Goals and Objectives 2024-2027 Ulster County Department of Mental Health

Katrina Williams, Deputy Commissioner (kawi@co.ulster.ny.us)

Goal 1

Goal 1: Title Housing

Goal 1: Target Completion Date Dec 31, 2026

Goal 1: Description Create more safe and stable housing opportunities for residents with behavioral health concerns.

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Housing

Goal 1: Need Addressed 2 Goal 1: Need Addressed 3

Goal 1, Objective 1: Title Increase respite and transitional housing opportunities for youth.

Goal 1, Objective 1, Target Completion Date Dec 31, 2026

Goal 1, Objective 1, Description

Goal 1, Objective 2: Title Increase emergency housing availability.

Goal 1, Objective 2, Target Completion Date Dec 31, 2024

Goal 1, Objective 2, Description

Goal 1, Objective 3: Title Increase long-term, supported housing opportunities for people with a background of criminal justice involvement.

Goal 1, Objective 3, Target Completion Date Dec 31, 2026

Goal 1, Objective 3, Description Increase transitional, supported housing opportunities for individuals with Substance Use Disorder.

Goal 1, Objective 4: Title Provide more clinical support for residents of supported housing programs.

Goal 1, Objective 4, Target Completion Date Dec 31, 2025

Goal 1, Objective 4, Description

Goal 1, Objective 5: Title Conduct a landscape analysis of housing programs for the ID/DD population.

Goal 1, Objective 5, Target Completion Date Dec 31, 2024

Goal 1, Objective 5, Description

Goal 2

Goal 2: Title Workforce

Goal 2: Target Completion Date Dec 31, 2026

Goal 2: Description Improve community provider ability to recruit and retain adequate staff.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? Yes

Goal 2: Need Addressed 1 Workforce

Goal 2: Need Addressed 2

Goal 2: Need Addressed 3

Goal 2, Objective 1: Title Provide support to community-based organizations around providing quality supervision.

Goal 2, Objective 1, Target Completion Date Dec 31, 2025

Goal 2, Objective 1, Description

Goal 2, Objective 2: Title Establish mechanisms for mentoring across those practicing community social work in our County

Goal 2, Objective 2, Target Completion Date Dec 31, 2026

Goal 2, Objective 2, Description

Goal 2, Objective 3: Title Roll out Integrated Ulster Workforce Development Program.

Goal 2, Objective 3, Target Completion Date Dec 31, 2025

Goal 2, Objective 3, Description

- Goal 2, Objective 4: Title Create a plan for engaging graduate programs and active interns working in community organizations.
- Goal 2, Objective 4, Target Completion Date Dec 31, 2024
- Goal 2, Objective 4, Description
- Goal 2, Objective 5: Title Explore how local agencies are using interns and identify ways to optimize their use (e.g., MMHT using interns for street outreach)
- Goal 2, Objective 5, Target Completion Date Dec 31, 2024
- Goal 2, Objective 5, Description

Goal 3

- Goal 3: Title Bilingual Workforce
- Goal 3: Target Completion Date Dec 31, 2026
- Goal 3: Description Improve community access to bilingual behavioral health providers.
- Goal 3: OASAS? Yes Goal 3: OMH? Yes Goal 3: OPWDD? Yes
- Goal 3: Need Addressed 1 Workforce
- Goal 3: Need Addressed 2
- Goal 3: Need Addressed 3
- Goal 3, Objective 1: Title The DMH will create an Integrated Ulster workgroup to focus on the issue of language barriers in our local behavioral health care system.
- Goal 3, Objective 1, Target Completion Date Dec 31, 2024
- Goal 3, Objective 1, Description
- Goal 3, Objective 2: Title The CSB will direct advocacy to the state to address the language barriers in our behavioral health care system.
- Goal 3, Objective 2, Target Completion Date Dec 31, 2026
- Goal 3, Objective 2, Description
- Goal 3, Objective 3: Title The DMH will work with the County Executive's Office and members of the SPEAK coalition to offer gatekeeper mental health trainings in Spanish.
- Goal 3, Objective 3, Target Completion Date Dec 31, 2025
- Goal 3, Objective 3, Description
- Goal 3, Objective 4: Title The DMH will explore avenues for advocacy regarding the ASWB exam for social work only being offered in English.
- Goal 3, Objective 4, Target Completion Date Dec 31, 2026
- Goal 3, Objective 4, Description
- Goal 3, Objective 5: Title The DMH will work with the County Executive's Office on potential pathways to incentivize bilingual training.
- Goal 3, Objective 5, Target Completion Date Dec 31, 2026
- Goal 3, Objective 5, Description

Goal 4

- Goal 4: Title Prevention
- Goal 4: Target Completion Date Dec 31, 2026
- Goal 4: Description Enhance existing prevention programming to build resiliency and reduce behavioral health problems.
- Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes
- Goal 4: Need Addressed 1 Prevention
- Goal 4: Need Addressed 2
- Goal 4: Need Addressed 3

Goal 5

- Goal 5: Title Inpatient Treatment
- Goal 5: Target Completion Date Dec 31, 2026
- Goal 5: Description Establish psychiatric and Substance Use Disorder inpatient services in Ulster County.
- Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? Yes
- Goal 5: Need Addressed 1 Inpatient Treatment
- Goal 5: Need Addressed 2
- Goal 5: Need Addressed 3
- Goal 5, Objective 1: Title Support the roll out of the returning 20 psychiatric inpatient beds at HealthAlliance Hospital.
- Goal 5, Objective 1, Target Completion Date Dec 31, 2025
- Goal 5, Objective 1, Description

- Goal 5, Objective 2: Title Collect data on where Ulster residents go to for inpatient SUD treatment to establish the need and current trends.
- Goal 5, Objective 2, Target Completion Date Jul 31, 2024
- Goal 5, Objective 2, Description
- Goal 5, Objective 3: Title Continue to advocate for the return of SUD inpatient beds at HealthAlliance Hospital.
- Goal 5, Objective 3, Target Completion Date Jul 31, 2024
- Goal 5, Objective 3, Description
- Goal 5, Objective 4: Title Collect information on the barriers to getting insurance to pay for adequate inpatient SUD treatment.
- Goal 5, Objective 4, Target Completion Date Dec 31, 2025
- Goal 5, Objective 4, Description

Goal 6

- Goal 6: Title Outpatient Treatment
- Goal 6: Target Completion Date Dec 31, 2026
- Goal 6: Description Improve access to quality, co-occurring, outpatient behavioral health treatment.
- Goal 6: OASAS? Yes Goal 6: OMH? Yes Goal 6: OPWDD? Yes
- Goal 6: Need Addressed 1 Outpatient treatment
- Goal 6: Need Addressed 2
- Goal 6: Need Addressed 3
- Goal 6, Objective 1: Title Include OASAS licensed programs to the DMH Clinics meeting to improve system integration.
- Goal 6, Objective 1, Target Completion Date Jul 31, 2024
- Goal 6, Objective 1, Description
- Goal 6, Objective 2: Title Explore current and potential holders of the integrated license.
- Goal 6, Objective 2, Target Completion Date Dec 31, 2024
- Goal 6, Objective 2, Description
- Goal 6, Objective 3: Title Create an action plan with outpatient providers for implementing co-occurring care.
- Goal 6, Objective 3, Target Completion Date Dec 31, 2025
- Goal 6, Objective 3, Description
- Goal 6, Objective 4: Title Increase access to Community Psychiatric Supportive Treatment (CPST) and Children and Family Treatment and Support Services (CFTSS).
- Goal 6, Objective 4, Target Completion Date Dec 31, 2024
- Goal 6, Objective 4, Description

Goal 7

- Goal 7: Title Crisis Services
- Goal 7: Target Completion Date Dec 31, 2026
- Goal 7: Description Enhance our crisis continuum of care to reduce unnecessary law enforcement involvement, divert from unneeded hospitalization, and improve connection to needed supports.
- Goal 7: OASAS? Yes Goal 7: OMH? Yes Goal 7: OPWDD? Yes
- Goal 7: Need Addressed 1 Crisis Services
- Goal 7: Need Addressed 2
- Goal 7: Need Addressed 3
- Goal 7, Objective 1: Title Formalize process between Dutchess County Help Line (988 operator) and Emergency Services to divert unnecessary law enforcement interaction.
- Goal 7, Objective 1, Target Completion Date Dec 31, 2024
- Goal 7, Objective 1, Description
- Goal 7, Objective 2: Title Support the roll out of the Ulster County Crisis Support (Intensive Stabilization) Center.
- Goal 7, Objective 2, Target Completion Date Dec 31, 2025
- Goal 7, Objective 2, Description
- Goal 7, Objective 3: Title Support the roll out of a Crisis Residence program.
- Goal 7, Objective 3, Target Completion Date Dec 31, 2025
- Goal 7, Objective 3, Description
- Goal 7, Objective 4: Title Provide training on ID/DD to Crisis Residence staff.
- Goal 7, Objective 4, Target Completion Date Dec 31, 2026

Goal 8

- Goal 8: Title Cross-System Services
- Goal 8: Target Completion Date Dec 31, 2026
- Goal 8: Description Improve the integration of our system of care to optimize our ability to meet our residents' needs.
- Goal 8: OASAS? Yes Goal 8: OMH? Yes Goal 8: OPWDD? Yes
- Goal 8: Need Addressed 1 Cross System Services
- Goal 8: Need Addressed 2
- Goal 8: Need Addressed 3
- Goal 8, Objective 1: Title Meet with UCAT to explore how to add additional stops/routes to support residents who receive behavioral health care.
- Goal 8, Objective 1, Target Completion Date Dec 31, 2024
- Goal 8, Objective 1, Description
- Goal 8, Objective 2: Title Explore expanding Gateway's contract to provide transportation to more providers.
- Goal 8, Objective 2, Target Completion Date Dec 31, 2024
- Goal 8, Objective 2, Description
- Goal 8, Objective 3: Title Continue to work of Integrated Ulster.
- Goal 8, Objective 3, Target Completion Date Dec 31, 2026
- Goal 8, Objective 3, Description
- Goal 8, Objective 4: Title Provide ID/DD training opportunities.
- Goal 8, Objective 4, Target Completion Date Dec 31, 2025
- Goal 8, Objective 4, Description

Goal 9

- Goal 9: Title Case Management / Care Coordination
- Goal 9: Target Completion Date Dec 31, 2026
- Goal 9: Description Increase linkage to case management, care coordination and other supportive services.
- Goal 9: OASAS? Yes Goal 9: OMH? Yes Goal 9: OPWDD? Yes
- Goal 9: Need Addressed 2
- Goal 9: Need Addressed 3
- Goal 9, Objective 1: Title Ensure that all residents in ESSHI housing who want it have additional case management support.
- Goal 9, Objective 1, Target Completion Date Dec 31, 2026
- Goal 9, Objective 1, Description
- Goal 9, Objective 2: Title Increase access to Community Oriented Recovery and Empowerment (CORE) services.
- Goal 9, Objective 2, Target Completion Date Dec 31, 2024
- Goal 9, Objective 2, Description
- Goal 9, Objective 3: Title Advocate for LGU discretion for HARP eligibility.
- Goal 9, Objective 3, Target Completion Date Dec 31, 2026
- Goal 9, Objective 3, Description
- Goal 9, Objective 4: Title Identify ways to engage families and caregivers.
- Goal 9, Objective 4, Target Completion Date Dec 31, 2026
- Goal 9, Objective 4, Description
- Goal 9, Objective 5: Title Advocate for parity for individuals enrolled in Medicare and third party insurance to be eligible for CORE services.
- Goal 9, Objective 5, Target Completion Date Dec 31, 2026
- Goal 9, Objective 5, Description
- Goal 9, Objective 6: Title Integrate OPWDD Front Door and other services on the County website and other community resource directories.
- Goal 9, Objective 6, Target Completion Date Dec 31, 2024
- Goal 9, Objective 6, Description

Update to 2024-2027 Goals and Objectives Ulster County Department of Mental Health

Katrina Williams, Deputy Commissioner kawi@co.ulster.ny.us

Goal 1		
Title	Housing	
Update	Ulster County continues to struggle with our housing market. The going rate of rental units far exceed what is considered fair market. This makes even subsidized and supported housing programs inaccessible. One of our contract agencies was awarded 20 forensic beds through OMH, however had to turn down the award due to the funding being inefficient to make the program operational. There has been some movement in expanding opportunities for emergency housing for those with Substance Use Disorder, although that program is continuously scrutinized by the community for its harm reduction approach. Our LGU experienced the retirement of our long-time Residential SPOA Coordinator this spring, which presents the opportunity to rethink the way we run SPOA in our county.	
OBJECTIVES		
Increase respite and transitional housing opportunities for youth. Ongoing		Ongoing
Increase emergency housing availability.		Ongoing
Increase long-term, supported housing opportunities for people with a background of criminal justice involvement.		Ongoing
Provide more clinical support for residents of supported housing programs. Ongoing		Ongoing
Conduct a landscape analysis of housing programs for the ID/DD population. Ongoing		Ongoing
OBJECTIVE UPDATES		

Goal 2			
Title	Workforce		
Update	We have only begun tackling this areas, with a focus on supervision and training, especially around the peer workforce.		
OBJECTIVES			
Provide support to co	Provide support to community-based organizations around providing quality supervision. Ongoing		
Establish mechanism	Establish mechanisms for mentoring across those practicing community social work in our County. Ongoing		
Roll out Integrated Ulster Workforce Development Program. Ongoing		Ongoing	
Create a plan for engaging graduate programs and active interns working in community organizations. Ongoing		Ongoing	
Explore how local agencies are using interns and identify ways to optimize their use (e.g., MMHT using interns for street outreach)		Ongoing	
OBJECTIVE UPDATES			

Goal 3	
Title	Bilingual Workforce
Update	Our County is exploring ways we can bring in more Spanish-speaking resources, including Mental Health First Aid in Spanish, which we are partnering with a private foundation to roll out in the fall. The County Executive's Office continues to prioritize this area and has rolled out opportunities for County staff to take Spanish classes. We also have a growing population in our County that speaks Q'eqchi'.

OBJECTIVES	
The DMH will create an Integrated Ulster workgroup to focus on the issue of language barriers in our local behavioral health care system.	Ongoing
The CSB will direct advocacy to the state to address the language barriers in our behavioral health care system.	Ongoing
The DMH will work with the County Executive's Office and members of the SPEAK coalition to offer gatekeeper mental health trainings in Spanish.	Ongoing
The DMH will explore avenues for advocacy regarding the ASWB exam for social work only being offered in English.	Ongoing
The DMH will work with the County Executive's Office on potential pathways to incentivize bilingual training.	Ongoing
OBJECTIVE UPDATES	

Goal 4		
Title	itle Prevention	
Update	The new County grants division has been tasked with finding long-term funding for the mental health in schools program.	
OBJECTIVES		
OBJECTIVE UPDATES		
Establish a long term plan to fund the Middle School Support Team program.		

Goal #5		
Title	Inpatient Treatment	
Update	There has been no movement in this area as we are currently still awaiting the return of our inpatient beds. The CSB, LGU and CE continue to engage in regular conversations with Westchester Medical Center to advocate and stay updated.	
OBJECTIVES		
Support the roll out of the returning 20 psychiatric inpatient beds at HealthAlliance Hospital. Ongoing		
Collect data on where Ulster residents go to for inpatient SUD treatment to establish the need and current trends. Ongoing		
Continue to advocate for the return of SUD inpatient beds at HealthAlliance Hospital. Ongoing		Ongoing
Collect information on the barriers to getting insurance to pay for adequate inpatient SUD treatment. Ongoing		
OBJECTIVE UPDATES		

Goal #6		
Title	Outpatient Treatment	
Update	We have used the opportunity of the re-contracting of one of our main clinic providers to create new targets and goals to improve current services and work toward enhancing services to better meet the needs of our residents. We continue to work toward co-occurring capability through our Integrated Ulster initiative and related work. Our OASAS-licensed providers are encouraged to attend our bi-monthly clinic provider meeting and SPOA. We have worked to increase opportunities for CPST and CFTSS, however a new provider did withdraw from the process with OMH due to lack of guidance and clarity on requirements.	
OBJECTIVES		
Include OASAS	Include OASAS licensed programs to the DMH Clinics meeting to improve system integration. Ongoing	
Explore current and potential holders of the integrated license. Ongoing		

Create an action plan with outpatient providers for implementing co-occurring care.	Ongoing
Increase access to Community Psychiatric Supportive Treatment (CPST) and Children and Family Treatment and Support Services (CFTSS).	Ongoing
OBJECTIVE UPDATES	

Goal #7			
Title	Crisis Services		
Update	We continue to work collaboratively with Dutchess County to support the operations of the 988 program and are heavily involved with the rollout of the Intensive Crisis Stabilization Center project which has an anticipated launch of Fall 2024.		
OBJECTIVES			
	Formalize process between Dutchess County Help Line (988 operator) and Emergency Services to divert unnecessary law enforcement interaction. Ongoing		
Support the roll out of	Support the roll out of the Ulster County Crisis Support (Intensive Stabilization) Center. Ongoing		
Support the roll out of a Crisis Residence program. N/A		N/A	
Provide training on ID/DD to Crisis Residence staff. Ongoing		Ongoing	
OBJECTIVE UPDATES			
Funding was reallocated from the Crisis Residence program, therefore we are tabling this objective.			

Goal #8		
Title	Cross-System Services	
Update	We continue to prioritize Integrated Ulster as a foundational initiative to the work we do as a Department and work toward an annual action plan. We facilitate monthly (or more) trainings and did hold a well attended ASD training for first responders and helping professionals earlier this year.	
OBJECTIVES		
Meet with UCAT to explore how to add additional stops/routes to support residents who receive behavioral health care. Ongoing		
Explore expanding Gateway's contract to provide transportation to more providers. Ongoing		Ongoing
Continue to work of Integrated Ulster. Ongoing		Ongoing
Provide ID/DD training opportunities. Ongoing		Ongoing
OBJECTIVE UPDATES		

Goal #9		
Title	Case Management / Care Coordination	
Update	Our SPOA coordinators continue to strive toward the outlined objectives.	
OBJECTIVES		
Ensure that all residents in ESSHI housing who want it have additional case management support.		Ongoing
Increase access to Community Oriented Recovery and Empowerment (CORE) services.		Ongoing
Advocate for LGU discretion for HARP eligibility.		

Identify ways to engage families and caregivers.	Ongoing	
Advocate for parity for individuals enrolled in Medicare and third party insurance to be eligible for CORE services.	Ongoing	
Integrate OPWDD Front Door and other services on the County website and other community resource directories.	Ongoing	
OBJECTIVE UPDATES		

2024 Needs Assessment Form Ulster County Department of Mental Health

Case Management/Care Coordination Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Housing Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Prevention Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Katrina Williams

Submitted for: Ulster County Department of Mental Health

2025 Needs Assessment Form Ulster County Department of Mental Health

Case Management/Care Coordination Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Crisis Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Cross System Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Housing Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Inpatient Treatment Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Outpatient Treatment Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

Prevention Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? No Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

Workforce Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Katrina Williams

Submitted for: Ulster County Department of Mental Health

Agency Name	Program Name	Program Type Name
Access: Supports for Living, Inc.	Access: Supports for Living	OnTrackNY Coordinated Specialty Care First
Access: Supports for Living, Inc.	Kingston Community Counseling	Mental Health Outpatient Treatment and
Access: Supports for Living, Inc.	Ulster Crisis Intervention Program	Crisis Intervention
Access: Supports for Living, Inc.	Ulster Mobile Crisis	Mobile Crisis Services
Astor Services for Children & Families	Astor Counseling - Kingston	Mental Health Outpatient Treatment and
Astor Services for Children & Families	Astor Home Based Crisis Intervention - Ulster	Home Based Crisis Intervention
Astor Services for Children & Families	Family Peer Support	Family Peer Support Services - Children &
Astor Services for Children & Families	Health Home Care Management C&Y	Health Home Care Management
Astor Services for Children & Families	Health Home Non Medicaid Care Management	Health Home Non-Medicaid Care Management
Child & Family Guidance Center Addiction Serv	Step One Mental Health Clinic	Mental Health Outpatient Treatment and
Family of Woodstock, Inc.	Family Life Skills Education	Advocacy/Support Services
Family of Woodstock, Inc.	Family Respite Services	Respite Services
Family of Woodstock, Inc.	Family Woodstock - Non Medicaid CC	Non-Medicaid Care Coordination
Family of Woodstock, Inc.	Family of Woodstock Family Peer Support	CFTSS: Family Peer Support Services (FPSS)
Family of Woodstock, Inc.	Family of Woodstock Family Support Services	Family Peer Support Services - Children &
Family of Woodstock, Inc.	Family of Woodstock Hispanic Outreach	Outreach
Family of Woodstock, Inc.	Family of Woodstock Respite Services	Non-Medicaid Care Coordination
Family of Woodstock, Inc.	Prevention, Consultation, Education	Advocacy/Support Services
Family Services, Inc.	Kingston Mental Health Clinic	Mental Health Outpatient Treatment and
Gateway Community Industries, Inc.	CORE CPST	CORE Community Psychiatric Support and
Gateway Community Industries, Inc.	CORE FST	CORE Family Support and Training (FST)
Gateway Community Industries, Inc.	CORE Peer	CORE Empowerment Services - Peer Supports
Gateway Community Industries, Inc.	CORE- PSR	CORE Psychosocial Rehabilitation (PSR)
Gateway Community Industries, Inc.	Gateway - Supported Housing - Ulster County -	Supportive Housing
Gateway Community Industries, Inc.	Gateway Community Industries PROS	Comprehensive PROS with Clinical Treatment
Gateway Community Industries, Inc.	Gateway Manor	Congregate/Treatment
Gateway Community Industries, Inc.	Gateway Neighborhood Aprtments	Supportive Single Room Occupancy (SP-SRO)
Gateway Community Industries, Inc.	Gateway SH/Ulster Co. PC Long Stay - Comm.	Supportive Housing
Gateway Community Industries, Inc.	Gateway SH/Ulster Gardens II SH - Comm Svcs	Supportive Housing
Gateway Community Industries, Inc.	Gateway SMH CMA	Specialty Mental Health Care Management
Gateway Community Industries, Inc.	Newkirk Project Apartments	Apartment/Treatment
Gateway Community Industries, Inc.	Non-Medicaid Coordination Program	Non-Medicaid Care Coordination
Gateway Community Industries, Inc.	PROS Employment Initiative	PROS Employment Initiative
Gateway Community Industries, Inc.	Rivertown Apartments	Apartment/Treatment
Gateway Community Industries, Inc.	Transitional Business Model	Transformed Business Model
Gateway Community Industries, Inc.	Transportation	Transportation
HealthAlliance Hospital Broadway Campus	Crisis Intervention	Crisis Intervention
HealthAlliance Hospital Mary's Ave Campus	HealthAlliance Hospital Partial Hospitalization	Partial Hospitalization
HealthAlliance Hospital Mary's Ave Campus	HealthAlliance Hospital Psychiatric Inpatient	Inpatient Psychiatric Unit of a General Hospital
Howard, Henry & Ben dba Woodstock Manor	Woodstock Manor	Congregate/Support

Mental Health Association in Ulster County **C&Y Family Support Services Program** Advocacy/Support Services Mental Health Association in Ulster County **CORE Empowerment Services - Peer Supports CORE Empowerment Services - Peer Supports** Mental Health Association in Ulster County **CORE Family Support and Training** CORE Family Support and Training (FST) **CORE Psychosocial Rehabilitation** CORE Psychosocial Rehabilitation (PSR) Mental Health Association in Ulster County Family Peer Support Services CFTSS: Family Peer Support Services (FPSS) Mental Health Association in Ulster County Mental Health Association in Ulster County Family Support 124 Family Peer Support Services - Children & Mental Health Association in Ulster County Family Support/Respite 119 Family Peer Support Services - Children & HCBS Education Support Services (ESS) Adult BH HCBS Education Support Services Mental Health Association in Ulster County Mental Health Association in Ulster County **HCBS** Habilitation Adult BH HCBS Habilitation Mental Health Association in Ulster County **HCBS Pre-Vocational Services** Adult BH HCBS Pre-Vocational Services Mental Health Association in Ulster County Health Home Care Management C&Y Health Home Care Management Mental Health Association in Ulster County Health Home Non Medicaid Care Management Health Home Non-Medicaid Care Management Mental Health Association in Ulster County MH Assoc - Family Support Family Peer Support Services - Children & Mental Health Association in Ulster County MHA Treatment Apartment Program Apartment/Treatment Mental Health Association in Ulster County MHA Ulster Non Medicaid Care Navigators Non-Medicaid Care Coordination MHA Ulster-Compeer -Non Medicaid CC Non-Medicaid Care Coordination Mental Health Association in Ulster County Mental Health Association in Ulster County MHA Ulster-Transitions-Non Medicaid CC Non-Medicaid Care Coordination MHA in Ulster - HH CM Mental Health Association in Ulster County Health Home Care Management MHA in Ulster - HH NonMed CM Health Home Non-Medicaid Care Management Mental Health Association in Ulster County Mental Health Association in Ulster County MHA of Ulster Co. - Supported Housing -Supportive Housing Mental Health Association in Ulster County Mental Health Association in Ulster County Assertive Community Treatment (ACT) Mental Health Association in Ulster County Mental Health Association in Ulster County Inc Specialty Mental Health Care Management Advocacy/Support Services Mental Health Association in Ulster County NYSCASA 148 Advocacy/Support Services Mental Health Association in Ulster County Prevention, Consultation & Education The Locust Street Apartment Program Apartment/Treatment Mental Health Association in Ulster County Mental Health Association in Ulster County Tri-County Family Support 111 Family Peer Support Services - Children & **Tuytenbridge Road Training Apartments** Apartment/Treatment Mental Health Association in Ulster County Advocacy/Support Services Wellness Advocacy & Support Mental Health Association in Ulster County Mental Health Association in Ulster County Wellness Drop-In Center **Drop In Centers** Mental Health Association in Ulster County Wellness Outreach Outreach Wellness Self Help Mental Health Association in Ulster County Self-Help Programs Mental Health Association in Ulster County Wellness Supported Education Supported Education Mental Health Association in Ulster County Willow Park Space 126 Advocacy/Support Services Projects to Empower and Organize the Psychiat 1115 CORE Empowerment Services-Peer **CORE Empowerment Services - Peer Supports** Projects to Empower and Organize the Psychiat 1115 CORE Psychosocial Rehibilitation (PSR) CORE Psychosocial Rehabilitation (PSR) Projects to Empower and Organize the Psychiat PEOPLe SH/Ulster County PC Long Stay-Comm **Supportive Housing** Projects to Empower and Organize the Psychiat PEOPLe Supp Housing/Transformation SH **Supportive Housing** Projects to Empower and Organize the Psychiat PEOPLe Supp Housing/Ulster County Comm Supportive Housing Projects to Empower and Organize the Psychiat Peer Advocacy Advocacy/Support Services Projects to Empower and Organize the Psychiat People USA SMH CMA Specialty Mental Health Care Management Rehabilitation Support Services, Inc. **RSS** - Ulster Apartments Apartment/Treatment

Rehabilitation Support Services, Inc.
The Institute for Family Health
The Institute for Family Health
Ulster County Department of Social Services
Ulster County Mental Health Department

RSS/ULSTER COUNTY RCE SUPPORTED
RSS/ULSTER COUNTY SUPPORTED HOUSING
Rehabilitation Support Services - HH CM ULSTER CARE COORDINATION
ULSTER COUNTY MICA COORDINATOR
Inst for Fam Health Ctr for Counseling at
The Institute for Family Health SMH CMA
Coordinated Children's Services Mental Health
Bridger
Dwyer Veteran P2P
Monitor-Eval. CSS
Ulster County System of Care Grant

Supportive Housing
Supportive Housing
Specialty Mental Health Care Management
Non-Medicaid Care Coordination
Non-Medicaid Care Coordination
Mental Health Outpatient Treatment and
Specialty Mental Health Care Management
Mental Health Outpatient Treatment and
Transition Management Services
Outreach
Monitoring and Evaluation, CSS
Family Peer Support Services - Children &