July 2014 Monthly Report:

OMH facility performance metrics and community service investments

Report Overview:

This report is issued pursuant to the State Fiscal Year 2014-15 Budget agreement which requires that "The commissioner of mental health shall provide monthly status reports of the 2014-15 community investments and the impact on inpatient census to Chairs of the Senate and Assembly fiscal committees. Such report shall include state operated psychiatric facility census, admissions and discharges; rate of Medicaid psychiatric inpatient readmissions to any hospital within thirty days of discharge; Medicaid emergency room psychiatric visits; and descriptions of 2014-15 new community service investments. Such report shall include an explanation of any material census reductions, when known to the facility."

This report is comprised of several components:

- 1. State Psychiatric Center (PC) descriptive metrics;
- 2. Description and status of community service investments;
- 3. Psychiatric readmissions to hospitals and emergency rooms for State PC discharges;
- 4. Psychiatric readmissions to hospitals and emergency rooms for Article 28 and Article 31 hospital psychiatric unit discharges.

Statewide Overview of Service Expansion:

Supported Housing capacity expansion issued through State Aid Letters in April began serving individuals in July, and the full capacity expansion of 628 beds will continue to develop through Summer 2014. For New York City and Long Island, housing providers submitted final RFP responses; OMH will issue award letters to selected providers after the review process.

The OMH Children's Division has continued its regional work with Home and Community Based Services (HCBS) waiver providers and LGUs to get a complete picture of their existing system of care for children, to develop strategies to improve access to waiver services, and to connect the youth at highest risk of hospitalization earlier to county single point of access (SPOA), HCBS waiver slots, and other appropriate services. The second round of HCBS expansion slots have opened, allowing for the full expansion of 168 waiver slots through Summer 2014.

State-operated mobile services are operating in three regions of the State, as outlined in the accompanying tables. OMH continues the preparation of space for campus-based crisis/respite beds, and capacity is expected to become operational in the coming months pursuant to the terms of the 2014-15 State Budget agreement.

Four Aid to Localities reinvestment plans have been submitted to OMH for review: Western New York, Rochester area, Hudson River, and Long Island. State Aid Letters have been amended to support approved Aid to Localities plans beginning July 1, 2014. Local governmental units in remaining areas of the State continue working to complete Aid to Localities plans in consultation with OMH field offices and facilities.

Table 1: NYS OMH State Psychiatric Center Inpatient Descriptive Metrics for July, 2014

	Capital Beds	Budgeted Capacity	Admission	Discharge ²	Mo	Monthly Average Daily Census ³			
State Inpatient	N	N	N	N	N	N	N	N	
Facilities ¹	Capital Beds as of end of SFY 2013- 2014	July, 2014 Budgeted Capacity	# of Admissions during July 2014	# of Discharges during July 2014	Avg. daily census 4/1/14- 4/30/2014	Avg. daily census 5/1/14- 05/31/2014	Avg. daily census 6/1/14- 06/30/2014	Avg. daily census 7/1/14- 07/31/2014	
Adult							1.50	1.51	
Bronx	348	181	24	21	159	154	156	151	
Buffalo	221	183	15	16	183	180	173	174	
Capital District	158	136	53	51	126	122	125	127	
Creedmoor	480	344	37	30	307	311	307	309	
Elmira	104	72	11	16	72	71	69	67	
Greater Binghamton	178	90	19	14	89	85	90	91	
Hutchings	132	119	23	22	115	111	113	117	
Kingsboro	254	165	11	12	169	164	160	161	
Manhattan	476	230	19	30	222	218	215	213	
Pilgrim ⁴	771	360	17	21	327	319	317	314	
Rochester	222	145	5	9	114	115	114	115	
Rockland ⁴	436	405	23	22	379	376	376	374	
South Beach	362	300	31	31	295	289	296	298	
St. Lawrence	84	65	17	13	61	58	56	56	
Washington Heights	21	21	17	15	20	19	19	20	
Total	4,247	2,816	322	323	2,636	2,592	2,588	2,587	
Children & Youth	10	10			10	4-	1.6		
Elmira	48	18	8	11	19	17	16	14	
Greater Binghamton	16	16	17	16	16	17	15	11	
Hutchings	30	30	25	23	25	25	20	17	
Mohawk Valley	30	30	23	30	26	29	24	14	
NYC Children's Center	184	172	18	24	141	141	132	126	
Rockland CPC	56	54	6	15	44	47	44	30	
Sagamore CPC South Beach	77 12	54 12	18 2	<u>21</u> 5	42	41 12	42 12	40 12	
St. Lawrence	29	28	33	37	12 26	27	27	26	
	46								
Western NY CPC Total	528	46 460	18 168	13 195	42 394	42 396	38 370	37 326	
Forensic	328	400	108	132	394	330	370	320	
Central New York	569	208	32	42	167	179	184	179	
Kirby	476	193	24	24	206	216	188	186	
Mid-Hudson	340	264	24	29	206	274	271	271	
Rochester	56	55	4	3	54	54	55	55	
Total	1,441	720	84	98	705	724	698	691	

Updated as of Aug 6, 2014

Notes:

- 1. Research units and Sexual Offender Treatment Programs (SOTP) were excluded.
- 2. Discharge includes discharges to the community and transfers to another State IP facility.
- 3. Monthly Avg Daily Census defined as: Total number of inpatient service days for a month divided by the total number of days in the month.
- 4. Pilgrim and Rockland Adult PCs reduced budgeted capacity by one ward (25 beds) each in July. Capacity reductions comply with requirement that there be a consistent ninety day period of time that the beds remain vacant, as demonstrated by May-July census data.

Table 2: Regional Planning and Service Development

Pagion/Samina		6	uene v 2	Total Funding Available (in 000s)	
Region/Service Area ¹	Facilities	Supported Housing ² Units Funds	HCBS Waiver ² Units Funds	State and Voluntary Community Services ³	Full Annual Reinvestment
		that will be provided acros	ne Mobile Integration Tean ss the region. They will be f	n (MIT) Advisory Committee members refined occusing on supporting the transition from input	atient to community living, geriatric services
Southern Tier	Binghamton	with outpatient services, of community. Staff continue integration and wellness g Southern Tier community	lon't qualify for Health Hor to work as bridgers, assist roups. investment discussions are	in development for the MIT to work with cons me care management, or who need additional ing with housing appeals, supporting participal beling coordinated by the Western and Centra nmunity investment plan will utilize survey res	support in order to remain in the ints through the legal system, and facilitatin all NY Field Offices including EPC/GBHC
Conthan Tin	Chaire	that will be provided acros relapse prevention and cri with outpatient services, d	ss the region. They will be f sis management. A plan is lon't qualify for Health Hor e to work as bridgers, assist	\$3,030 (MIT) Advisory Committee members refined a focusing on supporting the transition from inpit in development for the MIT to work with consider care management, or who need additional ting with housing appeals, supporting participating with housing appeals.	orotocols and identified additional services atient to community living, geriatric services umers coming out of jail who are not linked support in order to remain in the
Southern Tier	Elmira	Southern Tier community	investment discussions are	te beds on the Elmira campus. being coordinated by the Western and Centra nmunity investment plan will utilize survey res	
		were mainly in the areas o partnerships with Claxton group on the mental healt	f therapeutic support, skill Hepburn Medical Center (0 h unit to provide education	\$3,151 In worked with 78 individuals and provided 526 building, outreach and engagement, and com CHMC) and the Step by Step peer advocates. To n on the services of the MIT and other availabl ation Team became fully staffed.	5 interventions during July. The intervention munity linkage. The team has established he peer specialists are offering a bi-weekly
North Country	St. Lawrence	Central NY Field Office star	ff and St.Lawrence PC facili	npleted in the space that will be the location f ty leadership continued working with local go y that could be supported through State resou	vernmental units and other stakeholders to
		and providers regarding th This has involved bi-month County System of Care Me The Adult/Children's Crisis	ne OMH Long Island Field C ne expansion of children's c nly meetings with the local eeting and Nassau County I Team for Suffolk County s	Office and Sagamore leadership continued to original of the crisis services, the development of a Mobile Integovernmental units in both Suffolk and Nassanteragency Meeting. tarted working with children and their families	communicate with local governmental units tegration Team and expanded clinic service u counties and attendance at the Suffolk
Long Island	Sagamore	Proposals for community i to OMH in late June. OMH	nvestments developed in c issued State Aid allocation	veryday from 8:00 am to 10:00 pm. coordination with the Nassau and Suffolk Cour is for the counties to expand community servi ie Aid Letters to allow counties enter into cont	ces. OMH is in the final stages of approving

Table 2: Regional Planning and Service Development

Region/Service						Total Funding Available (in 000s)	
Area ¹	Facilities	Supported Units	•	HCBS \ Units	Naiver ² Funds	State and Voluntary Community Services ³	Full Annual Reinvestment
Long Island	Pilgrim	community in late June. OM	ivestments d 1H issued Sta	eveloped in c te Aid allocati	oordination vions for the co	the adult Supported Housing RFP by July 15 vith the Nassau and Suffolk County local gove	h and is reviewing submissions. Proposals for rnmental units were submitted to OMH in is in the final stages of approving the regional
Western NY	Buffalo, Western NY	other regiona development Proposals for submitted to	of a Mobile community i	r groups to as Integration Te Investments of issued State A	illdren's and E sess commun eam. developed in c Aid allocations	. 7-	he Field Office, local governmental units, and including expansion of clinic and including expansion of clinic and including expansion of clinic and is in the Buffalo/WNYCPC service area were ces. OMH is reviewing the regional plan and
Rochester Area	Rochester	governmenta The Western the Rochester	I units and or NY Field Offi r PC service a	ther stakehold ce submitted irea. OMH issi	der to identify proposals for ued State Aid	nning has continued. Rochester PC leadershi which services from the comprehensive me community investments developed in coord	p will continue to work with the local nu are most needed in their communities. nation with the local governmental units in unity services. OMH is reviewing the regional
New York City	Manhattan, Bronx	_	ontinued to v	vork with the	responses for local governr	\$4,32: the adult Supported Housing RFP by July 15: mental unit in developing proposals for service	h and is reviewing submissions. The NYC
New York City Hudson Valley	Manhattan, Bronx Rockland	Progress as o Field Office co priorities; dra 50 Progress as o lower seven H	f 7/31/14: Opntinued to work ft recommer \$622 f 7/31/14: Till Hudson River roving the re	MH received vork with the idations are u 12 he Hudson Riv region LGUs. vised regiona	responses for local governr inder review. \$323 ver Field Offic OMH issued	the adult Supported Housing RFP by July 15: nental unit in developing proposals for service \$2,25: e refined its proposals for community invests State Aid allocations for the counties to expa	h and is reviewing submissions. The NYC e expansions consistent with local and State \$3,200 ments developed in coordination with the
		Progress as o Field Office co priorities; dra 50 Progress as o lower seven I stages of app develop the n Progress as o Hutchings PC governmenta	f7/31/14: Opntinued to with the commer \$622 f7/31/14: The dudson River roving the reason continued to with the continued to with the continued to the continued	MH received work with the idations are u 12 he Hudson Riv region LGUs. vised regiona 18 reparation of ed its commun Hutchings se	responses for local governrinder review. \$323 ver Field Offic OMH issued I plan and fur \$473 the space for nication with rvice area have	the adult Supported Housing RFP by July 15: mental unit in developing proposals for servic \$2,25: e refined its proposals for community invests State Aid allocations for the counties to expa ids have been issued on the County State Aid	h and is reviewing submissions. The NYC e expansions consistent with local and State \$3,200 ments developed in coordination with the nd community services. OMH is in the final Letters for counties to enter into contracts to \$1,700. Job descriptions have been posted. t of crisis/respite beds. The local prough the licensing application.
Hudson Valley	Rockland	Progress as o Field Office co priorities; dra 50 Progress as o lower seven I stages of app develop the n Progress as o Hutchings PC governmenta Central NY Fie	f7/31/14: Opntinued to with the commer \$622 f7/31/14: The dudson River roving the reason continued to with the continued to with the continued to the continued	MH received work with the idations are u 12 he Hudson Riv region LGUs. vised regiona 18 reparation of ed its commun Hutchings se	responses for local governrinder review. \$323 ver Field Offic OMH issued I plan and fur \$473 the space for nication with rvice area have	the adult Supported Housing RFP by July 15: mental unit in developing proposals for service \$2,25! e refined its proposals for community investices to expands have been issued on the County State Aid allocations for the counties to expands have been issued on the County State Aid the crisis/respite beds is nearing completion local stakeholders regarding the development of formally supported the crisis/respite unit to	h and is reviewing submissions. The NYC e expansions consistent with local and State \$3,200 ments developed in coordination with the nd community services. OMH is in the final Letters for counties to enter into contracts to \$1,700 \$1,700 Job descriptions have been posted. to f crisis/respite beds. The local hrough the licensing application. ental units in the region regarding

- 1. Regions were categorized to match areas described in information sheets provided to the Legislature on April 8, 2014 and posted on OMH website.

 2. Supported housing and waiver allocations were determined in consultation with, and distributed to counties in April. County allocations of these resources, are outlined in the accompanying tables.
- 3. Services to be developed in consultation with local stakeholders and based on regional advisory committee recommendations.

Table 3: Reinvestment Summary - By State Facility

OMH Health Center	Target Population	Current Capacity ¹	Reinvestment Expansion (units) ²	Annualized Reinvestment Amount (\$)		Target Population	Current Capacity ³	Reinvestment Expansion (units)	Annualized Reinvestment Amount (\$)
		HCBS	Waiver Slots			Supported Housing Beds			
Greater Binghamton	Children	60	12	\$315,516] [Adults	289	60	\$470,263
Elmira	Children	90	12	\$315,516	1 1	Adults	517	48	\$404,448
St. Lawrence	Children	78	12	\$315,516	1 1	Adults	306	50	\$383,750
Sagamore	Children	192	54	\$1,488,240		Adults	-	-	-
Pilgrim	Children	-	-	-		Adults	2,245	100	\$1,504,300
Western NY	Children	110	24	\$631,032		Adults	-	-	-
Buffalo	Children	-	-	-		Adults	1,196	50	\$421,300
Rochester	Children	100	-	-		Adults	555	116	\$977,416
New York City	Children	600	24	\$661,440		Adults	8,776	154	\$2,316,622
Rockland	Children	177	12	\$323,118		Adults	1,841	50	\$622,276
Hutchings	Children	72	18	\$473,274		Adults	504	0	\$0
Subtotal	-	1,479	168	\$4,523,652	. L		16,229	628	\$7,100,375

- 1. With the additional HCBS waiver capacity of 150 slots in all other service areas, total pre-expansion capacity is 1,629 slots statewide.
- 2. The reinvestment expansion of HCBS Waiver Slots were initiated in two rounds, the first starting October 1, 2013 and the second starting April 1, 2014.
- 3. With the additional Supported Housing capacity of 1,065 units in all other service areas, total pre-expansion capacity is 17,294 units statewide.

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			Tab	le 3a: Greate	r Binghamton Health Center			
					Investment F	Plan Progress		
Ounder	Target	O constant	Current	Reinvestment Expansion		Ctart III Data	New Individuals	Annualized Reinvestment
Service	Population	County	Capacity	(units)	Status Update	Start Up Date	Served	Amount (\$)
HCBS Waiver	Children	Broome	24	6	All counties completed the provider selection	4/1/14	2	\$157,758
HCBS Waiver	Children	Chenango	6		process for the second round of expanded			-
HCBS Waiver	Children	Delaware	12		HCBS waiver capacity. OMH issued amended			-
HCBS Waiver	Children	Otsego	12	_	contracts with providers to develop new waiver			-
HCBS Waiver	Children	Tioga	6	6	slots.			\$157,758
HCBS Waiver	Children	Tompkins	0					-
SUBTOTAL:			60	12				\$315,516
Supported Housing	Adult	Broome	161	35	OMH issued State Aid Letter authority and			\$268,625
Supported Housing	Adult	Chenango	46	5	advanced funds for counties to expand			\$38,375
Supported Housing	Adult	Delaware	27	3	Supported Housing capacity. Counties have			\$23,025
Supported Housing	Adult	Otsego	30	4	approved provider contracts to develop the new			\$30,700
Supported Housing	Adult	Tioga	25	3	units.			\$25,278
Supported Housing	Adult	Tompkins	0	10				\$84,260
SUBTOTAL:			289	60		 		\$470,263
State Resources: Mobile Integration Team ¹	Adults & Children	Southern Tier Service Area	N/A	7 FTEs	Mobile Integration Team (Phase I) continued providing services. Individuals were served in Seneca, Chemung, and Tompkins counties.			
						6/1/2014	254	\$490,000
SUBTOTAL:								\$490,000
Aid to Localities: To be determined	TBD	Southern Tier Service Area	N/A	N/A	OMH issued State Aid allocations for the counties to expand community services. County planning continued for regional plans due July 1st.			
SUBTOTAL:								

State Resources - In D	State Resources - In Development:						
Aid to Localities ¹ - In D	Development:	Г	\$805,000				
	TOTAL:I		\$4.300.000				

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^{1.} Mobile Integration Team and Aid to Localities program funding full Southern Tier distribution, shared with Elmira PC service area. Total line does not duplicate shared regional funding.

•			T:	abie 3b: Elm	ira Psychiatric Center			
					Investme	nt Plan Progres	S	
				Reinvestment				Annualized
	Target		Current	Expansion			New Individuals	Reinvestmen
Service	Population	County	Capacity	(units)	Status Update	Start Up Date	Served	Amount (\$)
HCBS Waiver	Children	Allegany	6		All counties completed the provider			
HCBS Waiver	Children	Cattaraugus	0		selection process for the second round of			
HCBS Waiver	Children	Chemung	12		expanded HCBS waiver capacity. OMH			
HCBS Waiver	Children	Ontario	18		issued amended contracts with providers			
HCBS Waiver	Children	Schuyler	6		to develop new waiver slots.			
HCBS Waiver	Children	Seneca	6	3				\$78,879
HCBS Waiver	Children	Steuben	12	3				\$78,879
HCBS Waiver	Children	Tompkins	12					
HCBS Waiver	Children	Wayne	12	6				\$157,758
SUBTOTAL:			90	12				\$315,516
Supported Housing	Adult	Allegany	35	4	OMH issued State Aid Letter authority and			\$33,704
Supported Housing	Adult	Cattaraugus	0	1	advanced funds for counties to expand			\$8,426
Supported Housing	Adult	Chemung	121	14	Supported Housing capacity. Counties			\$117,964
Supported Housing	Adult	Ontario	64	7	have approved provider contracts to			\$58.982
Supported Housing	Adult	Schuyler	6	1	develop the new units.			\$8,426
Supported Housing	Adult	Seneca	28	4	develop the new units.			\$33.704
Supported Housing	Adult	Steuben	119	8	1			\$67,408
Supported Housing	Adult	Tompkins	64	4				\$33,704
Supported Housing	Adult	Wayne	70	4				\$33,704
Supported Housing	Adult	Yates	10	1	1			\$8,426
SUBTOTAL:	Addit	Tales	517	48				\$404,448
State Resources:	Adults &	Southern Tier	N/A	7 FTEs	Mobile Integration Team (Phase I)			
Mobile Integration Team ¹	Children	Service Area			continued providing services. Individuals			
S					were served in Seneca, Chemung, and			
					Tompkins counties.	6/1/2014	254	\$490,000
SUBTOTAL:								\$490,000
Aid to Localities: To be	TBD	Southern Tier	N/A	N/A	OMH issued State Aid allocations for the			
determined	100	Service Area	14//	13//1	counties to expand community services.			
uotominiou		Colvide Aled			County planning continued for regional			
					plans due July 1st.			
SUBTOTAL:					plane ado daly rot.			

State Resources - In Development:	\$2,625,000
Aid to Localities ¹ - In Development:	\$805,000
TOTAL:	\$3,750,000

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^{1.} Mobile Integration Team and Aid to Localities program funding full Southern Tier distribution, shared with Elmira PC service area. Total line does not duplicate shared regional funding.

Service I HCBS Waiver HCBS Waiver HCBS Waiver HCBS Waiver	Target Population Children Children Children	County Clinton	Current Capacity	Reinvestment Expansion	ce Psychiatric Center Inves	tment Plan Prog	gress	
HCBS Waiver HCBS Waiver HCBS Waiver	Population Children Children	Clinton						
HCBS Waiver HCBS Waiver HCBS Waiver	Population Children Children	Clinton		Expansion				Annualized
HCBS Waiver HCBS Waiver HCBS Waiver	Children Children	Clinton	Capacity	LAPAHOIOH			New Individuals	Reinvestment
HCBS Waiver HCBS Waiver	Children			(units)	Status Update	Start Up Date	Served	Amount (\$)
HCBS Waiver			12		All counties completed the			•
	Children	Essex	12	6	provider selection process for the			\$157,758
HCBS Waiver		Franklin	12		second round of expanded HCBS			
	Children	Jefferson	18		waiver capacity. OMH issued			
HCBS Waiver	Children	Lewis	6		amended contracts with providers			
					to develop new waiver slots.			
HCBS Waiver	Children	St. Lawrence	18	6				\$157,758
SUBTOTAL:			78	12				\$315,516
Supported Housing	Adult	Clinton	54	6	OMH issued State Aid Letter			\$46,050
Supported Housing	Adult	Essex	29	3	authority and advanced funds for			\$23,025
Supported Housing	Adult	Franklin	42	5	counties to expand Supported			\$38,375
Supported Housing	Adult	Jefferson	57	9	Housing capacity. Counties have			\$69,075
Supported Housing	Adult	Lewis	51	2	approved provider contracts to			\$15,350
Supported Housing	Adult	St. Lawrence	73	25	develop the new units.			\$191,875
SUBTOTAL:	Addit	St. Lawrence	306	50	develop and new dime.			\$383,750
SUBTUTAL.			300	30				\$363,73U
State-Community:	Adults &	St. Lawrence	N/A	6 FTEs	Mobile Integration Team			
Mobile Integration Team	Children	PC Service			continued providing services			
		Area			across St. Lawrence County.	6/6/2014	99	\$420,000
SUBTOTAL:								\$420,000
Aid to Localities: To be	TBD	St. Lawrence	N/A	N/A	OMH issued State Aid allocations			
determined	100	PC Service	14//1	14//	for the counties to expand			
dotominod		Area			community services. County			
		7.1.04			planning continued for regional			
					plans due July 1st.			
SUBTOTAL:								

State Resrouces - In	Development:	\$2,450,000
Aid to Localities - Ir	Develonment:	\$281,000
Aid to Localities - II	i Development.	\$201,000
	TOTAL:	\$3,850,000

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		Table 3d	Sagamo	re Children's	Psychiatric Center			
						tment Plan Prog	gress	
Service	Target Population	County	Current Capacity	Reinvestment Expansion (units)	Status Update	Start Up Date	New Individuals Served	Annualized Reinvestment Amount (\$)
HCBS Waiver	Children	Nassau	90	24	Counties completed the provider	10/1/13	8	\$661,440
HCBS Waiver	Children	Suffolk	102	30	selection process for the second round of expanded HCBS waiver capacity. OMH issued amended contracts with providers to develop new waiver slots.	5/6/14	11	\$826,800
SUBTOTAL:			192	54				\$1,488,240
State Resources: Family Court Evaluation	Children	Long Island	N/A		OMH has allocated a staff			
	Children	Long Island	N/A	1 FTE	member to help increase the efficiency of the evaluation process at Sagamore and reduce length of stay for children remanded for evaluation by the courts.	4/1/2014		
Mobile Crisis	Children	Suffolk		1 FTE	The Adult/Children's Crisis Team for Suffolk County started assessing and intervening with children and their families in July, serving 10 new individuals.	7/1/2014	10	
SUBTOTAL:								
Aid to Localities	Children	Long Island	N/A	N/A	OMH approved regional plan and issued funds on County State Aid Letter effective 7/1/2014.			
6 Non-Medicaid Care Coordinators	Children	Suffolk						\$526,572
1.5 Intensive Case Managers	Children	Suffolk			State Aid State Share*			\$30,954 \$50,345
SUBTOTAL:								\$607,871

State and Community I	Resources - In Development:	\$2,303,889
	TOTAL:	\$4,400,000

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^{*} Gross Medicaid projected \$100,690

			Table	3e: Pilgrim	Psychiatric Center			
				Investment Plan Progress				
Service	Target Population	County	Current Capacity	Reinvestment Expansion (units)	Status Update	Start Up Date	New Individuals Served	Annualized Reinvestment Amount (\$)
Supported Housing	Adult	Nassau	885	40	Request for Proposals (RFP)			\$601,720
Supported Housing	Adult	Suffolk	1,360	60	responses were submitted to OMH by final deadline of July 15, 2014 and are under review. Award letters to follow.			\$902,580
SUBTOTAL:			2,245	100				\$1,504,300
Aid to Localities	Adult	Long Island	N/A	N/A	OMH approved regional plan and issued funds on County State Aid Letter effective 7/1/2014.			
2 Assertive Community Treatment teams (68 caseload per team)	Adult	Nassau		136	State Aid State Share*			\$241,112 \$713,298
Three (3) Mobile Crisis Teams	Adult	Suffolk						\$758,740
Hospital Alternative Respite Program	Adult	Suffolk						\$532,590
Recovery Center	Adult	Suffolk						\$250,000
SUBTOTAL:								\$2,495,740

TOTAL:	\$4,000,040

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^{*} Gross Medicaid projected \$1,827,048

	Table 3f: Western NY Children's - Buffalo Psychiatric Center									
					Inves	tment Plan Prog	gress			
				Reinvestment				Annualized		
	Target		Current	Expansion			New Individuals	Reinvestment		
Service	Population	County	Capacity	(units)	Status Update	Start Up Date	Served	Amount (\$)		
HCBS Waiver	Children	Allegany	0	6	All counties completed the			\$157,758		
HCBS Waiver	Children	Cattaraugus	12	6	provider selection process for the	11/1/13	6	\$157,758		
HCBS Waiver	Children	Chautauqua	6	6	second round of expanded HCBS			\$157,758		
HCBS Waiver	Children	Erie	78	6	waiver capacity. OMH issued	4/1/14	1	\$157,758		
					amended contracts with providers to develop new waiver slots.					
HCBS Waiver	Children	Niagara	14							
SUBTOTAL:			110	24				\$631,032		
Supported Housing	Adult	Allegany	0		OMH issued State Aid Letter					
Supported Housing	Adult	Cattaraugus	104	4	authority and advanced funds for	7/1/14	1	\$33,704		
Supported Housing	Adult	Chautauqua	86	3	counties to expand Supported			\$25,278		
Supported Housing	Adult	Erie	863	36	Housing capacity. Counties have			\$303,336		
Supported Housing	Adult	Niagara	143	7	approved provider contracts to develop the new units.			\$58,982		
SUBTOTAL:			1,196	50				\$421,300		
Aid to Localities: To be determined	TBD	Western NY CPC/Buffalo PC Service Area	N/A	N/A	OMH issued State Aid allocations for the counties to expand community services. County planning continued for regional plans due July 1st.					
SUBTOTAL:										

State Resources - In	Development:	\$1,050,000
Aid to Localitites - In	Development:	\$1,898,000
	TOTAL:	\$4,000,000

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			Table 3	g: Rocheste	r Psychiatric Center			
					Inves	stment Plan Prog	gress	
Service	Target Population	County	Current Capacity	Reinvestment Expansion (units)	Status Update	Start Up Date	New Individuals Served	Annualized Reinvestment Amount (\$)
Supported Housing	Adult	Genesee	45	6	OMH issued State Aid Letter			\$50,556
Supported Housing	Adult	Livingston	38	2	authority and advanced funds for			\$16,852
Supported Housing	Adult	Monroe	427	100	counties to expand Supported			\$842,600
Supported Housing	Adult	Orleans	25	4	Housing capacity. Counties have			\$33,704
Supported Housing	Adult	Wayne	0	2	approved provider contracts to			\$16,852
Supported Housing	Adult	Wyoming	20	2	develop the new units.			\$16,852
SUBTOTAL:			555	116				\$977,416
Aid to Localities: To be determined	Adult	Rochester PC Service Area	N/A	N/A	OMH issued State Aid allocations for the counties to expand community services. County planning continued for regional plans due July 1st.			
SUBTOTAL:								

State Resources - I	n Development:	\$2,100,000
Aid to Localities - I	n Development:	\$2,823,000
	TOTAL:	\$5,900,000

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			Table 3h:	New York C	ity Psychiatric Centers			
						stment Plan Prog	gress	
				Reinvestment				Annualized
	Target		Current	Expansion			New Individuals	Reinvestment
Service	Population	County	Capacity	(units)	Status Update	Start Up Date	Served	Amount (\$)
HCBS Waiver	Children	Bronx	144	12	First round of HCBS slots are in	10/1/13	12	\$330,720
HCBS Waiver	Children	Kings	180	6	operation, as indicated in table.	1/1/14	6	\$165,360
HCBS Waiver	Children	New York	132					
HCBS Waiver	Children	Queens	108	6		10/1/13	5	\$165,360
HCBS Waiver	Children	Richmond	36					
SUBTOTAL:			600	24				\$661,440
Supported Housing	Adult	Bronx	2,120	TBD	Request for Proposals (RFP)			\$752,150
Supported Housing	Adult	Kings	2,698	TBD	responses were submitted to			
Supported Housing	Adult	New York	1,579	TBD	OMH by final deadline of July 15,			\$1,564,472
Supported Housing	Adult	Queens	1,887	TBD	2014 and are under review.			
Supported Housing	Adult	Richmond	492	TBD	Award letters to follow.			
SUBTOTAL:			8,776	154				\$2,316,622
Aid to Localities: To be	TBD	New York City	N/A	N/A	OMH issued State Aid allocations			
determined					for expansion of community			
					services. Plan must be developed			
					by July 1, 2014.			
SUBTOTAL:								

Aid to Localities - In Development:		\$4,321,938
	•	
TOTAL:		\$7,300,000

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			Table 3i:	Rockland Ps	ychiatric Center				
			Table on		Investment Plan Progress				
Service	Target Population	County	Current Capacity	Reinvestment Expansion (units)	Status Update	Start Up Date	New Individuals Served	Annualized Reinvestment Amount (\$)	
HCBS Waiver	Children	Dutchess	18		All counties completed the	-			
HCBS Waiver	Children	Orange	21	6	provider selection process for the	11/1/13	6	\$157,758	
HCBS Waiver	Children	Putnam	12		second round of expanded				
HCBS Waiver	Children	Rockland	24	6	HCBS waiver capacity. OMH			\$165,360	
HCBS Waiver	Children	Sullivan	12		issued amended contracts with				
HCBS Waiver	Children	Ulster	30		providers to develop new waiver				
HCBS Waiver	Children	Westchester	60		slots.				
SUBTOTAL:			177	12				\$323,118	
Supported Housing	Adult	Dutchess	229	7	OMH issued State Aid Letter			\$90,181	
Supported Housing	Adult	Orange	262	12	authority and advanced funds for			\$154,596	
Supported Housing	Adult	Putnam	67	2	counties to expand Supported			\$25,766	
Supported Housing	Adult	Rockland	173	6	Housing capacity. Counties have	7/1/14	1	\$80.598	
Supported Housing	Adult	Sullivan	61	5	approved provider contracts to	7/1/14	ı	\$46,425	
Supported Housing	Adult	Ulster	142	8	develop the new units.			\$74,280	
Supported Housing	Adult	Westchester	907	10	develop the new units.			\$150,430	
SUBTOTAL:	Addit	Westerlester	1,841	50				\$622,276	
								7,	
Aid to Localities		Rockland PC Service Area	N/A	N/A	OMH approved regional plan and issued funds on County State Aid Letter effective 7/1/2014.				
Hospital Diversion/Crisis Respite	Adult	Dutchess						\$200,000	
Supported Housing	Adult	Orange		6				\$77,298	
Outreach Services	Adult	Orange						\$36,924	
Outreach Services	Children	Orange						\$85,720	
Advocacy/Support Services	Adult	Putnam						\$23,000	
Self-Help Program	Adult	Putnam						\$215,000	
Mobile Crisis Intervention Program	Adult	Rockland						\$449,668	
Hospital Diversion/ Transition Program	Adult	Sullivan						\$225,000	
Mobile Crisis Services	Adult	Ulster						\$400,000	
Assertive Community Treatment	Adult	Ulster		20	State Aid			\$33,952	
team expansion (48 to 68 slots)					State Share			\$66,664	
Outreach Services	Adult	Westchester						\$267,328	
Crisis Intervention/ Mobile Mental Health Team	Children	Westchester						\$174,052	
SUBTOTAL:								\$2,254,606	

	TOTAL:		\$3,200,000
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^{*} Gross Medicaid projected \$229,156

			Table	3j: Hutchings	S Psychiatric Center			
					Inves	stment Plan Prog	gress	
				Reinvestment				Annualized
	Target		Current	Expansion			New Individuals	Reinvestment
Service	Population	County	Capacity	(units)	Status Update	Start Up Date	Served	Amount (\$)
HCBS Waiver	Children	Cayuga	12	6	All counties completed the			\$157,758
HCBS Waiver	Children	Cortland	6	6	provider selection process for the			\$157,758
HCBS Waiver	Children	Madison	6		second round of expanded HCBS			
HCBS Waiver	Children	Onondaga	42	6	waiver capacity. OMH issued			\$157,758
					amended contracts with providers			
					to develop new waiver slots.			
HCBS Waiver	Children	Oswego	6					
SUBTOTAL:		3	72	18				\$473,274
Supported Housing	Adult	Cayuga	61		OMH issued State Aid Letter			
Supported Housing	Adult	Cortland	53		authority and advanced funds for			
Supported Housing	Adult	Madison	28		counties to expand Supported			
Supported Housing	Adult	Onondaga	300		Housing capacity. Counties have			
					approved provider contracts to			
Supported Housing	Adult	Oswego	62		develop the new units.			
SUBTOTAL:			504	0				\$0
Aid to Localities: To be	TBD	Hutchings PC	N/A	N/A	OMH issued State Aid allocations			
determined		Service Area			for the counties to expand community services. County planning continued for regional plans due July 1st.			
SUBTOTAL:								

State Resources - In	n Development:	\$1,050,000
Aid to Localities - In	n Development:	\$177,000
	TOTAL ·	\$1,700,000

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Table 4: NYS OMH State Psychiatric Center Inpatient Discharge Metrics

State Inpatient	Metrics Post Discharge ²								
Facilities ¹	Readmission ³	ER Utilization ⁴							
	For discharge cohort (Oct-Dec, 2013), % Having Psychiatric Readmission within 30 days	For discharge cohort (Oct-Dec, 2013), % Utilizing Psychiatric Emergency Room within 30 days							
Adult									
Bronx	10.7%	8.0%							
Buffalo	9.1%	7.1%							
Capital District	6.8%	6.3%							
Creedmoor	6.0%	6.9%							
Elmira	9.3%	2.7%							
Greater Binghamton	4.5%	10.8%							
Hutchings	14.0%	8.7%							
Kingsboro	0.0%	0.0%							
Manhattan	21.1%	5.2%							
Pilgrim	15.5%	2.3%							
Rochester	3.3%	0.0%							
Rockland	9.7%	7.5%							
South Beach	13.6%	14.0%							
St. Lawrence	30.4%	12.5%							
Washington Heights	6.7%	6.1%							
Total	11.3%	7.0%							
Children & Youth	<u>.</u>								
Elmira	3.4%	3.4%							
Greater Binghamton	1.8%	6.1%							
Hutchings	3.3%	3.7%							
Mohawk Valley	7.8%	9.7%							
NYC Children's Center	6.1%	7.1%							
Rockland CPC	6.6%	5.8%							
Sagamore CPC	5.3%	3.0%							
South Beach	14.3%	50.0%*							
St. Lawrence	5.9%	5.7%							
Western NY CPC	0.0%	6.3%							
Total	5.1%	6.2%							
Forensic	4.20/	0.004							
Central New York	4.2%	0.0%							
Kirby	2.3%	0.0%							
Mid-Hudson	2.6%	0.0%							
Rochester	0.0%	0.0%*							
Total	3.0%	0.0%							

Updated as of August 5, 2014

Notes:

- 1. Research units and Sexual Offender Treatment Programs (SOTP) were excluded.
- 2. The denominator for this measure was based on State inpatient discharges to the community. The discharge cohort has a 6-month lag to allow time for completion of Medicaid claim submissions.
- 3. Readmissions were defined as State PC and Medicaid (Article 28 /31) psychiatric inpatient readmission events ocurring within 1 to 30 days after the State PC discharge. The first readmission within the 30 day window was counted.
- 4. ER utilization was identified using Medicaid claims and encounters only. The State PC discharge cohort was required to have a minimum of 25 days of Medicaid eligiblity post discharge to be included in the denominator of the metric. The numerator included the first Psychiatric ER/CPEP event that occurred within thirty days post discharge.
- *Note this rate may not be stable due to small denominator (less than 10 discharges in the denominator).

		l 30-Day Inpatient Readmission and ER Utilization Rates ¹						Readmission	on⁴		ER Utilizati	on ⁶
				Capacity (as of 7/1/14)			For discharge cohort (Oct-Dec, 2013), % Having Psychiatric Readmission within 30 days			For discharge cohort (Oct-Dec, 2013), % Utilizing Psychiatric Emergency Room within 30 days		
Region	County ²	Hospital Name ³	Auspice	Total	Adults	Child	Total	Adult ⁵	Child	Total	Adult	Child
Central	Broome	United Health Services Hospitals, Inc.	Article 28	56	56	0	16.1%	16.1%		7.2%	7.2%	
Central	Cayuga	Auburn Community Hospital	Article 28	14	14	0	31.7%	31.7%		9.7%	9.7%	
Central	Clinton	Champlain Valley Physicians Hospital Med Ctr.	Article 28	34	22	12	11.1%	8.8%	16.1%	10.2%	9.0%	12.9%
Central	Cortland	Cortland Regional Medical Center, Inc.	Article 28	11	11	0	19.5%	19.5%		2.4%	2.4%	
Central	Franklin	Adirondack Medical Center	Article 28	12	12	0	11.1% *	11.1% *		0.0% *	0.0% *	
Central	Jefferson	Samaritan Medical Center	Article 28	32	32	0	20.3%	20.3%		8.2%	8.2%	
Central	Montgomery	St. Mary's Healthcare	Article 28	20	20	0	4.9%	4.9%		5.0%	5.0%	
Central	Oneida	Faxton - St. Luke's Healthcare	Article 28	26	26	0	19.4%	19.4%		14.4%	14.4%	
Central	Oneida	Rome Memorial Hospital, Inc.	Article 28	11	11	0	10.0%	10.0%	l	0.0%	0.0%	
Central	Oneida	St. Elizabeth Medical Center	Article 28	24	24	0	18.2%	18.2%	l	4.2%	4.2%	
Central	Onondaga	St. Joseph's Hospital Health Center	Article 28	30	30	0	22.4%	22.4%		17.8%	17.8%	
Central	Onondaga	SUNY Health Science Center-University Hospital	Article 28	50	50	0	28.7%	28.7%		23.9%	23.9%	
Central	Oswego	Oswego Hospital, Inc.	Article 28	16	16	0	18.6%	18.6%		6.6%	6.6%	
Central	Otsego	Bassett Healthcare	Article 28	20	20	0	24.2%	24.2%		6.3%	6.3%	
Central	Saint Lawrence	Claxton-Hepburn Medical Center	Article 28	28	28	0	17.5%	17.5%		4.1%	4.1%	
Hudson	Albany	Albany Medical Center	Article 28	26	26	0	17.6%	17.6%		4.1%	4.1%	
Hudson	Columbia	Columbia Memorial Hospital	Article 28	18	18	0	10.7%	10.7%		0.0%	0.0%	
Hudson	Dutchess	Westchester Medical /Mid-Hudson Division ⁷	Article 28	40	40	0	20.7%	20.7%		6.3%	6.3%	
Hudson	Orange	Bon Secours Community Hospital	Article 28	24	24	0	22.4%	22.4%		6.0%	6.0%	
Hudson	Orange	Orange Regional Medical Center - Arden Hill Hospital	Article 28	30	30	0	15.7%	15.7%		15.8%	15.8%	
Hudson	Putnam	Putnam Hospital Center	Article 28	20	20	0	15.8%	15.8%		5.4%	5.4%	
Hudson	Rensselaer	Northeast Health - Samaritan Hospital ⁸	Article 28	63	63	0	11.3%	11.3%		2.9%	2.9%	
Hudson	Rockland	Nyack Hospital ⁹	Article 28	26	26	0	N/A	N/A	N/A	N/A	N/A	N/A
Hudson	Saratoga	FW of Saratoga, Inc.	Article 31	88	31	57	7.1%	6.7%	7.2%	3.6%	6.7%	3.2%
Hudson	Saratoga	The Saratoga Hospital	Article 28	16	16	0	9.7%	9.7%		2.8%	2.8%	
Hudson	Schenectady	Ellis Hospital	Article 28	52	36	16	9.3%	8.4%	11.1%	6.4%	8.5%	2.2%
Hudson	Sullivan	Catskill Regional Medical Center	Article 28	18	18	0	14.5%	14.5%		9.7%	9.7%	
Hudson	Ulster	Health Alliance Hospital Mary's Ave Campus	Article 28	40	40	0	14.7%	14.7%		17.8%	17.8%	
Hudson	Warren	Glens Falls Hospital	Article 28	30	30	0	9.3%	9.3%		7.1%	7.1%	
Hudson	Westchester	Four Winds, Inc.	Article 31	175	28	147	12.9%	17.1%	12.6%	9.8%	2.9%	10.3%
Hudson	Westchester	Montefiore Mount Vernon Hospital, Inc. 10	Article 28	22	22	0	29.2%	29.2%	l	14.3%	14.3%	
Hudson	Westchester	New York Presbyterian Hospital	Article 28	252	207	45	17.5%	18.9%	11.6%	8.6%	8.4%	9.3%
Hudson	Westchester	Northern Westchester Hospital Center	Article 28	15	15	0	0.0%	0.0%	l	11.1%	11.1%	
Hudson	Westchester	Phelps Memorial Hospital Center	Article 28	22	22	0	18.9%	18.9%	l	0.0%	0.0%	
Hudson	Westchester	St Joseph's Medical Center	Article 28	146	133	13	20.6%	21.2%	16.7%	7.4%	8.6%	0.0%
Hudson	Westchester	Westchester Medical Center	Article 28	101	66	35	9.1%	16.7% *	0.0% *	18.2%	33.3% *	0.0% *
Long Island	Nassau	Franklin Hospital Medical Center	Article 28	21	21	0	16.1%	16.1%	l	5.4%	5.4%	
Long Island	Nassau	Mercy Medical Center	Article 28	39	39	0	21.6%	21.6%	l	9.6%	9.6%	
Long Island	Nassau	Nassau Health Care Corp/Nassau Univ Med Ctr	Article 28	128	106	22	9.0%	9.1%	8.5%	8.6%	8.2%	10.6%
Long Island	Nassau	North Shore University Hospital	Article 28	26	26	0	16.2%	16.2%		8.5%	8.5%	
Long Island	Nassau	South Nassau Communities Hospital	Article 28	36	36	0	23.5%	23.5%	l	17.8%	17.8%	

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			Auspice					Readmission	on⁴		ER Utilization	on ⁶
Region	County ²	Hospital Name ³		Capacity (as of 7/1/14)			For discharge cohort (Oct-Dec, 2013), % Having Psychiatric Readmission within 30 days			For discharge cohort (Oct-Dec, 2013), % Utilizing Psychiatric Emergency Room within 30 days		
				Total	Adults	Child	Total	Adult ⁵	Child	Total	Adult	Child
Long Island	Suffolk	Brookhaven Memorial Hospital Medical Center	Article 28	20	20	0	14.0%	14.0%		9.5%	9.5%	
Long Island	Suffolk	Brunswick Hospital Center, Inc.	Article 28	124	79	45	16.8%	11.7%	20.0%	11.4%	11.7%	11.2%
Long Island	Suffolk	Eastern Long Island Hospital Association	Article 28	23	23	0	10.9%	10.9%		15.6%	15.6%	
Long Island	Suffolk	Huntington Hospital	Article 28	21	21	0	13.5%	13.5%		9.6%	9.6%	
Long Island	Suffolk	John T. Mather Memorial Hospital	Article 28	37	27	10	14.2%	14.1%	14.3%	9.6%	8.3%	15.0%
Long Island	Suffolk	Southside Hospital	Article 28	20	20	0	27.6%	27.6%		10.6%	10.6%	
Long Island	Suffolk	St. Catherine's of Siena Hospital	Article 28	42	42	0	17.0%	17.0%		14.3%	14.3%	
Long Island	Suffolk	State University of NY at Stony Brook	Article 28	40	30	10	14.3%	17.4%	6.9%	10.4%	10.3%	10.7%
Long Island	Suffolk	The Long Island Home	Article 31	206	141	65	15.9%	11.9%	17.1%	8.2%	9.5%	7.9%
NYC	Bronx	Bronx-Lebanon Hospital Center	Article 28	98	73	25	20.5%	23.9%	6.4%	12.9%	14.4%	6.6%
NYC	Bronx	Montefiore Medical Center	Article 28	55	55	0	13.9%	13.9%		3.1%	3.1%	
NYC	Bronx	NYC-HHC Jacobi Medical Center	Article 28	107	107	0	19.0%	19.0%		12.8%	12.8%	
NYC	Bronx	NYC-HHC Lincoln Medical & Mental Health Ctr.	Article 28	60	60	0	19.8%	19.8%		13.9%	13.9%	
NYC	Bronx	NYC-HHC North Central Bronx Hospital	Article 28	70	70	0	16.3%	16.3%		8.9%	8.9%	
NYC	Bronx	St. Barnabas Hospital	Article 28	49	49	0	27.0%	27.0%		21.6%	21.6%	
NYC	Kings	Brookdale Hospital Medical Center	Article 28	61	52	9	16.3%	17.0%	14.9%	13.4%	14.7%	10.6%
NYC	Kings	Interfaith Medical Center, Inc.	Article 28	120	120	0	29.0%	29.0%		16.3%	16.3%	
NYC	Kings	Kingsbrook Jewish Medical Center	Article 28	30	30	0	10.0%	10.0%		7.0%	7.0%	
NYC	Kings	Lutheran Medical Center	Article 28	35	35	0	14.2%	14.2%		6.7%	6.7%	
NYC	Kings	Maimonides Medical Center	Article 28	70	70	0	16.9%	16.9%		5.9%	5.9%	
NYC	Kings	NYC-HHC Coney Island Hospital	Article 28	64	64	0	26.1%	26.1%		9.9%	9.9%	
NYC	Kings	NYC-HHC Kings County Hospital Center	Article 28	205	160	45	18.3%	19.5%	13.2%	16.3%	16.5%	15.6%
NYC	Kings	NYC-HHC Woodhull Medical & Mental Health Ctr.	Article 28	135	135	0	21.0%	21.0%		11.8%	11.8%	
NYC	Kings	New York Methodist Hospital	Article 28	50	50	0	14.2%	14.2%		6.2%	6.2%	
NYC	Kings	University Hospital of Brooklyn	Article 28	73	73	0	25.3%	25.3%		26.0%	26.0%	
NYC	New York	Beth Israel Medical Center	Article 28	92	92	0	17.9%	17.9%		9.0%	9.0%	
NYC	New York	Lenox Hill Hospital	Article 28	27	27	0	15.9%	15.9%		15.9%	15.9%	
NYC	New York	Mount Sinai Medical Center	Article 28	95	80	15	17.8%	18.3%	16.0%	12.3%	10.6%	18.5%
NYC	New York	NYC-HHC Bellevue Hospital Center	Article 28	330	285	45	21.4%	22.6%	16.2%	13.4%	13.4%	13.4%
NYC	New York	NYC-HHC Harlem Hospital Center	Article 28	52	52	0	27.3%	27.3%		17.2%	17.2%	
NYC	New York	NYC-HHC Metropolitan Hospital Center	Article 28	122	104	18	23.2%	24.9%	11.7%	17.8%	19.5%	6.7%
NYC	New York	New York Gracie Square Hospital, Inc., The	Article 31	157	157	0	19.8%	19.8%	•	9.1%	9.1%	
NYC	New York	New York Presbyterian Hospital	Article 28	91	91	0	13.5%	13.5%		9.0%	9.0%	
NYC	New York	New York University Hospitals Center	Article 28	22	22	0	21.7%	21.7%		4.3%	4.3%	
NYC	New York	St. Luke's-Roosevelt Hospital Center	Article 28	93	93	0	17.6%	17.6%		13.1%	13.1%	
NYC	Queens	Episcopal Health Services Inc.	Article 28	43	43	0	16.1%	16.1%		8.9%	8.9%	
NYC	Queens	Jamaica Hospital Medical Center	Article 28	50	50	0	23.1%	23.1%		16.7%	16.7%	
NYC	Queens	Long Island Jewish Medical Center	Article 28	221	200	21	18.8%	20.0%	11.8%	7.2%	7.6%	4.5%
NYC	Queens	NYC-HHC Elmhurst Hospital Center	Article 28	177	151	26	24.6%	25.9%	16.7%	12.7%	11.6%	20.0%
NYC	Queens	NYC-HHC Queens Hospital Center	Article 28	71	71	0	26.2%	26.2%	10.770	13.5%	13.5%	20.075
NYC	Queens	New York Flushing Hospital and Medical Center	Article 28	18	18	0	15.5%	15.5%		20.7%	20.7%	
NYC	Richmond	Richmond University Medical Center	Article 28	65	55	10	12.8%	12.4%	15.0%	44.5%	46.4%	35.0%

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Table 5: General and Private Hospital 30-Day Inpatient Readmission and FR Utilization Rates

		_					Readmission ⁴			ER Utilization ⁶		
							For discharge cohort (Oct-Dec, 2013)			, For discharge cohort (Oct-Dec,		
							% Havin	g Psychiatric	Readmission	2013),	% Utilizing I	sychiatric
				Capa	Capacity (as of 7/1/14) within 30 days				days	Emergency Room within 30 days		
Region	County ²	Hospital Name ³	Auspice	Total	Adults	Child	Total	Adult⁵	Child	Total	Adult	Child
NYC	Richmond	Staten Island University Hospital	Article 28	64	64	0	27.6%	27.6%		18.3%	18.3%	
Western	Cattaraugus	Olean General Hospital	Article 28	14	14	0	15.8%	15.8%		7.0%	7.0%	
Western	Chautauqua	TLC Health Network	Article 28	20	20	0	16.3%	16.3%		3.8%	3.8%	
Western	Chautauqua	Woman's Christian Assoc. of Jamestown, NY	Article 28	40	30	10	16.0%	20.3%	6.9%	7.7%	4.9%	13.8%
Western	Chemung	St. Joseph's Hospital	Article 28	25	25	0	14.7%	14.7%		5.6%	5.6%	
Western	Erie	Brylin Hospitals, Inc.	Article 31	88	68	20	15.1%	11.7%	21.2%	3.3%	0.0%	9.7%
Western	Erie	Erie County Medical Center	Article 28	132	116	16	9.4%	10.1%	0.0%	6.7%	6.5%	9.4%
Western	Monroe	Rochester General Hospital	Article 28	30	30	0	11.4%	11.4%		8.0%	8.0%	
Western	Monroe	The Unity Hospital of Rochester	Article 28	40	40	0	5.5%	5.5%		9.3%	9.3%	
Western	Monroe	Univ of Roch Med Ctr/Strong Memorial Hospital	Article 28	93	66	27	10.2%	11.4%	6.1%	14.0%	15.0%	10.6%
Western	Niagara	Eastern Niagara Hospital, Inc.	Article 28	12	0	12	14.5%	0.0% *	14.8%	3.8%	0.0% *	3.8%
Western	Niagara	Niagara Falls Memorial Medical Center	Article 28	54	54	0	11.1%	11.1%		9.7%	9.7%	
Western	Ontario	Clifton Springs Hospital and Clinic	Article 28	18	18	0	12.2%	12.2%		4.9%	4.9%	
Western	Tompkins	Cayuga Medical Center at Ithaca, Inc.	Article 28	26	20	6	10.4%	15.2%	0.0%	4.2%	6.1%	0.0%
Western	Wayne	Newark-Wayne Community Hospital, Inc.	Article 28	16	16	0	15.4%	15.4%		0.0%	0.0%	
Western	Wyoming	Wyoming County Community Hospital	Article 28	12	12	0	21.6%	21.6%		14.0%	14.0%	
Western	Yates	Soldiers & Sailors Memorial Hospital	Article 28	10	10	0	19.0%	19.0%		4.8%	4.8%	
Statewide To	tal	·		6,093	5,311	782	18.0%	18.8%	12.7%	11.4%	11.6%	10.2%

Updated as of August 6, 2014

Notes:

- 1. Private (Article 31) hospitals are classified as Institutes for Mental Diseases (IMD), and as such, are not reimbursed by Medicaid for inpatient treatment in their facilities for persons aged 22-64.
- 2. Data are presented by county of discharging hospital location and age group (child or adult). If an entity operates more than one hospital and county is not available on the records (e.g., managed care encounters), the discharges and readmissions are assigned to one of the hospitals.
- 3. Hospitals that closed prior to 7/1/2014 are excluded.
- 4. The denominator for this measure was based on discharges to the community. The discharge cohort has a 6-month lag to allow time for completion of Medicaid claim submissions. Readmissions were defined as State PC and Medicaid psychiatric (Article 28 /31) inpatient events ocurring within 1 to 30 days after the Article 28 /31 discharge. The readmission was only counted once.
- 5. When the psychiatric unit is a child or adolescent unit, persons aged 21 or younger are counted as a child. For adult units, persons aged 16 or older are counted as adults.
- 6. ER data were extracted from Medicaid claims and encounters only. The discharge cohort was required to have a minimum of 25 days of Medicaid eligiblity post discharge to be included in the calculation. The numerator included the first Psychiatric ER/CPEP event that occurred within thirty days post discharge.
- 7. Westchester Medical /Mid-Hudson Division was St Francis Hospital in previous reports as St Francis Hospital had its beds legally taken over by Westchester Medical Center as of 5/9/2014
- 8. Northeast Health Samaritan Hospital was named as Samaritan Hospital in reports prior to July report.
- 9. Nyack Hospital legally took over the beds of Summit Park Hospital as of 4/22/2014.
- 10. Montefiore Mount Vernon Hospital legally took over the beds of Mount Vernon Hospital as of 11/5/2013.

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^{*}Note: This rate may not be stable due to small denominator (less than 10 discharges in the denominator).

GLOSSARY OF SERVICES

1. Supported Housing: Supported Housing is a category of community-based housing that is designed to ensure that individuals who are seriously and persistently mentally ill (SPMI) may exercise their right to choose where they are going to live, taking into consideration the recipient's functional skills, the range of affordable housing options available in the area under consideration, and the type and extent of services and resources that recipients require to maintain their residence with the community. Supported Housing is not as much considered a "program" which is designed to develop a specific number of beds; but rather, it is an approach to creating housing opportunities for people through the development of a range of housing options, community support services, rental stipends, and recipient specific advocacy and brokering. As such, this model encompasses community support and psychiatric rehabilitation approaches.

The unifying principle of Supported Housing is that individual options in choosing preferred long term housing must be enhanced through:

- Increasing the number of affordable options available to recipients;
- Ensuring the provision of community supports necessary to assist recipients in succeeding in their preferred housing and to meaningfully integrate recipients into the community; and
- Separating housing from support services by assisting the resident to remain in the
 housing of his choice while the type and intensity of services vary to meet the changing
 needs of the individual.
- 2. Home and Community Based Services Waiver (HCBS): HCBS was developed as a response to experience and learning gained from other state and national grant initiatives. The goals of the HCBS waiver are to:
 - Enable children to remain at home, and/or in the community, thus decreasing institutional placement.
 - Use the Individualized Care approach to service planning, delivery and evaluation. This
 approach is based on a full partnership between family members and service providers.
 Service plans focus upon the unique needs of each child and builds upon the strengths of
 the family unit.
 - Expand funding and service options currently available to children and adolescents with a diagnosis of serious emotional disturbance and their families.
 - Provide services that promote better outcomes and are cost-effective.

The target population of children eligible for the waiver are children with a diagnosis of serious emotional disturbance who without access to the waiver would be in psychiatric institutional placement. Parent income and resources are not considered in determining a child's eligibility.

The HCBS waiver includes six new services not otherwise available in Medicaid:

 Individualized Care Coordination includes the components of intake and screening, assessment of needs, service plan development, linking, advocacy, monitoring and consultation.

- Crisis Response Services are activities aimed at stabilizing occurrences of child/family crisis where it arises.
- **Intensive In-home Services** are ongoing activities aimed at providing intensive interventions in the home when a crisis response service is not enough.
- **Respite Care** are activities that provide a needed break for the family and the child to ease the stress at home and improve family harmony.
- Family Support Services are activities designed to enhance the ability of the child to
 function as part of a family unit and to increase the family's ability to care for the child in
 the home and in community based settings.
- **Skill Building Services** are activities designed to assist the child in acquiring, developing and addressing functional skills and support, both social and environmental.
- 3. Mobile Integration Teams (MIT): The mobile teams will provide the clinical intervention and support necessary to successfully maintain each person in his or her home or community. The goal is to provide the level of clinical care, community based support, and supervision in the home and community setting that is needed to maintain community tenure. The teams will provide an array of services delivered by a multidisciplinary team of professionals and paraprofessionals. Services will address the individualized emotional, behavioral and mental health needs of the recipients and their families. The team will provide services designed to enhance the existing system of care, fill in service gaps, and/or related activities that are preventative of an individual requiring psychiatric hospitalization.

The goals of these services are to:

- Support efforts to maintain the person in his or her natural environment.
- Provide immediate access to treatment services designed to stabilize crisis situations.
- Reduce environmental and social stressors.
- Effectively reduce demand on emergency departments and inpatient hospital services.

Services Provided

The following are service possibilities that may be provided by a team, depending upon the needs of the recipient and community:

- (1) Health Teaching includes medication self-administration, chronic physical illness symptom management, smoking cessation, nutrition and elimination, hygiene, healthy choices and importance of exercise.
- (2) Health Assessment will include the assessment of vital signs, skin turgor, elimination status, basic neurological status, metabolic syndrome monitoring to determine need for follow up by physician or pharmacy, substance abuse.
- (3) Skill Building provides support to be successful in the home, community and school/work by teaching living skills and problem solving, including budgeting, shopping, meal preparation and travel training. Social, remediation, recreational and occupational skills will be addressed associated with level of functioning. Includes educating people regarding their diagnosis, medications and symptom management.

- (4) Psychiatric Rehabilitation and Recovery includes coaching to create meaningful life outside the hospital by developing existing strengths and abilities that support a valued role in the community. Also includes exploring vocational, educational and personal interest opportunities and resources to create an individualized, purposeful structure in the day.
- (5) **Peer Support Groups & Skills Training** includes support and informational meetings that will make introduction to the treatment process, model self-advocacy skills, assist in identifying community support systems and developing WRAP plans.
- (6) Crisis Assessment & Intervention involves assessment, intervention and follow up for a person experiencing an emotional or behavioral crisis on location in the community, including safety plan development and implementation.
- (7) **Collaboration with legal system** includes interfacing with law enforcement to assist with linkage to most appropriate care, including crisis response and engagement.
- (8) Outreach and Engagement provides initial contact to connect with service provider and facilitate first appointment for people never engaged in services, people in the community who need to reconnect and people transitioning from inpatient.
- (9) **Collaboration with ER Staff** provides support in ER settings to avoid unnecessary hospitalizations.
- (10)**Physical Health Care** provides personal care to include ADL support, wound care and catheter care, etc.
- (11) **Crisis Respite** offers in-home short-term care and intervention strategy for children and their families as a result of a behavioral health crisis event that creates an imminent risk for an escalation of symptoms without supports and/or a loss of functioning.
- (12) **Planned Respite** provides in-home planned short-term relief for family/caregivers that are needed to enhance the family/caregiver's ability to support the child's disability and/or health care issues.
- (13) **Consultation & Information** provides telephone consultation and information is available to the recipient and support person when experiencing an emotional and/or behavioral crisis.
- (14)Behavioral Support and Consultation are services delivered directly to school staff to avoid the use of 911, and establishment of partnerships with stakeholders to provide assessments.
- (15) Facilitation of Community Supports and Care are services that will work to establish an effective continuing plan for support of the entire caregiving system-family, school, probation and service providers. Linking the recipient, family and support person, where appropriate, to the community service system and coordinating the provision of services with the objective of continuity of care and service.

- (16) Primary Care Consultations & Access to Tele-Psychiatry creates capability for more immediate access to psychiatric services to respond to crisis/acute needs; consultation services; decision support for primary care physicians, integration with urgent care centers, ongoing support to patients/families, schools, as well as community providers.
- (17)**Brief Therapeutic Support** includes short term therapeutic communication and interaction for the purposes of alleviating symptoms of dysfunction associated with an individual's diagnosed mental illness or emotional disturbance.
- (18) Family and Caregiver Support and Skills Building delivered to families and caregivers by Family Peer Advocates, Peer Specialists or Clinicians in a group format or individually to address the symptom-related problems that interfere with the child/adolescent's functioning and supports the care givers in coping and managing with the child/adolescent's emotional disturbance. This includes instruction on parenting skills that focus on techniques to help parents deal with problem behaviors, and reinforce pro-social behaviors in the home, school and community. Parents will learn, discuss and practice positive parenting strategies.
- 4. Respite Services: Temporary services (not beds) provided by trained staff in the consumer's place of residence or other temporary housing arrangement. Includes custodial care for a disabled person in order that primary care givers (family or legal guardian) may have relief from care responsibilities. The purpose of respite services is to provide relief to the primary care provider, allow situations to stabilize and prevent hospitalizations and/or longer term placements out of the home. Maximum Respite Care services per Consumer per year are 14 days.
- 5. Outreach: Outreach programs/services are intended to engage and/or assess individuals potentially in need of mental health services. Outreach programs/services are not crisis services. Examples of applicable services are socialization, recreation, light meals, and provision of information about mental health and social services. Another type of service within this program code includes off-site, community based assessment and screening services. These services can be provided at forensic sites, a consumer's home, other residential settings, including homeless shelters, and the streets.
- 6. Assertive Community Treatment (ACT) Program: ACT Teams provide mobile intensive treatment and support to people with psychiatric disabilities. The focus is on the improvement of an individual's quality of life in the community and reducing the need for inpatient care, by providing intense community-based treatment services by an interdisciplinary team of mental health professionals. Building on the successful components of the Intensive Case Management (ICM) program, the ACT program has low staff-outpatient ratios; 24-hour-a-day, seven-day-perweek availability; enrollment of consumers, and flexible service dollars. Treatment is focused on individuals who have been unsuccessful in traditional forms of treatment.
- 7. Advocacy/Support Services: Advocacy/support services may be individual advocacy or systems advocacy (or a combination of both). Examples are warm lines, hot lines, teaching daily living skills, providing representative payee services, and training in any aspect of mental health services. Individual advocacy assists consumers in protecting and promoting their rights, resolving complaints and grievances, and accessing services and supports of their choice.

Systems advocacy represent the concerns of a class of consumers by identifying patterns of problems and complaints and working with program or system administrators to resolve or eliminate these problems on a systemic, rather than individual basis.

8. Targeted Case Management:

The Targeted Case Management (TCM) program promotes optimal health and wellness for adults diagnosed with severe mental illness, and children and youth diagnosed with severe emotional disorders. Wellness and recovery goals are attained by implementing a personcentered approach to service delivery and ensuring linkages to and coordination of essential community resources. With respect for and affirmation of recipients' personal choices, case managers foster hope where there was little before. Case Managers work in partnership with recipients to advance the process of individuals gaining control over their lives and expanding opportunities for engagement in their communities. All targeted case management programs are organized around goals aimed at providing access to services that encourage people to resolve problems that interfere with their attainment or maintenance of independence or self-sufficiency, and maintain themselves in the community rather than an institution.

Case managers:

- Promote hope and recovery by using strengths-based, culturally appropriate, and personcentered practices
- Maximize community integration and normalization
- Provide leadership in ensuring the coordination of resources for individuals eligible for mental health services
- 9. Intensive Case Management (ICM): In addition to providing the services in the general Targeted Case Management program description above, ICM is set at a case manager/client ratio of 1:12. Medicaid billing requirements for the Traditional ICM model requires a minimum of four (4) 15 minute face to-face contacts per individual per month. For programs serving Children and Families, one contact may be collateral. The Flexible ICM model requires a minimum of two (2) 15 minute minimum face-to-face contacts per individual, per month but must maintain a minimum aggregate of 4 face-to-face contacts over the entire caseload. For programs serving Children and Families, 25% of the aggregate contacts can be collaterals.

*Note: Targeted Case Management and Intensive Case Management programs for adults have been converted to Health Home care management. Children will continue to be served under the ICM program until the conversion to Health Home in 2016.

- 10. Crisis Intervention: Crisis intervention services, applicable to adults, children and adolescents, are intended to reduce acute symptoms and restore individuals to pre-crisis levels of functioning. Examples of where these services may be provided include emergency rooms and residential settings. Provision of services may also be provided by a mobile treatment team, generally at a consumer's residence or other natural setting (not at an in-patient or outpatient treatment setting). Examples of services are screening, assessment, stabilization, triage, and/or referral to an appropriate program or programs. This program type does not include warm lines or hot lines.
- 11. Non-Medicaid Care Coordination: Activities aimed at linking the consumer to the service system and at coordinating the various services in order to achieve a successful outcome. The objective of care coordination in a mental health system is continuity of care and service. Services may include linking, monitoring and case-specific advocacy. Care Coordination Services are provided to enrolled consumers for whom staff is assigned a continuing care coordination responsibility. Thus, routine referral would not be included unless the staff member making the referral retains a continuing active responsibility for the consumer throughout the system of

- service. Persons with Medicaid may receive services from this program, however the program does not receive reimbursement from Medicaid.
- 12. Recovery Center: A program of peer support activities that are designed to help individuals with psychiatric diagnosis live, work and fully participate in communities. These activities are based on the principle that people who share a common condition or experience can be of substantial assistance to each other. Specific program activities will: build on existing best practices in self-help/peer support/mutual support; incorporate the principles of Olmstead; assist individuals in identifying, remembering or discovering their own passions in life; serve as a clearinghouse of community participation opportunities; and then support individuals in linking to those community groups, organizations, networks or places that will nurture and feed an individual's passions in life. Social recreation events with a focus on community participation opportunities will be the basis for exposing individuals to potential passion areas through dynamic experiences, not lectures or presentations.
- 13. Self Help Program: To provide rehabilitative and support activities based on the principle that people who share a common condition or experience can be of substantial assistance to each other. These programs may take the form of mutual support groups and networks, or they may be more formal self-help organizations that offer specific educational, recreational, social or other program opportunities.