

## Goals and Objectives 2024-2027 Warren/Washington County Office of Community Services

Carrie Wright, Program Analyst (wrightc@warrencountyny.gov)

#### Goal 1

Goal 1: Title Strengthen Opportunities to Prevent Mental Health and Substance Use Disorders

Goal 1: Target Completion Date Jun 30, 2027

Goal 1: Description According to the local community health assessment data conducted by Adirondack Rural Health Network adults in our two counties have higher than average binge drinking as well as a higher rate of suicide than benchmarks in the NYS DOH Prevention Agenda. Additionally, in a local community survey that was conducted, out of the 3 biggest "health problems" in the community, 2nd and 3rd problems identified by the community were mental health problems and substance use/abuse. The top 2 suggested areas for improvement and how to address those areas of concern were increased access to mental health resources and access to substance use treatment and recovery.

Goal 1: OASAS? Yes Goal 1: OMH? Yes Goal 1: OPWDD? Yes

Goal 1: Need Addressed 1 Prevention

Goal 1: Need Addressed 2 Cross System Services
Goal 1: Need Addressed 3 Adverse Childhood Experiences

Goal 1, Objective 1: Title Reduce the percentage of adults that report a depressive disorder

Goal 1, Objective 1, Target Completion Date Jun 30, 2025

Goal 1, Objective 1, Description Reduce depressive disorder from 18 percent to 15 percent.

Goal 1, Objective 2: Title Reduce the percentage of adults that report poor mental health

Goal 1, Objective 2, Target Completion Date Jun 30, 2025

Goal 1, Objective 2, Description Reduce from 8% to 5%

Goal 1, Objective 3: Title Reduce and prevent substance use deaths and overdoses

Goal 1, Objective 3, Target Completion Date Jun 30, 2025

Goal 1, Objective 3, Description We have a higher mortallity rate compared to upstate NY and also a higher rate of admission for OASAS substance use disorder treatment programs.

Goal 1, Objective 4: Title Reduce self-inflicted hospitalizations and suicide

Goal 1, Objective 4, Target Completion Date Jun 30, 2025

Goal 1, Objective 4, Description Decrease rate of suicide from 11 to 7 per 100.000 and decrease rate of self-inflicted hospitalizations from 9 to 6 per 10,000

Goal 1, Objective 5: Title Advance community and provider education and awareness through AXIS and our CSB subcommittees and other various cross-systems committees to plan and coordinate services

Goal 1, Objective 5, Target Completion Date Jun 30, 2025

Goal 1, Objective 5, Description Utilize these meetings to introduce new programs and services in the community that can address the substance use and mental health needs of the community.

### Goal 2

Goal 2: Title Increase access to flexible behavioral health and substance use services

Goal 2: Target Completion Date Jun 30, 2027

Goal 2: Description Warren and Washington counties have a higher rate of alcohol related motor vehicle injuries and deaths as well as a higher percentage of binge drinking and opioid mortality rate that is higher than Upstate NY. Additionally, the adults in Warren and Washington Counties have a higher rate of depressive disorder as well as a higher rate of ageadjusted suicides and self-inflicted hospitalizations.

Goal 2: OASAS? Yes Goal 2: OMH? Yes Goal 2: OPWDD? Yes

Goal 2: Need Addressed 1 Cross System Services Goal 2: Need Addressed 2 Outpatient treatment

Goal 2: Need Addressed 3 Crisis Services

Goal 2, Objective 1: Title Reduce the rate of suicide and self-harm in our two county region as well as offer supports to families who have experienced this loss

Goal 2, Objective 1, Target Completion Date Jun 30, 2025

Goal 2, Objective 1, Description

Goal 2, Objective 2: Title Continued coordination of crisis services and expansion of the mobile crisis services to a 24 hr/ 7

days a week model

Goal 2, Objective 2, Target Completion Date Jun 30, 2025

Goal 2, Objective 2, Description

Goal 2, Objective 3: Title Expand mobile crisis services to 24 hour/7 day a week model

Goal 2, Objective 3, Target Completion Date Jun 30, 2025

Goal 2, Objective 3, Description

Goal 2, Objective 4: Title Explore 911 diversion of non-emergency mental health related calls to Mobile Crisis

Goal 2, Objective 4, Target Completion Date Jun 30, 2025

Goal 2, Objective 4, Description

Goal 2, Objective 5: Title Develop school-based mental health services in at least one new school district/site

Goal 2, Objective 5, Target Completion Date Jun 30, 2024

Goal 2, Objective 5, Description

Goal 2, Objective 6: Title Expand the use of peer outreach services in both mental health and substance use program models

Goal 2, Objective 6, Target Completion Date Jun 30, 2025

Goal 2, Objective 6, Description

Goal 2, Objective 7: Title Complete two additional CIT trainings and help improve re-integration into the community for justice-involved individuals

Goal 2, Objective 7, Target Completion Date Jun 30, 2025

Goal 2, Objective 7, Description

Goal 2, Objective 8: Title Implement open-access model in outpatient mental health and substance use clinic treatment settings

Goal 2, Objective 8, Target Completion Date Jun 30, 2025

Goal 2, Objective 8, Description

#### Goal 3

Goal 3: Title Explore workforce shortage solutions

Goal 3: Target Completion Date Jun 30, 2027

Goal 3: Description Documented workforce challenges contribute to barriers in access to care and nearly half of the US population – 47% or 158 million people – living in a mental health workforce shortage area

https://www.kff.org/medicaid/issue-brief/a-look-at-strategies-to-address-behavioral-health-workforce-shortages-findings-from-a-survey-of-state-medicaid-programs/

We are a mental health HPSA designated area.

https://data.hrsa.gov/tools/shortage-area/hpsa-find

Goal 3: OASAS? Yes Goal 3: OMH? Yes Goal 3: OPWDD? Yes

Goal 3: Need Addressed 1 Outpatient treatment

Goal 3: Need Addressed 2 Workforce

Goal 3: Need Addressed 3 Crisis Services

Goal 3, Objective 1: Title Explore ways to enhance and disseminate programs and resources that support workforce concerns in mental health, substance use and intellectual/developmental disability program areas

Goal 3, Objective 1, Target Completion Date Jun 30, 2025

Goal 3, Objective 1, Description Local and state survey and report data indicate that the primary concern for this job sector is the lack of affordable wages and compensation, particularly in relationship to the high level of responsibility and training that is required for workforce in these fields.

Continued partnership with local employment and training offices to disseminate appropriate trainings and job opportunities as they pertain to these service areas

Goal 3, Objective 2: Title Encourage and support agency policies that encompass holistic wellness of employees, allowing for increased flexibility

Goal 3, Objective 2, Target Completion Date Jun 30, 2025

Goal 3, Objective 2, Description Work with contract agencies administration as well as our Community Services Board and subcommittees to reframe the lens in which we view the day-to-day functioning of programs and agencies and possibilities to meet those needs in less traditional ways. The increased pressures of the economy, lack of available childcare are no longer a tenable paradigm for many individuals and families.

#### Goal 4

Goal 4: Title Prevention of ACES in the three disability areas programs and services

Goal 4: Target Completion Date Jun 30, 2025

Goal 4: Description https://www.health.ny.gov/statistics/brfss/reports/docs/adverse\_childhood\_experiences.pdf

https://www.cdc.gov/violenceprevention/pdf/preventingACES.pdf

Goal 4: OASAS? Yes Goal 4: OMH? Yes Goal 4: OPWDD? Yes

Goal 4: Need Addressed 1 Prevention

Goal 4: Need Addressed 2 Cross System Services

Goal 4: Need Addressed 3 Adverse Childhood Experiences

Goal 4, Objective 1: Title Work with local pediatric and medical providers to encourage the use of screening tools that assess for ACES, mental health and substance use in youth and adults

Goal 4, Objective 1, Target Completion Date Jun 30, 2025

Goal 4, Objective 1, Description Early identification of ACES leads to early intervention in ways families can address the impact of trauma. This can help create early referrals and overall resilience for long-term health.

https://www.kpwashingtonresearch.org/application/files/7415/7618/7560/CCHE ACEs screening lessons 12-2-19.pdf

Goal 4, Objective 2: Title Arrange for at least four additional local presentations of Adult and Youth Mental Health First Aid Community Training, including local school staff trainings

Goal 4, Objective 2, Target Completion Date Jun 30, 2025

Goal 4, Objective 2, Description Assist and support our local Council for Prevention as the primary training agency that provides Adult and Youth MHFA training in our community.

Goal 4, Objective 3: Title Continued implementation of the Systems of Care model and wraparound services

Goal 4, Objective 3, Target Completion Date

Goal 4, Objective 3, Description Systems of Care is a service delivery approach aimed at utilizing partnerships and providers into a coordinated network to best provide for the diverse needs of our community. Providers of services have specifically identified the need for this kind of process as well as additional wraparound services to support these needs.

#### Goal 5

Goal 5: Title Continued focus on housing and residential needs for those that access services within the three disability areas in our communities.

Goal 5: Target Completion Date Jun 30, 2025

Goal 5: Description Affordable housing options continue to be of paramount concern in our two-county region but particularly for those that require mental health, substance use and/or intellectual developmental disability services. Our local community-based organizations and services

Goal 5: OASAS? Yes Goal 5: OMH? Yes Goal 5: OPWDD? Yes

Goal 5: Need Addressed 1 Housing

Goal 5: Need Addressed 2 Cross System Services

Goal 5: Need Addressed 3 Residential Treatment Services

Goal 5, Objective 1: Title The Office of Community Services and the community services board will continue to support options to increase the number of affordable housing units.

Goal 5, Objective 1, Target Completion Date Jun 30, 2025

Goal 5, Objective 1, Description Expanding access to housing options that are safe, affordable and person-centered is a high priority in our community

Goal 5, Objective 2: Title Expand use and normalization of the Coordinated Entry process

Goal 5, Objective 2, Target Completion Date Jun 30, 2025

Goal 5, Objective 2, Description HUD now requires all CoC funded agencies to participate in a Coordinated Entry system to help allocate our community housing resources more effectively, based on the level of need and vulnerability of the individual or family in need of housing.

Goal 5, Objective 3: Title

Goal 5, Objective 3, Target Completion Date Jun 30, 2025

Goal 5, Objective 3, Description

### Goal 6 (added 2025)

Goal 6 (2025): Title Reduce the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who are involved with the criminal justice system.

Goal 6 (2025): Target Completion Date Jun 01, 2027

Goal 6 (2025): Description Over the past few years we have seen an increase in the number of individuals with a mental health diagnosis, SUD and/or intellectual/developmental disabilities who have become involved with the criminal justice system. The local County Correctional Facilities report these individuals comprise a majority of the individuals in their facilities. Also, our Counties have seen the highest numbers ever of individuals undergoing CPL 730 competency examinations; those being determined to be not competent to stand trial; and those being sent to State facilities for restoration of competency. The costs to the Counties for the competency restoration charges have reached an all-time high, creating an undue fiscal burden.

Goal 6 (2025): OASAS? Yes Goal 6 (2025): OMH? Yes Goal 6 (2025) OPWDD? Yes

Goal 6 (2025): Need Addressed 1 Forensics

Goal 6 (2025): Need Addressed 2 Goal 6 (2025): Need Addressed 3

Goal 6 (2025) Objective 1: Title Develop and implement a peer forensic diversion program.

Goal 6 (2025) Objective 1: Target Completion Date Dec 31, 2024

Goal 6 (2025) Objective 1: Description The Office of Community Services will support People USA in developing and implementing a peer forensic diversion program to divert individuals from involvement with the criminal justice system.



# Update to 2024-2027 Goals and Objectives Warren/Washington County Office of Community Services

Robert York, Director of Community Services yorkr@warrencountyny.gov

Goal 1		
Title	Strengthen Opportunities to Prevent Mental Health and Substance Use Disorders	
Update		
OBJECTIVES		
Reduce the per	centage of adults that report a depressive disorder	Ongoing
Reduce the per	centage of adults that report poor mental health	Ongoing
Reduce and pre	event substance use deaths and overdoses	Ongoing
Reduce self-inf	icted hospitalizations and suicide	Ongoing
	unity and provider education and awareness through AXIS and our CSB subcommittees and other systems committees to plan and coordinate services	Ongoing
OBJECTIVE (	IPDATES	

Goal 2		
Title	Increase access to flexible behavioral health and substance use services	
Update		
OBJECTIVES		
Reduce the rate experienced this	of suicide and self-harm in our two county region as well as offer supports to families who have loss	Ongoing
Continued coord	lination of crisis services and expansion of the mobile crisis services to a 24 hr/ 7 days a week	Ongoing
Expand mobile of	crisis services to 24 hour/7 day a week model	Ongoing
Explore 911 dive	ersion of non-emergency mental health related calls to Mobile Crisis	Ongoing
Develop school-	based mental health services in at least one new school district/site	Ongoing
Expand the use	of peer outreach services in both mental health and substance use program models	Ongoing
Complete two ad individuals	dditional CIT trainings and help improve re-integration into the community for justice-involved	Ongoing
Implement open	-access model in outpatient mental health and substance use clinic treatment settings	Ongoing
OBJECTIVE U	PDATES	

Goal 3	
Title	Explore workforce shortage solutions

Update		
OBJECTIVES		
	ce and disseminate programs and resources that support workforce concerns in mental and intellectual/developmental disability program areas	Ongoing
Encourage and support	t agency policies that encompass holistic wellness of employees, allowing for increased	Ongoing
OBJECTIVE UPDAT	ES	

Goal 4		
Title	Prevention of ACES in the three disability areas programs and services	
Update		
OBJECTIVES		
	atric and medical providers to encourage the use of screening tools that assess for ACES, ibstance use in youth and adults	Ongoing
	our additional local presentations of Adult and Youth Mental Health First Aid Community cal school staff trainings	Ongoing
Continued implemen	tation of the Systems of Care model and wraparound services	Ongoing
OBJECTIVE UPDA	ATES	

Goal 5		
Title	Continued focus on housing and residential needs for those that access services within the the	nree disability areas in our communities.
Update		
OBJECTIVES		
The Office of Community the number of affordal	nity Services and the community services board will continue to support options to increase ole housing units.	Ongoing
Expand use and norm	alization of the Coordinated Entry process	Ongoing
OBJECTIVE UPDAT	TES	



## 2024 Needs Assessment Form Warren/Washington County Office of Community Services

## Adverse Childhood Experiences Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

### Crisis Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

## **Housing** Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

## **Outpatient Treatment Yes**

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

### **Prevention** Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

## Workforce Yes

Applies to OASAS? Yes
Applies to OMH? Yes
Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

LGU Representative: Carrie Wright

Submitted for: Warren/Washington County Office of Community Services



## 2025 Needs Assessment Form Warren/Washington County Office of Community Services

## Adverse Childhood Experiences Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

### Crisis Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

### Cross System Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

### Forensics Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): We are seeing an increasing number of individuals with mental health diagnoses, SUD and/or intellectual/developmental disabilities who are becoming involved with the criminal justice system. People USA is in the process of developing a diversion program, which we hope will reduce these numbers. Also, the number of individuals ordered for CPL 730 competency examination has significantly increased, as well as the number being found not competent to stand trial. This has created a significant financial burden to the Counties, as these costs are no longer shared with New York State. We will work with People USA to develop their diversion program in hopes that we can reverse these trends.

## **Housing** Yes

Applies to OASAS? No Applies to OMH? Yes Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes Need description (Optional):

## Inpatient Treatment No

Applies to OASAS? Applies to OMH? Applies to OPWDD? Need Applies to: Do any of the Goals on the Goals and Objectives Form address this need? Need description (Optional):

### **Outpatient Treatment Yes**

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

#### **Prevention** Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

### Residential Treatment Services Yes

Applies to OASAS? No Applies to OMH? Yes Applies to OPWDD? No

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

## Transition Age Services Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

## Transportation Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes

Need Applies to: Both Youth and Adults

Do any of the Goals on the Goals and Objectives Form address this need? No

Need description (Optional): Due to the rural nature of our Counties and the large geographical area, transportation needs arise, particularly for those who live outside of the higher population centers. There are limited public transportation options outside of those areas. Also, those with limited economic resources face increased transportation needs due to the cost of obtaining, operating and maintaining a vehicle. For families of children and youth who are hospitalized or placed in out-of-home placements, there are transportation barriers as mentioned above, as these are primarily out-of-county admissions/placements.

## Workforce Yes

Applies to OASAS? Yes Applies to OMH? Yes Applies to OPWDD? Yes Need Applies to: Adults Only

Do any of the Goals on the Goals and Objectives Form address this need? Yes

Need description (Optional):

LGU Representative: Robert York

Submitted for: Warren/Washington County Office of Community Services

Agency Name  820 River St., Inc.  Addictions Care Center of Albany, Inc.  Adirondack Community College/SUNY ADK  Adirondack Health Institute	Program Name  Baywood Center  Men's Residence; Women's Residence	Program Type  OASAS-certified Outpatient Services  OASAS-certified Residential
Addictions Care Center of Albany, Inc. Adirondack Community College/SUNY ADK	Men's Residence; Women's Residence	Services OASAS-certified Residential
Albany, Inc. Adirondack Community College/SUNY ADK	Women's Residence	OASAS-certified Residential
Albany, Inc. Adirondack Community College/SUNY ADK	Women's Residence	
Adirondack Community College/SUNY ADK		l
College/SUNY ADK		Services
	Dwyer Veteran Peer2Peer	Outreach
Adirondack Health Institute		
	Adirondack Health	Specialty Mental Health
	Institute SMH CMA	Care Management
AIDS Council of Northeastern	Alliance For Positive	Specialty Mental Health
New York	Health- Glens Falls SMH	Care Management
	CMA	
Glens Falls Hospital	Behavioral Health	Inpatient Psychiatric Unit of
•	Inpatient Unit	a General Hospital
Glens Falls Hospital	Emergency Consultation	Crisis Intervention
	Service	
Saratoga Hospital		Inpatient Psychiatric Unit of
	Inpatient Unit	a General Hospital
Construe Heavitel	Face and Constitution	Catata I a Lancaca III a c
Saratoga Hospitai		Crisis Intervention
Glans Falls Hospital		Health Home Care
Gleris i alis riospital	· ·	Management
Glens Falls Hospital		Health Home Non-
Greno rano ricopita.	Non - Medicaid CM	Medicaid Care
		Management
Glens Falls Hospital	Glens Falls Hospital SMH	Specialty Mental Health
·	CMA AOT	Care Management
Glens Falls Hospital	Health Home Care	Health Home Care
	Management C And Y	Management
	· · · · · · · · · · · · · · · · · · ·	Certified Community
North, Inc.	CCBHC Demonstration	Behavioral Health Clinic
Dobovieral Hoolth Comises	Contar for Wallhains	(CCBHC) Mental Health Outpatient
	Center for wellbeing	Treatment and
North, mc.		Rehabilitative Services
		(MHOTRS)
Behavioral Health Services	Family Support	Family Peer Support
North, Inc.	,	Services - Children And
		Family
Behavioral Health Services	Respite Services	Respite Services
North, Inc.		
	Outpatient SUD Services	Outpatient SUD Services
	•	Assisted Competitive
	· ' '	Employment Ongoing Integrated
		Ongoing Integrated Supported Employment
macpendence, IIIc.	Supported Employment	Services
Conifer Park	Inpatient and Outpatient	Inpatient and Outpatient
	SUD Services	SUD Services
Eden Center for Integrative	Jail-Based Behavioral	Jail-Based Behavioral
Care	Health Services	Health Services
Fort Hudson Home Care, Inc.	Fort Hudson Home Care,	Specialty Mental Health
	Inc. SMH CMA	Care Management
	Glens Falls Hospital  Saratoga Hospital  Saratoga Hospital  Glens Falls Hospital  Glens Falls Hospital  Glens Falls Hospital  Glens Falls Hospital  Behavioral Health Services North, Inc.  Community, Work, and Independence, Inc.  Community, Work, and Independence, Inc.  Conifer Park  Eden Center for Integrative	Glens Falls Hospital  Glens Falls Hospital  Glens Falls Hospital  Emergency Consultation Service  Saratoga Hospital  Emergency Consultation Service  Glens Falls Hospital  Emergency Consultation Service  Glens Falls Hospital  Glens Falls Hospital - HH CM  Glens Falls Hospital - HH Non - Medicaid CM  Glens Falls Hospital  Glens Falls Hospital SMH CMA AOT  Glens Falls Hospital  Glens Falls Hospital Health Home Care Management C And Y  Behavioral Health Services North, Inc.  Community, Work, and Independence, Inc.  Community, Work, and Independence, Inc.  Conifer Park  Inpatient and Outpatient SUD Services Fort Hudson Home Care, Inc.  Fort Hudson Home Care, Fort Hudson Home Care, Fort Hudson Home Care,

Four Winds Hospital	Four Winds Hospital	Inpatient Mental Health	Inpatient Mental Health
		Services	Services
HCR Care Management, LLC	HCR Care Management, LLC	HCR Care Management SMH CMA	Specialty Mental Health Care Management
Hudson Headwaters Health Network	Hudson Headwaters Health Network	Hudson Headwaters Health Network	Specialty Mental Health Care Management
Hudson Headwaters Health Network	Hudson Headwaters Health Network	Hudson Headwaters Health Network SMH CMA	Specialty Mental Health Care Management
Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Advocacy Services	Advocacy/Support Services
Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Ongoing Integrated Supported Employment Services	Ongoing Integrated Supported Employment Services
Liberty House Foundation, Inc.	Liberty House Foundation, Inc.	Psychosocial Club	Psychosocial Club
New York State Office of Mental Health	Capital District Psychiatric Center	State Hospital In-patient Mental Health Services	State Hospital In-patient Mental Health Services
New York State Office of Addiction Services and Supports	New York State Office of Addiction Services and Supports	Various Services	Various Services
New York State Office for People with Developmental Disabilities	New York State Office for People with Developmental Disabilities	Various OPWDD Services	Various OPWDD Services
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Mobile Crisis Services	Mobile Crisis Services
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	OMH-Certified Clinic Services (School-based)	OMH-Certified Clinic Services (School-based)
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Parsons Youth ACT Warren, Washington, Saratoga	Children and Youth Assertive Community Treatment
Northern Rivers Family Services, Inc.	Parsons Child and Family Center	Warren Washington ACT	Assertive Community Treatment (ACT)
PEOPLE: Projects to Empower and Organize the Psychiatrically Labeled, Inc	People, USA	1115 CORE Empowerment Services- Peer Supports	CORE Empowerment Services - Peer Supports
PEOPLE: Projects to Empower and Organize the Psychiatrically Labeled, Inc	People, USA	Advocacy/Support Services/Respite	Advocacy/Support Services/Respite
Primecare Medical, Inc.	Primecare Medical, Inc.	Jail-Based Behavioral Health Services	Jail-Based Behavioral Health Services
RISE Housing and Support Services, Inc.	RISE Housing and Support Services, Inc.	RISE Housing and Support Services SMH CMA (AOT)	Specialty Mental Health Care Management
Roman Catholic Diocese of Albany	Roman Catholic Diocese of Albany	Catholic Charities Care Coordination Services SMH CMA	Specialty Mental Health Care Management
WAIT House	WAIT House	Respite Services	Respite Services
Big Brothers/Big Sisters of the Southern Adirondacks	Big Brothers/Big Sisters of the Southern Adirondacks	Respite Services	Respite Services
Northern Rivers Family Services, Inc.	Northeast Parent and Child Society, Inc.	Respite Services	Respite Services
Captain Community Human Services, Inc.	Captain Community Human Services, Inc.	Respite Services	Respite Services

Vanderheyden, Inc.	Vanderheyden, Inc.	Respite Services	Respite Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Advocacy	Advocacy/Support Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Cooper St. Apartments	Supportive Single Room Occupancy (SP-SRO)
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	The Transportation Program	Transportation
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Transition Management Services	Transition Management Services
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH SH/Transformation Supp Housing - Comm Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH SH/Warren Washington County PC Long Stay - Comm Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Genesis Community Residence	Congregate/Treatment
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren Washington Association for Mental Health SMH CMA (AOT	Specialty Mental Health Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren Washington Association for Mental Health, Inc.	Specialty Mental Health Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - CSS Psychosocial	Psychosocial Club
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - HH CM	Health Home Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH - HH NonMed CM	Health Home Non- Medicaid Care Management

Warren-Washington Association for Mental	Warren-Washington Association for Mental	Warren-Washington AMH - Non Medicaid CC	Non-Medicaid Care Coordination
Health, Inc. d/b/a Ascend Mental Wellness	Health, Inc. d/b/a Ascend Mental Wellness		
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH / Supported Housing - Comm. Svcs	Supportive Housing
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington AMH Youth Health Home Care Management	Health Home Care Management
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Work Program	Work Program
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Caleo Counseling Services	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Community Living Apartments	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/MRT SH Warren-Wash Counties - Comm Svcs	Washington
Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	Warren-Washington Association for Mental Health, Inc. d/b/a Ascend Mental Wellness	WWAMH/Pearl Street Residence	Washington
Capital District DDSO	Capital District DDSO	Various OPWDD Services	Various OPWDD Services
WWAARC, Inc.	WWAARC, Inc.	Various OPWDD Services	Various OPWDD Services
Center for Disability Services, Inc.	Prospect Center	Various OPWDD Services	Various OPWDD Services
LifePlan CCO NY, LLC	LifePlan CCO NY, LLC	OPWDD Care Coordination	OPWDD Care Coordination
Mountain Lake Services	Mountain Lake Services	Various OPWDD Services	Various OPWDD Services
Warren/Hamilton Office for the Aging	Warren/Hamilton Office for the Aging	Various Services	Various Services
AIM Services, Inc.	AIM Services, Inc.	Various OPWDD Services	Various OPWDD Services
Support-Link, Inc.	Support-Link, Inc.	Various Services	Various Services
Care Design NY, Inc.	Care Design NY, Inc.	OPWDD Care Coordination	OPWDD Care Coordination
Tri-County Care, Inc.	Tri-County Care, Inc.	OPWDD Care Coordination	OPWDD Care Coordination