Erie Mental Health Services,	Academy School at #44	School Mental Health Program
Inc. dba EHS Mid-Erie Mental Health Services,	Behavioral Health Teams	Crisis Intervention
Inc. dba EHS Mid-Erie Mental Health Services,	Health Home Care Management Heath Home Non-Medicaid Care	Health Home Care Management Health Home Non-Medicaid Care
Inc. dba EHS	Management	Management Mental Health Outpatient
Mid-Erie Mental Health Services, Inc. dba EHS	Mid-Erie - Health Mall Children's Clinic	Treatment and Rehabilitative Services (MHOTRS)
Mid-Erie Mental Health Services, Inc. dba EHS Mid-Erie Mental Health Services,	Mid-Erie Center for Self- Development (PROS) Mid-Erie Counseling & Tx Svcs	Comprehensive PROS with Clinical Treatment
Inc. dba EHS Mid-Erie Mental Health Services,	Child Non-Medicaid Care Coord. Mid-Erie Mental Health Services,	Non-Medicaid Care Coordination
Inc. dba EHS Mid-Erie Mental Health Services,	Inc. SafeOpt ST	Safe Options Support Team
Inc. dba EHS Mid-Erie Mental Health Services,	Mid-Erie School Based Programs PROS Employment Initiative	School Mental Health Program
Inc. dba EHS	Program	PROS Employment Initiative Mental Health Outpatient
Mid-Erie Mental Health Services, Inc. dba EHS	Walden Avenue Mental Health Clinic	Treatment and Rehabilitative Services (MHOTRS)
The Monroe Plan for Medical Care	Health Home Care Managment	Health Home Care Managment Mental Health Outpatient
Monsignor Carr Institute, Inc.	Catholic Charities Monsignor Carr Institute @ Humboldt	Treatment and Rehabilitative Services (MHOTRS)
Narins Eating Disorder Center, New Directions Youth & Family	Narins Eating Disorder Center Family Peer Advocacy (Erie	Partial Hospitalization Family Peer Support Services -
Services, Inc.	County)	Children & Family

New Directions Youth & Family Services. Inc. **New Directions Youth & Family** Services, Inc. New Frontiers in T.B.I. Inc. dba AllWel **Research Foundation (SUNY** Buffalo) **Research Foundation (SUNY** Buffalo)

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Family Peer Advocacy (Erie)

Health Home Care Managment Adult Behavior Health Home and Adult BH HCBS Intensive Community Based Adult Behavior Health Home and Adult BH HCBS Education Support **Community Based Services** Adult Behavior Health Home and **Community Based Services** Adult Behavior Health Home and Adult BH HCBS Ongoing **Community Based Services** Adult Behavior Health Home and CORE Community Psychiatric **Community Based Services** Adult Behavior Health Home and CORE Empowerment Services -**Community Based Services Community Based Services**

Adult HCBS PSR

HCBS Pre-Vocational Services Healthy Outcomes Partnership & Education Healthy Outcomes Partnership & Education

Adult BH HCBS Family Support Adult BH HCBS Habilitation Adult BH HCBS Intensive Supported Employment Adult BH HCBS Ongoing Supported Employment

HCBS Education

HCBS Family Support HCBS Habilitation

HCBS ISEmployment

HCBS Peer Supports

HCBS Pre-Voc

HCBS Psy Rehab

Advocacy/Support Services

Health Home Care Management Supported Employment (ISE) Services (ESS)

Adult BH HCBS Habilitation Supported Employment (OSE) Support and Treatment (CPST) Peer Supports Adult Behavior Health Home and CORE Family Support and Training (FST) **CORE** Psychosocial Rehabilitation (PSR) Adult BH HCBS Pre-Vocational Services Advocacy/Support Services Non-Medicaid Care Coordination **CORE Family Support and Training** (FST) Adult BH HCBS Habilitation Adult BH HCBS Intensive Supported Employment (ISE) Adult BH HCBS Ongoing Supported Employment (OSE) Adult BH HCBS Education Support Services (ESS) **CORE Family Support and Training** (FST) Adult BH HCBS Habilitation Adult BH HCBS Intensive Supported Employment (ISE) **CORE Empowerment Services -**Peer Supports Adult BH HCBS Pre-Vocational Services **CORE** Psychosocial Rehabilitation

(PSR)

Adult BH HCBS Transitional **Restoration Society Inc. HCBS** Transitional Employment Employment Transient Housing - THP, some PHP and some S+C **Restoration Society Inc. HUD Supported Housing Rental Restoration Society Inc.** Harbor House **Drop In Centers Ongoing Integrated Supported OISES (OMH/VESID Follow Along)** Employment Services **Restoration Society Inc. Restoration Society Inc.** Outreach Outreach **Restoration Society Inc. Recovery Center Recovery Center Restoration Society HUD COC2 Restoration Society Inc.** SH - Comm.Svcs Supportive Housing **Restoration Society SH/ MRT** Supp Hsing Erie Cty - Comm Svcs **Restoration Society Inc.** Supportive Housing **Restoration Society Supp** Housing/High Neds Initiat-Comm.Svcs **Restoration Society Inc.** Supportive Housing Saving Grace Ministries, Inc. **Erie County Reentry** Non-Medicaid Care Coordination Saving Grace Ministries, Inc. **Resource Council** Advocacy/Support Services Southern Tier Environments for Living, Inc. Aldrich Community Residence Congregate/Treatment Southern Tier Environments for Living, Inc. STEL Gowanda Residence Congregate/Treatment Southern Tier Environments for Living, Inc. STEL Perkins Hall Residence Congregate/Treatment Southern Tier Environments for STEL Supported Housing/Erie Living, Inc. County-Comm.Svcs. Supportive Housing Suicide Prevention & Crisis Service, Inc. **Crisis Intervention Team Crisis Intervention** Suicide Prevention & Crisis Service, Inc. Mobile Transitional Support **Crisis Intervention** Suicide Prevention & Crisis Service. Inc. Suicide Prev - Outreach Service **Mobile Crisis Services** Suicide Prevention & Crisis Service, Inc. Suicide Prev - Telephone Couns Advocacy/Support Services Suicide Prevention & Crisis Suicide Prevention Coalition Service, Inc. **Crisis Intervention** Mental Health Outpatient **Treatment and Rehabilitative** The Rural Outreach Center The Rural Outreach Center Services (MHOTRS) Transitional Services. Inc. Amherst Residence Congregate/Treatment Congregate/Treatment Transitional Services, Inc. **Berg Road Estate Community Living Apartment** Transitional Services, Inc. Apartment/Treatment Program Transitional Services, Inc. Community Living Level I -Congregate/Treatment Transitional Services, Inc. **Delaware-Hertel Apartment** Apartment/Treatment Transitional Services, Inc. ESSHI - Erie County-Comm.Svcs Supportive Housing Transitional Services, Inc. ESSHI - Niagara-Comm.Svcs Supportive Housing

Transitional Services, Inc. Transitional Services, Inc. Transitional Services, Inc. Transitional Services, Inc.

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Venture Forthe, Inc. West Side Community Services, Western New York Children's Psychiatric Center WNY Independent Living, Inc.

WNY Independent Living, Inc.

WNY Independent Living, Inc. WNY Independent Living, Inc. WNY Independent Living, Inc. WNY Independent Living, Inc. Ellicott Creek Community Emergency Housing Services Etaria Community Residence Lakeshore House

TSI SH CoC 1 rental

TSI SH CoCIIb rental TSI Supported Housing - Erie Co. (CORE SHP) TSI Supported Housing SHP I (CoC II) - Comm. Svcs-Comm.Svcs TSI Supported Housing/CoCI -Comm. Svcs.-Comm.Svcs Transitional Living - On the Strip Transitional Living - West Hertel Transitional Living Level I Transitional Services Inc. SMH CMA Erie Transitional Services, Inc. - HH Transitional Services, Inc. - HH NonMed CM **Vulcan Street Apartment**

Coordinated Child Services

Coordinated Children's ServicesInitiativeCrisis Intervention OMHCrisis InterventionForensic FellowshipAdvocacy/Support ServicesForensic ServicesAdvocacy/Support ServicesProject TEACHAdvocacy/Support ServicesPsychiatric Consultation/ForensicAdvocacy/Support ServicesPsychiatric Consultation/HoldingAdvocacy/Support Services

Venture Forthe SMH CMA WSCS Prevention & Education Western New York Children's Psychiatric Center Benefits Advisement

Empowerment Peer Support

Family Support Training Habilitation Services Life Coaching Living Room Crisis Center Congregate/Treatment Crisis Intervention Congregate/Treatment Congregate/Treatment Transient Housing - THP, some PHP and some S+C Transient Housing - THP, some PHP and some S+C

Supportive Housing

Supportive Housing

Supportive Housing Apartment/Treatment Apartment/Treatment Congregate/Treatment Specialty Mental Health Care Management Health Home Care Management Health Home Non-Medicaid Care Management Apartment/Treatment Coordinated Children's Service Initiative Coordinated Children's Service Initiative **Crisis Intervention** Advocacy/Support Services Advocacy/Support Services Advocacy/Support Services

Advocacy/Support Services Specialty Mental Health Care Management Advocacy/Support Services

State Psychiatric Center Inpatient Advocacy/Support Services CORE Empowerment Services -Peer Supports CORE Family Support and Training (FST) Adult BH HCBS Habilitation Advocacy/Support Services Crisis Intervention WNY Independent Living, Inc.

WNY Independent Living, Inc. WNY Independent Living, Inc. **Pre-Vocational Services**

Psychosocial Rehabilitation Work Support Adult BH HCBS Pre-Vocational Services CORE Psychosocial Rehabilitation (PSR) Assisted Competitive Employment