

# Home Based Crisis Intervention (HBCI) Traditional

Round 3

OMH01 #132

# **Request for Proposals**

**Grant Procurements** 

(On-Line Submission Required)

January 2025

# **Table of Contents**

1. Introduction and Background	4
1.1 Purpose of the Request for Proposal	
1.2 Target Population/Eligibility Criteria	5
2. Proposal Submissions	6
2.1 Designated Contact/Issuing Officer	
2.2 Letter of Intent	
2.3 Key Events/Timelines	
2.4 Disposition of Proposals	7
2.5 Eligible Agencies	
2.6 RFP Questions and Clarifications	8
2.7 Addenda to Request for Proposals	
2.8 Disqualification Factors	
2.9 SFS Prequalification Requirement	
2.10 Vendor Registration, Prequalification and Training Resources for Not-for-Profits	9
3. Administrative Information	11
3.1 Reserved Rights	
3.2. Debriefing	
3.3 Protests Related to the Solicitation Process	
3.4 Term of Contracts	
3.5 Minority and Women Owned Business Enterprises	
3.6 Participation Opportunities for New York State Certified Service-Disabled Veteran Owned	
Business	
3.7 Equal Opportunity Employment	
3.9 Bid Response	
3.10 Acceptance of Terms and Conditions	
3.11 Freedom of Information Requirements	
3.12 NYS and OMH Policies	
4. Evaluation Factors and Awards	
4.2 Method for Evaluating Proposals	
4.3 Process for Awarding Contracts	
•	
4.3.1 Initial Awards and Allocations	
4.4 Contract Termination and Reassignment	
4.5 Award Notification	
5. Scope of Work	
5.1 Introduction	
5.2 Objectives and Responsibilities	
5.3 Implementation	20

5.4 Utilization Review, Reporting and Quality Improvement	21
5.5 Operating Funding	
6. Proposal Narrative	21
6.1 Diversity, Equity, Inclusion, Belonging and Recipient Input	
6.2 Agency Organization and Qualifications	24
6.3 Population Experience	24
6.4 Program Development	
6.5 Program Implementation	25
6.6 Utilization Review, Reporting, and Quality Improvement	
6.7 Financial Assessment	27

#### 1. Introduction and Background

# 1.1 Purpose of the Request for Proposal

The New York State Office of Mental Health (OMH or "Office" herein after) announces the availability of funds for the procurement of new Home Based Crisis Intervention (HBCI) teams in New York State counties not that do not currently have HBCI available.

The HBCI team serves children/youth ages 5 to 20 years, 11 months who are at imminent risk of psychiatric hospitalization or admission to a group treatment program, or who are at risk for a rapid readmit to such settings. HBCI teams deliver intensive crisis intervention to children and families to help maintain the child/youth in the home, school, and community. HBCI ensures the child and their identified family have the level of support services and access to clinical professionals they require to sustain any gains made in crisis response or high-end services.

HBCI interventions are focused on enhancing the family's crisis intervention skills and the family and child's problem-solving skills to foster stability for the child/youth. Services are delivered using a family-driven, trauma-informed, youth-guided and developmentally appropriate approach that comprehensively addresses the needs of the child/youth within the family and community.

To address the needs of children and adolescents eligible for this comprehensive service, the HBCI team is comprised of mental health Interventionists and a Clinical Supervisor. Teams may also include a consulting Psychiatric prescriber and/or a program assistant and/or a Peer Advocate. OMH funding is modeled with a core team of Interventionists and Supervisor; the value of other team members is acknowledged, and teams may choose to add these providers using other avenues of funding.

HBCI is expected to promote a myriad of interventions, including: the active participation of the family and other natural supports; the utilization of promising practices and evidence-based treatment interventions focused on family and systems approaches; meaningful connections within the home and community; and preparations for transition to adulthood; all as applicable to the population served.

A reliable, intensive, flexible, responsive treatment structure is required, whereby the type and intensity of services are immediately and seamlessly adjusted to meet the individualized, changing needs of the child and family. HBCI offers support on 24 hours a day, 7 days a week basis.

The State Office of Mental Health has robustly invested in HBCI during the past 2 years, and there is currently HBCI coverage in 54 of the state's 62 counties. The State Office of Mental Health is prioritizing continued expansion of HBCI, with the goal of providing HBCI coverage throughout the state, and, as such, this RFP seeks providers in the remaining 7 counties. The expansion of HBCI represents a commitment by the State Office of Mental Health to increase access to crisis intervention and support services to children and youth in crisis, and their families. HBCI programs serve as a critical component in the children's continuum of care.

Proposals will be ranked, and up to seven (7) awards made to the applicants with the highest score in the targeted OMH counties to assume the operation of a HBCl Team. Awards will be prioritized as follows: priority will be given to those applicants, in rank order, proposing to serve more than one county. Subsequently, OMH will offer, in ranked order, awards to those applicants proposing to serve one county. If applicants are applying for more than one team, applicants must submit a separate proposal for each team for which they are applying.

OMH reserves the right to allocate additional teams to the next highest scoring applicant(s). In the event that all applicants do not meet the minimum score for receiving an award, OMH will offer the awardee in the neighboring catchment area the option to assume operation of an additional HBCI team. "Neighboring" is defined as having a shared border. If that awardee is not able to assume operation of the additional team, OMH will go to the next highest scorer(s) in the neighboring catchment area until awarded. If awards cannot be made, OMH will consider doing another procurement (Request for Proposal) for the unawarded teams.

OMH Region	Eligible Counties
Central New York	Madison, Oswego
Western New York	Erie, Genesee, Niagara, Orleans, Schuyler

# 1.2 Target Population/Eligibility Criteria

HBCI is a family preservation program designed to address the significant needs of children and youth ages 5 to 20 years, 11 months, who are at risk of entering, or rapidly readmitting to, inpatient psychiatric treatment or residential treatment.

Children and youth eligible for HBCI must meet the following admission criteria:

- Child must be at least 5 at the time of enrollment and may be served until 20 years, 11 months of age. See below for additional eligibility criteria for young adults ages 18 20 years, 11 months of age.
- Are in acute crisis at the time of the referral, in the context of at least two of the following criteria:
  - Current, persistent, and severe major symptoms and/or behaviors (e.g., affective, psychotic, suicidal or significant impulse control issues) that are contributing to a current state of crisis for the child.
  - Child and/or family has not adequately engaged or responded to treatment in more traditional settings.
  - Home environment and/or community unable to provide necessary support for

developmentally appropriate growth required to adequately address mental health needs in current crisis.

- High use of acute psychiatric hospitals.
- High use of psychiatric emergency or crisis services.
- Clinically assessed to be at immediate risk of requiring a more restrictive living situation (e.g., community residence, RTF or psychiatric hospital) without intensive community services.

In addition to standard eligibility criteria detailed above, young adults ages 18 – 20 years, 11 months must meet all of the following eligibility criteria:

- Resides full time with at least one caregiver who is either a legal guardian OR who fulfills a primary caretaking role
- Is financially dependent on a caregiver; without the finances of the caregiver the young adult would not be able to provide for their own basic needs
- The caregiver is willing to provide the bulk of emotional support to the young adult during HBCI treatment and immediately after, agrees to participate in HBCI treatment with the youth, and agrees to facilitate attendance in ongoing treatment after discharge
- The young adult is willing to have the caregiver fulfill the duties above and will sign a Release of Information between the caregiver and HBCI.

# 2. Proposal Submissions

**Notice:** Notification of intent to apply should be made to the Local Governmental Unit (county director of community services) for each county to be served under the program application, as defined in Section 41 of the New York State Mental Hygiene Law

#### 2.1 Designated Contact/Issuing Officer

OMH has assigned an Issuing Officer for this project. The Issuing Officer or a designee shall be the sole point of contact regarding the RFP from the date of issuance of the RFP until the issuance of the Notice of Conditional Award. To avoid being deemed non-responsive, an applicant is restricted from contacting any other personnel of OMH regarding the RFP. Certain findings of non-responsibility can result in rejection for a contract award. The Issuing Officer for this RFP is:

Carol Swiderski
Contract Management Specialist 2
New York State Office of Mental Health
Contracts and Claims
44 Holland Avenue, 7th Floor
Albany, NY 12229
omhlocalprocurement@omh.ny.gov

#### 2.2 Letter of Intent

Agencies interested in responding to this Request for Proposal must submit a Letter of Intent to Bid to the OMH Issuing Officer by the date referenced in section 2.3. The Letter of Intent to Bid shall be non-binding.

Please email the letter of intent to the Issuing Officer at:

# OMHLocalProcurement@omh.ny.gov

You must put LOI for "NAME OF RFP" in the Subject line.

# 2.3 Key Events/Timelines

RFP Release Date	1/9/25
Questions Due	1/30/25
Questions and Answers Posted	2/20/25
Letter of Intent to Bid Due	3/6/25
Proposals Due by 2:00 PM EST	3/13/25
Anticipated Award Notification	4/23/25
Anticipated Contract Start Date	1/1/26

<sup>\*</sup>OMH strongly advises that applicants do not wait until the last day/last few hours to complete and submit applications/proposals to Grant RFPs. Exceptions will not be considered or made for an applicant who cannot complete their proposal/application by the due date and time of the RFP. Please note that there are restrictions to the type, size and naming conventions of the files and attachments uploaded in SFS. For more information, please review the SFS Attachment Guide Here. Failure to comply with these guidelines may result in attachments not being viewable to reviewers.

# 2.4 Disposition of Proposals

All proposals submitted by the due date and time become the property of OMH. Any proposals not received by the due date and time do not get reviewed and are excluded from consideration.

# 2.5 Eligible Agencies

Prequalification is required for all not-for-profit organizations seeking grant funding from New York State. Please see Section 2.9 and Section 2.10 for additional Prequalification Information.

Eligible applicants are not-for-profit agencies with 501(c) (3) incorporation that have experience providing mental health services to persons with serious mental illness.

Please be advised that all questions regarding Eligibility will be responded to through the official posting of the Questions and Answers. No questions about Eligibility will be responded to either individually or prior to the posting of the Q&As.

#### 2.6 RFP Questions and Clarifications

All questions or requests for clarification concerning the RFP shall be submitted in writing to the Issuing Officer by e-mail to <a href="mailto:omhlocalprocurement@omh.ny.gov">omhlocalprocurement@omh.ny.gov</a> by 4:00 PM EST on the "Questions Due" date indicated in section 2.3 and will be limited to addressing only those questions submitted by the deadline. No questions can be submitted or will be answered after this date. No questions will be answered by telephone or in person.

Please put "Home Based Crisis Intervention Statewide RFP" in the Subject Line. If you do not submit your question with the aforementioned subject line OMH cannot guarantee it will be answered.

The questions and official answers will be posted on the OMH website by 2/20/25.

# 2.7 Addenda to Request for Proposals

In the event that it becomes necessary to revise any part of the RFP during the application submission period, an addendum will be posted on the OMH website and the NYS Contract Reporter.

It is the applicant's responsibility to periodically review the <u>OMH Procurement website</u> and the <u>NYS Contract Reporter</u> to learn of revisions or addendums to this RFP. No other notification will be given.

#### 2.8 Disqualification Factors

Following the opening of bids, a preliminary review of all proposals will be conducted by the Issuing Officer or a designee to review each proposal's submission for completeness and verify that all eligibility criteria have been met. Additionally, during the proposal evaluation process, evaluators will also be reviewing eligibility criteria and confirming that they have been met. During the course of either of these review processes, proposals that do not meet basic participation standards will be disqualified, specifically:

- Proposals from applicants that do not meet the eligibility criteria as outlined in Section 2.5;
   or
- Proposals that do not comply with bid submission and/or required format instructions as specified in 2.10 or
- Proposals from eligible not-for-profit applicants who have not completed Vendor Prequalification, as described in 2.9, by the proposal due date of 2:00 PM EST on 3/13/25.

# 2.9 SFS Prequalification Requirement

Pursuant to the New York State Division of Budget Bulletin H-1032, dated June 7, 2013, New York State has instituted key reform initiatives to the grant contract process which

require not-for-profits to be Prequalified in order for proposals to be evaluated and any resulting contracts executed.

Proposals received from eligible not-for-profit applicants who have not been Prequalified by the proposal due date noted in section 2.3 Key Events/Timeline will not be able to submit their bid response through SFS.

Please do not delay in beginning and completing the prequalification process. The State reserves five (5) days to review submitted prequalification applications. Prequalification applications submitted to the State for review less than five (5) days prior to the RFP due date and time may not be considered. Applicants should not assume their prequalification information will be reviewed if they do not adhere to this timeframe.

# 2.10 Vendor Registration, Prequalification and Training Resources for Not-for-Profits

NOTE: All applications must be submitted through the Statewide Financial System (SFS). No applications will be accepted electronically, US Postal Service, express mail delivery service or hand delivered.

NOTE: For any application that does not contain all the required documentation and/or "See Attached" responses that were to be uploaded, please be advised that the application will be reviewed and scored as submitted. For any incomplete response or missing and/or inappropriately submitted documentation, points will be deducted. It is the responsibility of the applicant to ensure, prior to submission, that the application is appropriate and complete.

Each proposal submission through SFS is required to contain:

- Operating Budget (Appendix B)
- Budget Narrative Response Box on the Proposal Submission Template

All applicants must be registered with the New York State Statewide Financial System (SFS) and all Not-for-Profit agencies must be prequalified prior to proposal submission.

Not-for-profit organizations must **Register** as a vendor the Statewide Financial System and successfully **Prequalify** to be considered for an award.

This grant opportunity is being conducted as an SFS bid event. Not-for-profit vendors that are not prequalified can initiate and complete bid responses. However, not-for-profit vendors that are not prequalified will NOT be allowed to submit their bid response for consideration.

Information on <u>Registration</u> and <u>Prequalification</u> are available on the Grants Management Website. A high-level synopsis is provided below.

# Registering as an SFS Vendor

To register an organization, send a complete <u>Grants Management Registration Form for Statewide Financial System (SFS) Vendors</u> and accompanying documentation where required by email to grantsreform@its.ny.gov. You will be provided with a Username and Password allowing you to access SFS.

Note: New York State Grants Management reserves 5-10 business days from the receipt of complete materials to process a registration request. Due to the length of time this process could take to complete, it is advised that new registrants send in their registration form as soon as possible. Failure to register early enough may prevent potential applicants from being able to complete a grant application on time.

If you have previously registered and do not know your Username, please contact the SFS Help Desk at (855) 233-8363 or at <a href="Helpdesk@sfs.ny.gov">Helpdesk@sfs.ny.gov</a>. If you do not know your Password, please click the <a href="SFS Vendor Forgot Password">SFS Vendor Forgot Password</a> link from the main log in page and follow the prompts.

# Prequalifying in SFS

- Log into the SFS Vendor Portal.
- Click on the Grants Management tile.
- Click on the Prequalification Application tile. The Prequalification Welcome Page is displayed. Review the instructions and basic information provided onscreen.

Note - If either of the above referenced tiles are not viewable, you may be experiencing a role issue. Contact your organization's Delegated Administrator and request the Prequalification Processor role.

a. Select the Initiate a Prequalification Application radio button and click the Next button to begin the process. Starting with **Organization Information**, move through the steps listed on the left side of the screen to upload **Required Documents**, provide **Contacts** and **Submit** your Prequalification Application.

Note - If the Initiate a Prequalification Application radio button is not available, your organization may have already started a prequalification application and could even be prequalified. Click on the Version History Link to review your organization's prequalification status. If you are not currently prequalified, or your prequalification expires prior to the due date of this RFA, you will need to choose Collaborate on or Update your application.

System generated email notifications will be sent to the contact(s) listed in the
 Contacts section when the prequalification application is Submitted, Approved, or
 returned by the State for more information. If additional information is requested, be
 certain to respond timely and resubmit your application accordingly.

Note: New York State reserves 5-10 business days from the receipt of complete Prequalification applications to conduct its review. If supplementary information or updates are required, review times will be longer. Due to the length of time this process could take to complete, it is advised that nonprofits Prequalify as soon as possible. Failure to successfully complete the Prequalification process early enough may result in a grant application being disqualified.

Specific questions about SFS should be referred to the SFS Help Desk at helpdesk@sfs.ny.gov.

# On Demand Grantee Training Material

A recorded session with information about the transition to SFS is available for Grantees on the Grants Management website - <a href="https://grantsmanagement.ny.gov/">https://grantsmanagement.ny.gov/</a> and in SFS Coach.

The following training material focused on grants management functionality is currently available in SFS Coach:

- An SFS Vendor Portal Reference Guide
   https://upk.sfs.ny.gov/UPK/VEN101/FILES/SFS Vendor Portal Access Reference
   Guide.pdf
   to help Grantees understand which Grants Management roles they need in the SFS Vendor Portal based on the work they are currently involved in.
- A Grantee Handbook <u>Grantee / Vendor User Manual</u>, which provides screenshots and step-by-step guidance on how to complete Grants Management-related tasks in SFS
- On-demand recorded training videos focused on each aspect of the Grants Management business process

Agencies can view vendor training material in SFS Coach by selecting **SFS Training for Vendors** from the Topic drop-down list.

# 3. Administrative Information

# 3.1 Reserved Rights

OMH reserves the right to:

- Reject any or all proposals received in response to the RFP that are deemed nonresponsive or do not meet the minimum requirements or are determined to be otherwise unacceptable, in the agency's sole discretion;
- Withdraw the RFP at any time, at the agency's sole discretion
- Make an award under the RFP in whole or in part;
- Disqualify any applicant whose conduct and/or proposal fails to conform to the requirements of the RFP;
- Seek clarifications and revisions of proposals for the purposes of assuring a full understanding of the responsiveness to this solicitation's requirements;
- Use proposal information obtained through the state's investigation of an applicant's
  qualifications, experience, ability or financial standing, and any material or
  information submitted by the applicant in response to the agency's request for
  clarifying information in the course of evaluation and/or selection under the RFP;
- Prior to the bid opening, direct applicants to submit proposal modifications addressing subsequent RFP amendments;
- Prior to the bid opening, amend the RFP specifications to correct errors or oversight, supply additional information, or extend any of the scheduled dates or requirements and provide notification to potential bidders via the OMH website, SFS and the New York State (NYS) Contract Reporter;

- Eliminate any non-material specifications that cannot be complied with by all of the prospective applicants;
- Waive any requirements that are not material;
- Negotiate any aspect of the proposal with the successful applicant in order to ensure that the final agreement meets OMH objectives and is in the best interests of the State;
- Conduct contract negotiations with the next responsible applicant, should the agency be unsuccessful in negotiating with the selected applicant;
- Require clarification at any time during the procurement process and/or require
  correction of arithmetic or other apparent errors for the purpose of assuring a full
  and complete understanding of an applicant's proposal and/or to determine an
  applicant's compliance with the requirements of the solicitation;
- Cancel or modify contracts due to insufficiency of appropriations, cause, convenience, mutual consent, non-responsibility, or a "force majeure";
- Change any of the scheduled dates stated in the RFP.

# 3.2. Debriefing

OMH will issue award and non-award notifications to all applicants. Non-awarded applicants may request a debriefing in writing requesting feedback on their own proposal, within15 business days of the OMH dated letter. OMH will not offer debriefing to providers who are awarded a team. OMH will not offer ranking, statistical, or cost information of other proposals until after the NYS Office of the State Comptroller has approved all awards under this RFP. Written debriefing requests may be sent to the Designated Contact, as defined in Section 2.1.

#### 3.3 Protests Related to the Solicitation Process

Protests based on errors or omissions in the solicitation process, which are or should have been apparent prior to the deadline for receipt of all written questions for this RFP, must be filed prior to the deadline for questions. In the event an applicant files a timely protest based on error or omission in the solicitation process, the Commissioner of OMH or their designee will review such protest and may, as appropriate, issue a written response or addendum to the RFP to be posted on the OMH website in the RFP section. Protests of an award decision must be filed within fifteen (15) business days after the notice of conditional award or five (5) business days from the date of the debriefing. The Commissioner or their designee will review the matter and issue a written decision within twenty (20) business days of receipt of protest.

All protests must be in writing and must clearly and fully state the legal and factual grounds for the protest and include all relevant documentation. The written documentation should clearly state reference to the RFP title and due date. Such protests must be submitted to:

New York State Office of Mental Health Commissioner Ann Marie T. Sullivan, M.D. 44 Holland Ave Albany, NY 12229

#### 3.4 Term of Contracts

The contracts awarded in response to this RFP will be for a five-year term. Selected applicants awarded a contract under this RFP will be required to adhere to all terms and conditions in OMH's Master Grant Contract.

# 3.5 Minority and Women Owned Business Enterprises

OMH recognizes its obligation to promote opportunities for maximum feasible participation of certified minority and women-owned business enterprises (MWBEs) and the employment of minority group members and women in the performance of OMH contracts. In accordance with New York State Executive Law Article 15-A, OMH hereby establishes a 0% goal for Minority-owned Business Enterprise (MBE) participation, a 0% goal for Women-owned Business Enterprise (WBE) participation, based on the current availability of qualified MWBEs, on any award resulting from this solicitation in excess of \$25,000 for commodities and services or \$100,000 for construction.

With respect to MWBEs, each award recipient must document its good faith efforts to provide meaningful opportunities for participation by MWBEs as subcontractors and suppliers in the performance of the project to be described in each grant disbursement agreement and must agree that OMH may withhold payment pending receipt of the required MWBE documentation. The directory of MWBEs can be viewed at <a href="https://ny.newnycontracts.com">https://ny.newnycontracts.com</a>. For guidance on how OMH will determine a contractor's "good faith efforts", refer to 5 NYCRR §142.8.

In accordance with 5 NYCRR § 142.13, each award recipient acknowledges that if it is found to have willfully and intentionally failed to comply with the MWBE participation goals set forth herein and in its grant disbursement agreements, such finding constitutes a breach of contract and OMH may withhold payment from the award recipient as liquidated damages.

Such liquidated damages shall be calculated as an amount equaling the difference between: (1) all sums identified for payment to MWBEs had the award recipient achieved the contractual MWBE goals; and (2) all sums paid to MWBEs for work performed or material supplied under the grant disbursement agreement.

By applying, an Applicant agrees to demonstrate its good faith efforts to achieve its goals for the utilization of MWBEs by submitting evidence thereof in such form as OMH shall require. Additionally, an Applicant may be required to submit the following documents and information as evidence of compliance with the foregoing:

A. An MWBE Utilization Plan, which shall be submitted in conjunction with the execution of the grant disbursement agreement except as otherwise authorized by OMH. Any modifications or changes to the MWBE Utilization Plan after the execution of the grant disbursement agreement must be reported on a revised MWBE Utilization Plan and submitted to OMH.

B. OMH will review the submitted MWBE Utilization Plan and advise the award recipient of OMH acceptance or issue a notice of deficiency within 30 days of receipt.

C. If a notice of deficiency is issued, the award recipient will be required to respond to the notice of deficiency within seven (7) business days of receipt by submitting to OMH, a written remedy in response to the notice of deficiency. If the written remedy that is submitted is not timely or is

found by OMH to be inadequate, OMH shall notify the award recipient and direct the award recipient to submit within five (5) business days, a request for a partial or total waiver of MWBE participation goals. Failure to file the waiver form in a timely manner may be grounds for disqualification of the bid or proposal.

OMH may refuse to enter into a grant disbursement agreement, or terminate an existing grant disbursement agreement resulting from this solicitation, under the following circumstances:

- a. If an award recipient fails to submit a MWBE Utilization Plan;
- b. If an award recipient fails to submit a written remedy to a notice of deficiency;
- c. If an award recipient fails to submit a request for waiver; or,
- d. If OMH determines that the award recipient has failed to document good faith efforts

The award recipient will be required to attempt to utilize, in good faith, any MBE or WBE identified within its MWBE Utilization Plan, during the performance of the project. Requests for a partial or total waiver of established goal requirements may be made at any time during the term of the project but must be made no later than prior to the submission of a request for final payment under the grant disbursement agreement.

Each award recipient will be required to submit a Quarterly MWBE Contractor Compliance & Payment Report to OMH over the term of the project, in such form and at such time as OMH shall require, documenting the progress made toward achievement of the MWBE goals established for the project.

# 3.6 Participation Opportunities for New York State Certified Service-Disabled Veteran Owned Business

Article 17-B of the New York State Executive Law provides for more meaningful participation in public procurement by certified Service-Disabled Veteran-Owned Business (SDVOB), thereby further integrating such businesses into New York State's economy. OMH recognizes the need to promote the employment of service-disabled veterans and to ensure that certified service-disabled veteran-owned businesses have opportunities for maximum feasible participation in the performance of OMH contracts.

In recognition of the service and sacrifices made by service-disabled veterans and in recognition of their economic activity in doing business in New York State, applicants are expected to consider SDVOBs in the fulfillment of the requirements of the Contract. Such participation may be as subcontractors or suppliers, as proteges, or in other partnering or supporting roles.

OMH hereby establishes an overall goal of 0% for SDVOB participation, based on the current availability of qualified SDVOBs. For purposes of providing meaningful participation by SDVOBs, the Applicant/Contractor would reference the directory of New York State Certified SDVOBs found at <a href="https://ogs.ny.gov/Veterans">https://ogs.ny.gov/Veterans</a>. Additionally, following any resulting Contract execution, Contractor would be encouraged to contact the Office of General Services' Division of Service-Disabled Veterans' Business Development to discuss additional methods of maximizing participation by SDVOBs on the Contract.

It would be required that "good faith efforts" to provide meaningful participation by SDVOBs as

subcontractors or suppliers in the performance of a resulting awarded Contract as documented.

# 3.7 Equal Opportunity Employment

By submission of a bid or proposal in response to this solicitation, the Applicant/Contractor agrees with all terms and conditions of Master Contract for Grants, Section IV(J) – Standard Clauses for All New York State Contracts including Clause 12 – Equal Employment Opportunities for Minorities and Women. The Contractor is required to ensure that it and any subcontractors awarded a subcontract over \$25,000 for the construction, demolition, replacement, major repair, renovation, planning or design of real property and improvements thereon (the "Work"), except where the Work is for the beneficial use of the Contractor, undertake or continue programs to ensure that minority group members and women are afforded equal employment opportunities without discrimination because of race, creed, color, national origin, sex, age, disability or marital status. For these purposes, equal opportunity shall apply in the areas of recruitment, employment, job assignment, promotion, upgrading, demotion, transfer, layoff, termination, and rates of pay or other forms of compensation. This requirement does not apply to (i) work, goods, or services unrelated to the Contract; or (ii) employment outside New York State.

The Applicant will be required to submit a Minority and Women-Owned Business Enterprises and Equal Opportunity Policy Statement, to the State Contracting Agency with their bid or proposal. To ensure compliance with this Section, the Applicant will be required to submit with the bid or proposal an Equal Opportunity Staffing Plan (Form # to be supplied during contracting process) identifying the anticipated work force to be utilized on the Contract. If awarded a Contract, Contractor shall submit a Workforce Utilization Report, in such format as shall be required by the Contracting State Agency on a monthly or quarterly basis during the term of the contract. Further, pursuant to Article 15 of the Executive Law (the "Human Rights Law"), all other State and Federal statutory and constitutional and non-discrimination provisions, the Contractor and sub-contractors will not discriminate against any employee or applicant for employment status because of race, creed (religion), color, sex, national origin, sexual orientation, military status, age, disability, predisposing genetic characteristic, marital status, or domestic violence victim status, and shall also follow the requirements of the Human Rights Law with regard to non-discrimination on the basis of prior criminal conviction and prior arrest. Please Note: Failure to comply with the foregoing requirements may result in a finding of nonresponsiveness, non-responsibility and/or a breach of the Contract, leading to the withholding of funds, suspension or termination of the Contract or such other actions or enforcement proceedings as allowed by the Contract.

#### 3.8 Sexual Harassment Prevention Certification

State Finance Law §139-I requires applicants on state procurements to certify that they have a written policy addressing sexual harassment prevention in the workplace and provide annual sexual harassment training (that meets the Department of Labor's model policy and training standards) to all its employees. Bids that do not contain the certification may not be considered for award; provided however, that if the applicant cannot make the certification, the applicant

may provide a statement with their bid detailing the reasons why the certification cannot be made. A template certification document is being provided as part of this RFP. Applicants must complete and return the certification with their bid or provide a statement detailing why the certification cannot be made.

# 3.9 Bid Response

Neither the State of New York or OMH shall be responsible for the costs or expenses incurred by the applicant in preparation or presentation of the bid proposal.

# 3.10 Acceptance of Terms and Conditions

A bid, in order to be responsive to this solicitation, must satisfy the specifications set forth in this RFP. A detailed description of this format and content requirements is presented in Section 2.10 of this RFP.

# 3.11 Freedom of Information Requirements

All proposals submitted for OMH's consideration will be held in confidence. However, the resulting contract is subject to New York State Freedom of Information Law (FOIL). Therefore, if an applicant believes that any information in its bid constitutes a trade secret or should otherwise be treated as confidential and wishes such information not be disclosed if requested, pursuant to FOIL (Article 6 of Public Officer's Law), the applicant must submit with its bid, a separate letter specifically identifying the page number(s), line(s), or other appropriate designation(s) containing such information explaining in detail why such information is a trade secret and formally requesting that such information be kept confidential. Failure by an applicant to submit such a letter with its bid identifying trade secrets will constitute a waiver by the applicant of any rights it may have under Section 89(5) of the Public Officers Law relating to the protection of trade secrets. The proprietary nature of the information designated confidential by the applicant may be subject to disclosure if ordered by a court of competent jurisdiction. A request that an entire bid be kept confidential is not advisable since a bid cannot reasonably consist of all data subject to a FOIL proprietary status.

#### 3.12 NYS and OMH Policies

The applicant/contractor must agree to comply with all applicable New York State and OMH policies, procedures, regulations, and directives throughout the Term of the contract.

# 4. Evaluation Factors and Awards

#### 4.1 Evaluation Criteria

All proposals will be rated and ranked in order of highest score based on an evaluation of each applicant's written submission. Please note that there are restrictions to the type, size and naming conventions of the files and attachments uploaded in SFS. For more information, please review the SFS Attachment Guide Here. Failure to comply with these guidelines may result in attachments not being viewable to reviewers.

The Evaluation will apply points in the following categories as defined in Section 6:

Technical Evaluation	Points
6.1 Diversity, Equity and Inclusion and Peer Support Language	10
6.2 Agency Organization/ Qualifications	10
6.3 Population Experience	10
6.4 Program Development	10
6.5 Program Implementation	20
6.6 Utilization Review, Reporting and Quality Improvement	20
6.7 Financial Assessment	20
Total Proposal Points	100 Points

For a detailed description of evaluation criteria for the Technical Evaluation and the Financial Assessment components, see Section 6 (Proposal Narrative).

# 4.2 Method for Evaluating Proposals

Designated staff will review each proposal for completeness and verify that all eligibility criteria are met. A complete proposal shall include all required components as described in Section 2.9. If a proposal is not complete or does not meet the basic eligibility and participation standards as outlined in Section 2.5, the proposal will be eliminated from further review. The agency will be notified of the rejection of its proposal within 10 working days of the proposal due date.

Proposals will be conducted in two parts: Technical Evaluation and Financial Assessment. The technical evaluation committee, consisting of at least three evaluators, will review the technical portion of each proposal and compute a technical score. A financial score will be computed separately based on the operating budget and budget narrative submitted.

Evaluators of the Technical Evaluation component may then meet to discuss the basis of those ratings. Following the discussion, evaluators may independently revise their original score in any section. Once completed, final Technical Evaluation scores will then be recalculated, averaged, and applied to the final Financial Assessment score to arrive at final scores.

Any proposal not receiving a minimum average score of 70 will be eliminated from consideration.

In case of a tie in the scoring process for a targeted county, the proposal with the highest score on the Program Implementation (Section 6.5) of the Proposal Narrative will be ranked higher.

# 4.3 Process for Awarding Contracts

#### 4.3.1 Initial Awards and Allocations

Proposals will be ranked, and up to seven (7) awards made to the applicants with the highest score in the targeted OMH regions to assume the operation of a HBCI Team. OMH has the right to allocate additional teams within a region to the next highest scoring applicant(s). In the event that all applicants within a specific region do not meet the minimum score for receiving an award, OMH will offer the awardee in the neighboring catchment area the option to assume operation of an additional HBCI team.

# 4.4 Contract Termination and Reassignment

There are some factors that may result in the contract being reassigned. This includes, but is not limited to, failure to meet start-up milestones, failure to maintain staffing and/or program model, failure to fill slots when referrals are available. A contractor will be provided notification if there is need for reassignment.

To reassign the contract, OMH will go to the next highest ranked proposal for that region.

#### 4.5 Award Notification

At the conclusion of the procurement, notification will be sent to successful and non-successful applicants. All awards are subject to approval by the NYS Attorney General and the Office of the State Comptroller before an operating contract can be finalized.

OMH reserves the right to conduct a readiness review of the selected applicant prior to the execution of the contract. The purpose of this review is to verify that the applicant is able to comply with all participation standards and meets the conditions detailed in its proposal.

# 5. Scope of Work

#### 5.1 Introduction

Seven (7) awards will be made through this RFP. HBCI team start-up will include OMH involvement to provide support around the development of teams. Teams will start based on OMHs determination of readiness. Readiness is determined by the development of the HBCI program's policies and procedures, hiring of staff, connection with Local Government Units and

community resources. Regular calls and/or meetings will be held with the HBCI Team awardees.

The Local Governmental Unit (LGU), Director of Community Service (DCS)/Mental Health Commissioner has a statutory authority and responsibility for oversight and cross-system management of the local mental hygiene system to meet the needs of individuals and families affected by mental illness, substance use disorder and/or intellectual/developmental disability in their communities. LGU collaboration is a vital part of the work of HBCI. Applicants must notify the LGU(s) of their intent to apply.

The selected agencies will establish the Home Based Crisis Intervention (HBCI) team according to the HBCI Program Guidance, which can be found here: <a href="Home Based Crisis Intervention">Home Based Crisis Intervention</a> (HBCI) Program Guidance. Agencies must demonstrate their capacity to provide HBCI services to 4 to 12 children/youth at a time depending on staffing and program model selected) per 6-week length of stay with a team who meets the eligibility criteria outlined above in Section 2.10 and detailed in the HBCI Program Guidelines.

Supervisor	Interventionist	Caseload	Average case duration	Average number served annually by each Interventionist	Average number served annually by HBCI team
.5 FTE	2 FTE	2-3	5 weeks	20	40
1 FTE	4 FTE	2-3	5 weeks	20	80

# 5.2 Objectives and Responsibilities

HBCI Providers will follow the HBCI model, delivering services that comprehensively address the needs of the child/youth within the family, school, medical, behavioral, psychosocial, and community domains. HBCI providers will have the capacity to serve 4 to 12 children and families in each team at a time, depending upon the needs of the area, HBCI team size, and the capacity for maintaining required staffing levels. Applicants must be able to substantiate the capacity of the team by providing historical and/or current data/information on the volume of youth in the region who are likely to meet eligibility criteria. HBCI Providers must adhere to the fidelity of the HBCI model, as outlined in the Program Guidance, including:

- Building a team that provides coordinated services using the HBCl guiding principles with interventionist and a Master's level Licensed Supervisor. HBCl teams may also choose to employ a prescriber and/or a program assistant and/or Peer Support Worker/Peer Advocate (Please see Section 1.1 for information regarding OMH's funding of a core HBCl team.) HBCl Providers will ensure all staff on an HBCl team have experience in providing direct services related to the treatment of families and children with serious emotional disturbance.
- Delivering comprehensive and flexible crisis intervention, treatment, and support to families and children/youth in their natural living settings rather than in hospital or clinic settings. This

means that interventions and skills training will be carried out at the locations where children and their families live, work, and socialize, and where support is needed.

- Providing services to children/youth with behavioral health needs, and their caregivers; particularly those that have had difficulty engaging in more traditional forms of treatment.
   This entails a thorough, trauma-informed assessment of the child/youth and their natural supports.
- Providing services that are tailored to meet the individual's specific needs by implementing
  key components of evidence-based practices for children and families. These may be
  derived from models such as Motivational Interviewing, Family therapy/Family System
  approaches, cognitive and behavioral Interventions, and trauma-informed care, etc.,
  individualized to the child and family's needs.
- Assessing regularly for risk through the consistent use of standardized tools to screen, assess and monitor the level of risk. Severity screening for risk indicators within the child/youth and family should occur throughout the process of service delivery by the HBCI team to determine if/when intervention is needed.
- Maintaining the organizational capacity to ensure small caseloads and continuity of care.
- Providing emergency and crisis intervention services on 24 hours a day, 7 days a week basis, as outlined in the HBCl guidelines.
- Gathering, submitting and reviewing data related to populations served, symptoms of those served, length of stay, and outcome data with the goal of ensuring the program's fidelity to the HBCI model.

# 5.3 Implementation

All agencies will be required to complete a workplan to become an official HBCI Team.

HBCI providers will provide an adequate level of professional staffing to perform the required work. HBCI providers will hire core staff that include Interventionists and a Master's Level Licensed Supervisor as outlined in the HBCI Guidelines. The HBCI Provider will hire all staff that have the appropriate qualifications to meet the needs of the target population and the HBCI model.

Each HBCI team will consist of a Licensed Master's level Supervisor and Interventionists. It is expected that the Interventionists be Master's level and that the staffing ratio will be either a .5 FTE Supervisor to 2.0 FTE Interventionists or 1.0 FTE Supervisor to 4.0 FTE Interventionists.

If an applicant demonstrates barriers to recruiting and hiring Masters' level Interventionists, a staffing plan including Bachelor's level Interventionists will be considered. However, the Supervisor must be a licensed Master's level staff and must closely supervise the Bachelor's level staff.

HBCI Clinical staff should have demonstrated competencies in the HBCI guiding principles, screening and assessment, clinical approaches/treatment (that may include evidence-based

practices), family therapy/family system approaches, and clinical documentation. staff training and supervision:

- All staff will demonstrate skills in the incorporation of components of evidence-based practices, including Motivational Interviewing, Family therapy/Family System approaches, Cognitive and Behavioral Interventions, and Trauma-informed Care.
- All staff will demonstrate skills in crisis response and de-escalation.
- The agency ensures that the HBCI staff receives appropriate and ongoing professional training.
- HBCl providers will maintain a plan for regular supervision of all staff members, including the Supervisor.

# 5.4 Utilization Review, Reporting and Quality Improvement

HBCI Providers will be required to maintain accurate reporting of all admissions, baseline and follow up assessments, and discharges through OMH's Child and Adult Integrated Reporting System (CAIRS) and adhere to any requirements OMH may subsequently develop.

HBCI providers will establish a systemic approach for self-monitoring and ensuring ongoing quality improvement for the HBCI team, including analyzing review findings and recommendations. This information should be used to assess the immediate availability and response to referrals, that services are provided in the client's natural environment, and that services promote safety. This information should also be used to measure recipient achievement of goals (particularly averting hospitalization), length of stays and discharge planning, and will inform the team's overall quality improvement plan.

HBCI teams will comply with the provisions governing the reporting of suspected child abuse or maltreatment, as set forth in sections 413-416 and 418 of the Social Services Law.

HBCI teams must adhere to the criminal background check requirements under the Justice Center.

# 5.5 Operating Funding

HBCI Teams will be funded via state aid contracts. Available annual funding per team is as follows:

1 FTE Supervisor and 4 FTE Interventionists Upstate Team: \$570,245

.5 FTE Supervisor and 2 FTE Interventionists Team: \$328,351

# 6. Proposal Narrative

When submitting proposals for funding under this RFP, the narrative must address all components listed below, in the following order:

Please note that there are restrictions to the type, size and naming conventions of the files and attachments uploaded in SFS. For more information, please review the SFS Attachment Guide <u>Here</u>. Failure to comply with these guidelines may result in attachments not being viewable to reviewers.

Any supporting attachments MUST be labeled specific to the question it is associated with. Attachments that are not labeled may result in either a 0 for the question or disqualification of the application.

# 6.1 Diversity, Equity, Inclusion, Belonging and Recipient Input

This section describes the commitment of the entity to advancing equity. OMH is committed to the reduction of disparities in access, quality, and treatment outcomes for historically marginalized populations as well as centering and elevating the voice of individuals with lived experience throughout the system.

# Commitment to Equity and the Reduction of Disparities in Access, Quality and Treatment Outcomes for Marginalized Populations

- a) Provide a mission statement for this project that includes information about the intent to serve individuals from marginalized/underserved populations in a culturally responsive trauma- informed way.
- Identify the management-level person responsible for coordinating/leading efforts to reduce disparities in access, quality, and treatment outcomes for marginalized populations.
- c) Identify the management-level person responsible for coordinating/leading efforts to ensure incorporation of feedback from participants in services in continuous agency improvement. Information provided should include the individual's title, organizational positioning and their planned activities for coordinating these efforts).
- d) Provide the diversity, inclusion, equity, belonging cultural and linguistic competence plan for this program (as outlined in the <u>National CLAS Standards</u>). Plan should include information in the following domains:
- workforce diversity (data-informed recruitment);
- workforce inclusion;
- reducing disparities in access quality, and treatment outcomes in the patient population;
- soliciting input from diverse community stakeholders, organizations and persons with lived experience.
- efforts to adequately engage underserved foreign-born individuals and families in the project's catchment area as identified in (6.2b.).
- how stakeholder input from service users and individuals from marginalized/underserved populations was used when creating the diversity, inclusion, equity, cultural and linguistic competence plan.
- Discuss how the plan will be regularly reviewed and updated.

# **Equity Structure**

- e) Describe the organization's committees/workgroups that focus on reducing disparities in access, quality, and treatment outcomes for marginalized populations (diversity, inclusion, equity, cultural/linguistic competence).
- f) Describe the organization's committees/workgroups that focus on incorporating participants of services into the agency's governance. Note - it is important to describe how membership of any such committee/workgroup includes people with lived experience and representatives from the most prevalent cultural groups to be served in this project.

# **Workforce Diversity and Inclusion**

g) Describe program efforts to recruit, hire and retain a) staff from the most prevalent cultural group of service users and b) staff with lived experience with mental health and receiving mental health services.

# **Language Access**

h) Describe efforts to meet the language access needs of the clients served by this project (limited English proficient, Deaf/ASL). This information should include the use of data to identify the most prevalent language access needs, availability of direct care staff who speak the most prevalent languages, the provision of best practice approaches to provide language access services (i.e., phone, video interpretation). Also, include information about efforts to ensure all staff with direct contact with clients are knowledgeable about using these resources. Additionally, provide information about the plan to provide documents and forms in the languages of the most prevalent cultural groups of its service users (consent forms, releases of information, medication information, rights, and grievances procedures). This section should also include information related to: addressing other language accessibility needs (Braille, limited reading skills); service descriptions and promotional material.

# **Recovery Values**

i) Describe the agency or program's plan to espouse recovery and resilience-oriented values into practice.

# **Collaboration with Diverse Community-Based Stakeholders/Organizations**

j) For this project, describe proposed efforts to partner, collaborate with and include diverse, culturally relevant community partners in service provision and in the gathering of stakeholder input. This includes information about subcontracting entities (if applicable) and other efforts to ensure government resources reach organizations and populations that are historically economically marginalized, including those that are peer run.

# 6.2 Agency Organization and Qualifications

- a. Provide a brief summary of your agency, the services for which you are licensed and provide, and the population(s) you serve, including the demographic makeup of the population using available data (race, ethnicity, gender, sexual orientation, language, etc.) and how this data informs policies, service provision and staff recruitment. Outline how these services demonstrate your experience and qualifications for operating a HBCI program.
- b. Specify the county or counties that the proposed HBCI program will serve.
- c. Provide your agency mission statement. Include a mission for this specific project which includes information about the intent to serve individuals from marginalized/underserved populations.
- d. Describe your organizational structure and administrative and supervisory support for clinical mental health and/or children's services. Include your governing body, and any advisory body, structure that supports your organization and effective service provision.
- e. If your agency provides crisis services, please provide information specific to each crisis service, including population served, clinical approaches and outcomes. Describe how you would plan to work collaboratively with HBCI teams to ensure the effective transition for children and their families to this community-based service. If your agency does not provide any crisis services, please provide information about how your program would coordinate with community providers of mental health crisis services.

# 6.3 Population Experience

- a. Describe your understanding of the service needs of children/youth who are experiencing behavioral health crises in a family and community setting, including but not limited to: crisis intervention and your ability to coordinate services with both internal and external providers and community resources. Include clinical approaches and/or best practice in treatment and care children/youth with behavioral health challenges, and their families, who require intensive intervention in order to avoid hospitalization. Include clinical approaches for youth with co- occurring substance use disorders and co-occurring intellectual and/or developmental disabilities.
- b. Describe your experiences in delivering services that are trauma-informed, family-driven, youth guided, strength based and developmentally appropriate. Outline how you operationally integrate these principles into practice when you provide services to children and their families. Include your experience in engaging children/youth and their families that have not adequately engaged or responded to treatment in more traditional settings.

# **6.4 Program Development**

a. Describe how you will deliver the HBCI services that comprehensively address the needs of the child/youth, and his/her family both through direct service and through referrals. Specify

your delivery of crisis intervention services face to face in the community; in recipients' homes, schools, and any other relevant community spaces. Describe the plan for the HBCI team's response to referrals; it is expected that HBCI staff will have in-home contact with families within 48 hours of the receipt of the referral.

- b. Describe your network, internally and externally, of behavioral health and other providers, and how you plan to utilize those networks to facilitate rapid access to care. In your response, describe how you plan to ensure close collaboration with the Local Government Unit (LGU) to facilitate care for individuals served by the BHCI in all applicable counties.
- c. Describe the HBCI team's approaches that will be used to conduct individual and family assessments and the development of a person- and family-centered plan of care. Include the process of identifying an individual's and family's behavioral strengths, barriers to achieving goals, service needs, and how identified interventions are directly tied to needs. Describe the program's plan to respond to referrals within 24 hours of receipt of the referral.
- d. Describe your experience and ability to provide integrated, team-oriented, family-based approaches to treatment, to the age range of the youth identified. Include your capacity to align and coordinate multiple treatment/service interventions and service providers to the goals outlined in a treatment plan.
- e. Describe the intent to serve on average 40 to 80 youth annually in the team, depending on team size. A team with 2 Interventionists is expected to serve an average of 40 youth a year; a team with 4 Interventionists is expected to serve an average of 80 youth a year. Provide historical and/or current data/information on the volume of youth in the county/counties who are likely to meet eligibility criteria to substantiate the team capacity. Include your plans for how you will ensure workforce capacity to support full staffing of your team in accordance with the model and 24/7 access to required emergency/crisis services. Describe in detail how 24/7 access to the HBCI team will be provided.
- f. Describe the approach that will be used to ensure the successful transition of children/youth off the HBCI team to other community-based services. Describe discharge criteria, policies, and procedures to ensure collaboration with community-based providers and processes for maintaining continuity of care. Describe how the HBCI team will respond to crises and describe the plan for 24/7 support and crisis response. Clarify what hours and circumstances the HBCI team could respond to crises in person, and hours and circumstances the HBCI team could respond to crises via phone. Specify if the program's on call system will be a rotating model or if Interventionists will provide 24/7 support for their own caseloads.

# 6.5 Program Implementation

- a. Describe how the agency will create a physical space that supports the HBCl team(s) and its work and information about other supports the agency will provide for the HBCl team relative to equipment and administrative oversight.
- b. Describe the physical space available for the HBCI program. If applicant is proposing providing HBCI in a catchment area that is rurally designated by the US Census Bureau, the applicant may outline a plan for fully remote work for staff in lieu of providing physical space available for the HBCI program. If fully remote work is chosen, please outline a plan

- for staff making needed paper copies of documents such as forms and/or therapeutic tools, a plan for Information Technology support for HBCI staff, and a plan to provide the needed technology equipment to support staff.
- c. Provide HBCI staffing plan. Include a description of the roles and responsibilities of each staff member. Indicate the specific skills and level of experience expected of each staff member. Detail how you will meet the staffing requirements according to the HBCI Program Guidelines. The response must include the FTE of supervisors and the FTE of interventionists, and the ratio must comply with guidelines.
- d. Describe your marketing approach and demonstrate how your organizational capacity to recruit, retain, train, and support an adequate level of professional and appropriately qualified staff to carry out programmatic duties.
- e. Demonstrate how you will ensure that staff gain competencies in screening and assessment, System of Care, multi-system and interdisciplinary coordination of care for the child and family, family therapy/family systems approaches consistent with the range of developmental stages of the children/youth to be served, and family psychoeducation and treatment of trauma. Include how you will ensure training on topics related to diversity, inclusion, cultural competence and serving marginalized/underserved populations.

# 6.6 Utilization Review, Reporting, and Quality Improvement

- a. Describe your agency's experience and approach to data collection and monitoring to inform service provision, including determining if children and families are receiving adequate services to meet their needs. Outline how this information is used to inform scope, frequency, duration of interventions in your services and programs. Outline your agency's standard quality assurance activities to demonstrate how you monitor the effectiveness of your services and programs.
- b. Describe how your procedures are used to ensure ongoing quality improvement.
- c. Outline your agency's standard quality assurance activities to demonstrate how you monitor the effectiveness of your services and programs. Describe how your procedures are used to ensure ongoing quality improvement. Describe how you incorporate key community entities, consumers, and their families in evaluating your approaches to ensure they reflect considerations for cultural competence and language access. Include how this informs your diversity, equity inclusion and belonging plan.
- d. Describe your proposed approach to self-monitor this program in order to ensure ongoing quality improvement for the HBCI team. Include how you plan to implement utilization review including at what frequency, how you plan to analyze utilization review findings, how you plan to implement recommendations and measure changes. Teams are required to implement OMH- provided resources such as fidelity tools and monitoring dashboards as they are developed.

# **6.7 Financial Assessment**

- a. The proposal must include a 5-year Budget (Appendix B). Refer to Section 5.5 for Net Deficit funding that is available annually. Note that administrative costs cannot be more than 15 %. Any travel costs included in the Budget must conform to New York State rates for travel reimbursement. Applicants should list staff by position, full-time equivalent (FTE), and salary.
- b. Using the Budget Narrative section of the Proposal Submission Template, describe how your agency manages its operating budget. Also, applicants must include the following:
  - i. detailed expense components that make up the total operating expenses;
  - ii. the calculation or logic that supports the budgeted value of each category; and,
  - iii. description of how salaries are adequate to attract and retain qualified employees.